

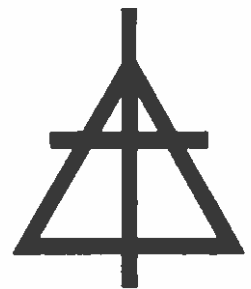
CHRISTIAN REFORMED CHURCH IN NORTH AMERICA

AGENDA

FOR

SYNOD

Financial and Business Supplement



2018

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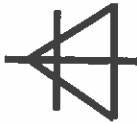
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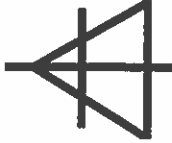
**Denominational
Agency
Financial
Reports**

**Summary
Schedules
and
Graphs**



THE CHRISTIAN REFORMED CHURCH
SUMMARY OF INCOME AND EXPENDITURES (in 000s of U.S.\$)
FISCAL YEAR ENDING IN 2017

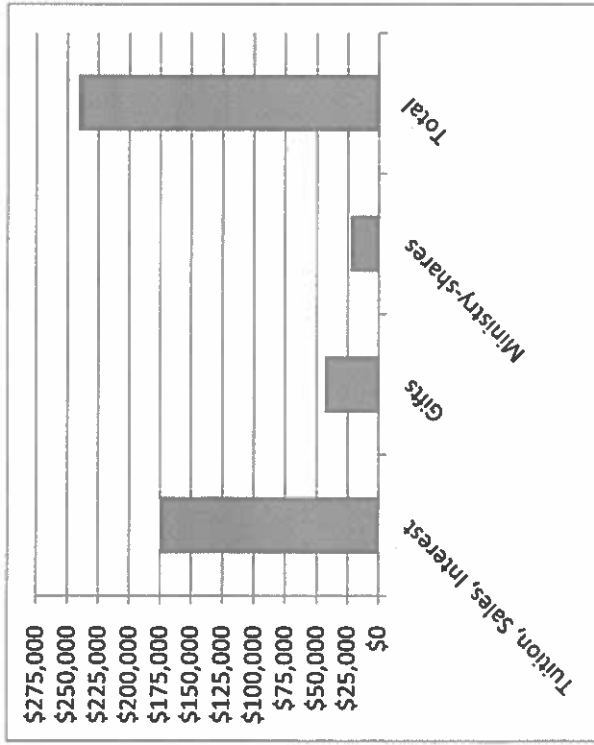
	Ministry Share	Gift Income	Other Income	Total Income	Program Services	Support Services	Total Expenses	Planned Net Revenue (Expense)
Back to God Ministries International	\$2,962 36.0%	4,736 57.6%	530 6.4%	8,228 100.0%	5,568 70.6%	2,323 29.4%	7,891 100.0%	337
Calvin College	2,324 1.5%	3,563 2.4%	145,096 96.1%	150,983 100.0%	131,690 87.2%	19,293 12.8%	150,983 100.0%	-
Calvin Theological Seminary	2,379 32.2%	1,459 19.7%	3,560 48.1%	7,398 100.0%	5,134 70.1%	2,193 29.9%	7,327 100.0%	71
Resonate Global Missions	7,215 33.8%	11,475 53.7%	2,674 12.5%	21,364 100.0%	14,908 78.5%	4,071 21.5%	18,979 100.0%	2,385
World Renew	- 0.0%	21,432 61.2%	13,601 38.8%	35,033 100.0%	27,446 86.2%	4,399 13.8%	31,845 100.0%	3,188
Synodical Administrative Services	2,355 53.3%	85 1.9%	1,981 44.8%	4,421 100.0%	1,615 53.6%	1,397 46.4%	3,012 100.0%	1,409
Congregational Services	5,395 41.8%	929 7.2%	6,568 50.9%	12,892 100.0%	12,530 99.8%	22 0.2%	12,552 100.0%	340
Special Assistance Funds	250 98.8%	- 0.0%	3 1.2%	253 100.0%	172 100.0%	- 0.0%	172 100.0%	81
Loan Fund	- 0.0%	- 0.0%	922 100.0%	922 100.0%	2,395 87.5%	342 12.5%	2,737 100.0%	(1,815)
Total	22,880 9.47%	43,679 18.09%	174,935 72.44%	241,494 100.00%	201,458 85.5%	34,040 14.5%	235,498 100.0%	5,996



Christian Reformed Church

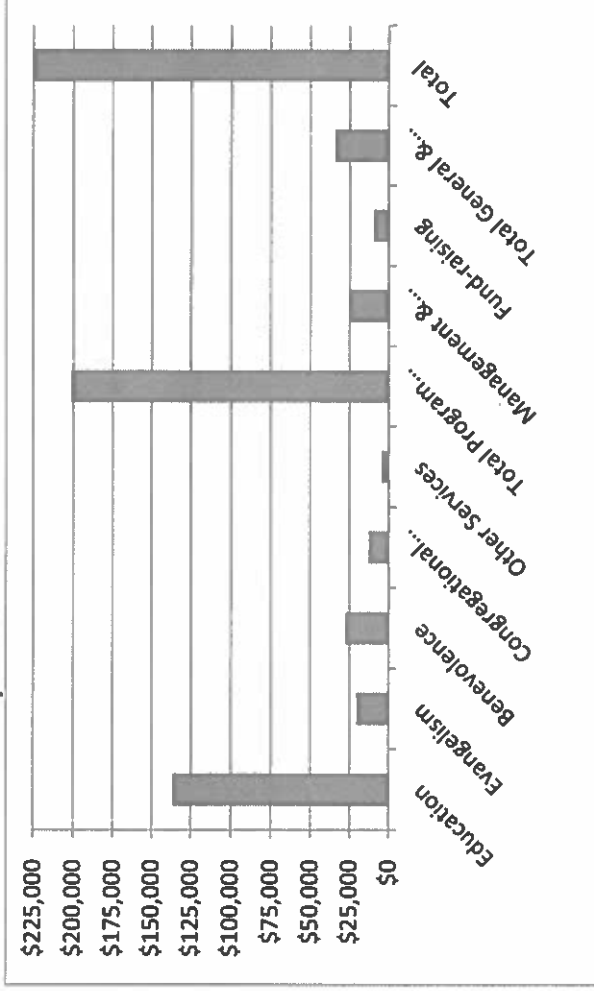
Agencies and Institutions
(\$000 U.S.)

2016-17 Income



Tuition, Sales, Interest	\$174,935	72.4%
Gifts	43,679	18.1%
Ministry-shares	22,880	9.5%
Total	\$241,494	100.0%

2016-17 Expense



Education	\$136,824	58.1%
Evangelism	20,476	8.7%
Benevolence	27,446	11.7%
Congregational Services	12,530	5.3%
Other Services	4,182	1.8%
Total Program Expenses	\$201,458	85.5%
Management & General	24,231	10.3%
Fund-raising	9,809	4.2%
Total General & Admin.	34,040	14.5%
Total	\$235,498	100.0%



THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Revenue and Expense Summaries for the Nine Months Ended March 31, 2018
Balance Sheets at March 31, 2018
(000s of U.S.\$)

	<u>Back to God Mins. Intl.</u>		<u>Resonate Global</u>		<u>Cong. Servs.</u>		<u>Lilly Grants</u>		<u>Denom. Servs.</u>	
	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget
REVENUE AND EXPENSES										
INCOME:										
Ministry-Share	\$2,350	2,309	\$5,732	5,648	\$4,154	3,926	\$0	0	\$1,871	1,928
% of Total Income	31.8%	33.2%	38.6%	36.0%	46.4%	45.6%	#DIV/0!	#DIV/0!	68.5%	68.4%
Other Gift Income:										
Donations/Offerings	2,972	3,244	7,783	9,006	567	632	0	0	294	112
Disaster Gifts	0	0	0	0	0	0	0	0	0	0
Estate/Other Gifts	1,905	1,200	656	702	0	0	0	0	0	0
Total Gift Income	4,877	4,444	8,439	9,708	567	632	0	0	294	112
% of Total Income	66.0%	63.8%	56.8%	61.9%	6.3%	7.3%	#DIV/0!	#DIV/0!	10.8%	5.1%
Other Income:										
Tuition/Sales Revenue	0	0	81	46	3,938	3,737	0	0	0	0
Agency Service Revenue	0	0	0	0	0	0	0	0	349	7
Grants/Miscellaneous	157	210	613	269	296	317	0	0	218	134
Total Other Income	157	210	694	315	4,234	4,054	0	0	567	141
% of Total Income	2.1%	3.0%	4.7%	2.0%	47.3%	47.1%	#DIV/0!	#DIV/0!	20.8%	6.5%
TOTAL INCOME	7,384	6,963	14,865	15,671	8,955	8,612	0	0	2,732	2,181
EXPENDITURES:										
Program Services:										
Education Programs	0	0	424	592	0	0	0	0	0	0
International Programs	0	0	6,894	7,723	0	0	0	0	0	0
Domestic Ministries	0	0	2,889	3,715	8,374	8,817	371	613	1,455	1,348
Broadcast Ministries	4,183	4,600	0	0	0	0	0	0	0	0
Disaster	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	223	0
Total Program Services	4,183	4,600	10,007	12,030	8,374	8,817	371	613	1,678	1,348
% of Total	68.8%	70.0%	76.7%	76.9%	99.9%	99.8%	100.0%	100.0%	59.2%	56.3%
Support Services:										
Management & General	693	694	1,128	1,311	0	0	0	0	1,055	935
Fund Raising	1,207	1,277	1,918	2,293	11	15	0	0	103	112
Plant Operations	0	0	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0
Total Support Services	1,900	1,971	3,046	3,604	11	15	0	0	1,158	1,047
% of Total	31.2%	30.0%	23.3%	23.1%	0.1%	0.2%	0.0%	0.0%	40.8%	43.7%
TOTAL EXPENDITURES	6,083	6,571	13,053	15,634	8,385	8,832	371	613	2,836	2,395
NET SURPLUS (DEFICIT)	1,301	392	1,812	37	570	-220	-371	-613	-104	-214

	<u>Back to God Mins. Intl.</u>		<u>Resonate Global</u>		<u>Cong. Servs.</u>		<u>Lilly Grants</u>		<u>Denom. Servs.</u>	
	Unrestr.	Restricted	Unrestr.	Restricted	Unrestr.	Restricted	Restricted	Unrestr.	Restricted	
Cash	\$3,167	222	\$6,931	0		\$183	1,381	\$4,668	250	
Marketable Securities	0	0	4,149	4,471		0	0	0	0	
Receivables	7	0	277	0		0	0	3,080	0	
Inventory	0	0	0	0		0	0	888	0	
Prepays & Advances	5	0	371	0		0	0	28	0	
Investments	3,591	1,005	1,832	0		0	0	0	0	
PP & E	422	0	356	0		0	0	7,287	0	
Other	0	0	0	0		0	0	0	0	
Total Assets	7,192	1,227	13,716	4,471		183	1,381	15,929	250	
Accounts Payable	676	0	1,157	0		0	0	3,681	0	
Notes/Loans Payable	275	0	46	0		0	0	1,275	0	
Commitments	0	0	994	0		0	0	0	0	
Annuities Payable	298	0	187	0		0	0	0	0	
Deferred Income	0	0	15	0		0	0	71	0	
Other (incl due to other funds)	0	0	0	0		0	0	529	0	
Total Liabilities	1,249	0	2,399	0		0	0	5,556	0	
Net Assets - Operating	5,943		11,317					10,373		
Net Assets - Temp. Restricted		1,127		2,508		183	1,381		250	
Net Assets - Perm. Restricted		100		1,963		0	0		0	
Total Net Assets	5,943	1,227	11,317	4,471		183	1,381	10,373	250	



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Revenue and Expense Summaries for the Nine Months Ended March 31, 2018
Balance Sheets at March 31, 2018
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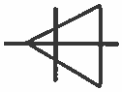
	Spcl. Assist. Fund		Foundation		Loan Fund		Combined Total			
	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget	% of Total	% of Budget
REVENUE AND EXPENSES										
INCOME:										
Ministry-Share	\$194	194	\$0	0	\$0	0	\$14,301	14,005	40.9%	102.1%
% of Total Income	98.5%	98.5%	0.0%	0.0%	0.0%	0.0%	40.8%	40.7%		
Other Gift Income:										
Donations/Offerings	0	0	202	110	0	0	11,818	13,104	33.8%	90.2%
Disaster Gifts	0	0	0	0	0	0	0	0	0.0%	#DIV/0!
Estate/Other Gifts	0	0	0	0	0	0	2,581	1,902	7.3%	134.8%
Total Gift Income	0	0	202	110	0	0	14,379	15,006	41.1%	95.8%
% of Total Income	0.0%	0.0%	98.1%	99.1%	0.0%	0.0%	41.1%	43.7%		
Other Income:										
Tuition/Sales Revenue	0	0	0	0	0	0	4,019	3,783	11.5%	106.2%
Agency Service Revenue	0	0	0	0	0	0	349	7	1.0%	
Grants/Miscellaneous	3	3	4	1	649	639	1,940	1,573	5.5%	123.3%
Total Other Income	3	3	4	1	649	639	6,308	5,363	18.0%	117.8%
% of Total Income	1.5%	1.5%	1.9%	0.9%	100.0%	100.0%	18.0%	15.8%		
TOTAL INCOME	197	197	208	111	649	639	34,988	34,374	100.0%	101.8%
EXPENDITURES:										
Program Services:										
Education Programs	0	0	0	0	0	0	424	592	1.3%	71.6%
International Programs	0	0	0	0	0	0	6,894	7,723	21.8%	89.3%
Domestic Ministries	0	0	0	0	0	0	12,889	14,493	40.8%	88.9%
Broadcast Ministries	0	0	0	0	0	0	4,183	4,600	13.3%	90.9%
Disaster	0	0	0	0	0	0	0	0	0.0%	#DIV/0!
Other	95	95	177	177	239	300	734	572	2.3%	128.3%
Total Program Services	95	95	177	177	239	300	25,124	27,980	79.6%	89.8%
% of Total	100.0%	100.0%	74.7%	68.0%	47.1%	50.7%	79.8%	80.0%		
Support Services:										
Management & General	0	0	16	16	268	292	3,160	3,248	10.0%	97.3%
Fund Raising	0	0	44	67	0	0	3,283	3,764	10.4%	87.2%
Plant Operations	0	0	0	0	0	0	0	0	0.0%	#DIV/0!
Debt Service	0	0	0	0	0	0	0	0	0.0%	#DIV/0!
Total Support Services	0	0	60	83	268	292	6,443	7,012	20.4%	91.9%
% of Total	0.0%	0.0%	25.3%	32.0%	52.9%	49.3%	20.4%	20.0%		
TOTAL EXPENDITURES	95	95	237	260	507	592	31,567	34,992	100.0%	98.2%
NET SURPLUS (DEFICIT)	102	102	-31	-149	142	47	3,421	-818		-553.3%

	Spcl. Assist. Fund		Foundation		Loan Fund		Totals		
	Unrestr.	Restricted	Unrestr.	Restricted	Unrestr.	Restricted	Unrestr.	Restricted	Total
Cash	\$523	0	\$106	87	\$4,702	0	20,097	2,123	22,220
Marketable Securities	0	0	0	0	0	0	4,149	4,471	8,620
Receivables	7	0	0	0	16,876	0	20,227	0	20,227
Inventory	0	0	0	0	0	0	886	0	886
Prepays & Advances	0	0	0	0	32	0	436	0	436
Investments	0	0	0	83	0	0	5,223	1,088	6,311
PP & E	0	0	0	0	18	0	8,083	0	8,083
Other	0	0	0	0	0	0	0	0	0
Total Assets	530	0	106	170	21,628	0	59,101	7,682	66,783
Accounts Payable	83	0	53	0	15,795	0	21,445	0	21,445
Notes/Loans Payable	0	0	0	0	0	0	1,596	0	1,596
Commitments	0	0	0	0	0	0	994	0	994
Annuities Payable	0	0	0	0	0	0	485	0	485
Deferred Income	0	0	0	0	0	0	86	0	86
Other (incl due to other funds)	0	0	0	0	0	0	529	0	529
Total Liabilities	83	0	53	0	15,795	0	25,135	0	25,135
Net Assets - Operating	447	0	53	170	5,833	0	33,966	5,619	33,966
Net Assets - Temp. Restricted	0	0	0	0	0	0	0	5,619	5,619
Net Assets - Perm. Restricted	0	0	0	0	0	0	0	2,063	2,063
Total Net Assets	447	0	53	170	5,833	0	33,966	7,682	41,648



THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Revenue and Expense Summaries for the Nine Months Ended March 31, 2018
Balance Sheets at March 31, 2018
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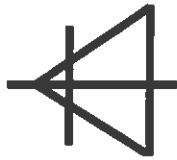
	Calvin College		Calvin Seminary		World Renew	
	Actual	Y-T-D Budget	Actual	Y-T-D Budget	Actual	Y-T-D Budget
REVENUE AND EXPENSES						
INCOME:						
Ministry-Share	\$1,881	1,886	\$1,894	1,745	\$0	0
% of Total Income	1.5%	1.3%	29.9%	31.6%	0.0%	0.0%
Other Gift Income:						
Donations/Offerings	23,434	23,218	1,056	1,125	10,741	10,815
Disaster Gifts	0	0	0	0	7,642	3,525
Estate/Other Gifts	428	426	0	0	1,645	1,922
Total Gift Income	23,860	23,644	1,056	1,125	20,028	16,062
% of Total Income	18.7%	18.5%	16.7%	20.4%	73.7%	66.0%
Other income:						
Tuition/Sales Revenue	92,809	93,370	2,341	1,680	0	0
Agency Service Revenue	0	0	0	0	0	0
Grants/Miscellaneous	9,010	9,010	1,033	973	7,142	8,264
Total Other Income	101,819	102,380	3,374	2,653	7,142	8,264
% of Total Income	79.8%	80.2%	53.4%	46.0%	26.3%	34.0%
TOTAL INCOME	127,340	127,710	6,324	5,523	27,170	24,326
EXPENDITURES:						
Program Services:						
Education Programs	71,282	71,400	3,648	3,835	1,849	1,374
International Programs	0	0	0	0	8,218	9,379
Domestic Ministries	0	0	0	0	108	100
Broadcast Ministries	0	0	0	0	0	0
Disaster	0	0	0	0	9,872	10,142
Other	0	0	0	0	0	0
Total Program Services	71,282	71,400	3,648	3,835	20,047	20,995
% of Total	82.9%	82.9%	66.7%	69.5%	85.5%	84.5%
Support Services:						
Management & General	2,872	2,872	1,189	1,168	1,264	1,518
Fund Raising	2,379	2,379	0	0	2,132	2,326
Plant Operations	8,332	8,332	635	517	0	0
Debt Service	3,097	3,097	0	0	0	0
Total Support Services	14,680	14,680	1,824	1,685	3,396	3,842
% of Total	17.1%	17.1%	33.3%	30.5%	14.5%	15.5%
TOTAL EXPENDITURES	85,942	86,080	5,470	5,520	23,443	24,837
NET SURPLUS (DEFICIT)	41,398	41,630	854	3	3,727	-511
BALANCE SHEETS						
	Calvin College		Calvin Seminary		World Renew	
	Unrestr.	Restricted	Unrestr.	Restricted	Unrestr.	Restricted
Cash	\$33,887	0	\$1,036	1	\$7,803	13,440
Marketable Securities	0	0	0	0	9,908	0
Receivables	19,541	0	152	1,944	2,509	0
Inventory	0	0	0	0	0	0
Prepays & Advances	1,160	0	2	0	1,392	0
Investments	51,974	169,940	2,890	47,408	0	0
PP & E	205,051	0	10,438	0	765	101
Other	2,095	0	0	344	0	0
Total Assets	313,708	169,940	14,516	49,697	22,377	13,541
Accounts Payable	6,988	0	0	0	652	0
Notes/Loans Payable	90,176	0	286	164	0	0
Commitments	0	0	0	0	0	0
Annuities Payable	5,794	0	0	160	160	0
Deferred Income	0	0	0	169	6	0
Other (incl due to other funds)	22,278	0	1,554	0	0	0
Total Liabilities	125,236	0	1,840	493	818	0
Net Assets - Operating	188,472		12,676		21,559	
Net Assets - Temp. Restricted		57,734		27,568		13,541
Net Assets - Perm. Restricted		112,208		21,636		0
Total Net Assets	188,472	169,940	12,676	49,204	21,559	13,541



**CHRISTIAN REFORMED CHURCH IN N.A.
MINISTRY-SHARE REQUESTS PER MEMBER >= 18 YEARS OLD**

Provisional
rev. March 14, 2018

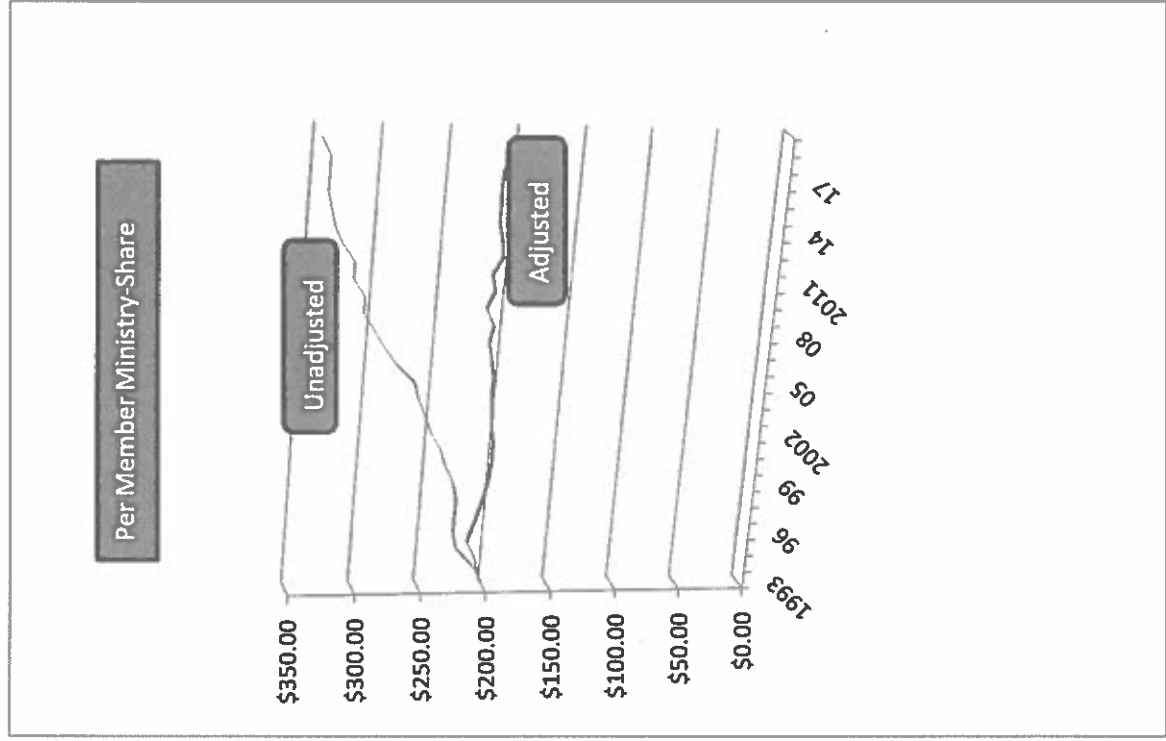
	--- CURRENT ---			--- REQUESTED ---				
	Jan. 1 2017	Jan. 1 2018	M-Share Budget	Allocation Change	Jan. 1 2019	Budget Change	New Allocation	M-Share Budget
BACK TO GOD MINISTRIES INTL.	\$44.41	\$44.41	\$2,898,000	-	\$44.41	-\$83,000	-	\$2,815,000
CALVIN COLLEGE	31.92	31.92	2,249,000	-	31.92	-\$41,000	-	2,208,000
CALVIN THEOLOGICAL SEMINARY	36.27	36.27	2,327,000	-	36.27	-\$44,000	-	2,283,000
FAITH ALIVE CHRISTIAN RESOURCES Banner Church Resources	-	-	-	-	-	-	-	-
FAITH FORMATION	-	-	-	-	-	-	-	-
HOME MISSIONS	47.35	-	-	-	-	-	-	-
WORLD MISSIONS	61.17	-	-	-	-	-	-	-
RESONATE GLOBAL MISSIONS	-	108.52	7,073,000	-	108.52	-\$218,000	-	6,855,000
WORLD RENEW	-	-	-	-	-	-	-	-
SYNODICAL ADMINISTRATIVE SERVICES: General Administration Synodical Services Board of Trustees	35.68	39.19	2,395,000	-	39.19	\$355,000	-	2,750,000
FAITH FORMATION & CHURCH SUPPORT MINISTRIES Banner Candidacy Chaplaincy Ministries Church Resources Church Resources (Faith Alive) Disability Concerns Ecumenical Relations Committee Ministries in Canada Pastor-Church Relations Race Relations Safe Church Ministry Social and Restorative Justice and Hunger Action Sustaining Congregational Excellence ServiceLink World Literature (Faith Alive)	78.95	75.44	4,977,000	7.00	82.44	-\$362,000	168,000	4,783,000
SPECIAL ASSISTANCE FUND	3.73	3.73	238,000	-	3.73	\$0	-	238,000
TOTAL ALLOCATED	\$339.48	\$339.48	\$22,157,000	\$7.00	\$346.48	(\$393,000)	\$168,000	\$21,932,000
	per m-s\$	per m-s\$	\$65,266.80		per m-s\$		per m-s\$	\$63,298.84

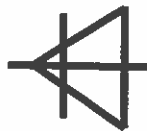


Christian Reformed Church

MINISTRY-SHARES - INFLATION ADJUSTED CHANGE

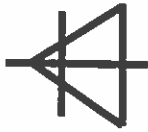
Min-share Year	Total per Member		U.S. CPI	Min-share in 1982 U.S.\$	Canada CPI	Min-share per Canada CPI in 1982 U.S.\$
	Min-share in U.S.\$	Min-share in 1982 U.S.\$				
1993	\$202.92	\$202.92	145.8	\$202.92	84.0	\$202.92
94	211.33	205.82	149.7	205.82	85.6	207.38
95	224.43	213.03	153.6	213.03	85.7	219.98
96	227.53	209.17	158.6	209.17	87.6	218.18
97	227.53	205.41	161.5	205.41	88.9	214.99
98	227.43	202.19	164.0	202.19	90.4	211.33
99	230.54	199.72	168.3	199.72	91.3	212.11
00	237.46	198.86	174.1	198.86	92.9	214.71
01	242.21	199.07	177.4	199.07	95.4	213.27
2002	250.65	201.57	181.3	201.57	97.8	215.28
03	255.77	202.12	184.5	202.12	100.0	214.85
04	262.16	203.21	188.1	203.21	102.8	214.22
05	266.09	203.44	190.7	203.44	104.7	213.48
06	280.08	205.93	198.3	205.93	107.0	219.88
07	289.88	208.82	202.4	208.82	109.1	223.19
08	298.58	206.32	211.0	206.32	111.5	224.94
09	307.53	213.31	210.2	213.31	114.1	226.40
10	307.53	207.68	215.9	207.68	114.4	225.81
2011	316.76	210.69	219.2	210.69	116.5	228.39
12	316.76	203.99	226.4	203.99	119.9	221.92
13	326.26	205.66	231.3	205.66	121.7	225.19
14	332.79	208.96	232.2	208.96	122.8	227.64
15	336.12	208.72	234.8	208.72	124.8	226.23
16	339.48	209.55	236.2	209.55	126.3	225.78
17	339.48	208.75	237.1	208.75	127.1	224.36
18	339.48	203.02	243.8	203.02	129.9	219.53
19	346.48	202.35	249.7	202.35	132.9	219.01





THE CHRISTIAN REFORMED CHURCH
BUDGET SUMMARY (in 000s of U.S.\$)
FISCAL YEAR ENDING IN 2018

	Ministry Share	Gift Income	Other Income	Total Income	Program Services	Support Services	Total Expenses	Planned Net Revenue (Expense)
Back to God Ministries International	\$2,898 33.1%	5,582 63.7%	280 3.2%	8,760 100.0%	6,305 72.0%	2,455 28.0%	8,760 100.0%	-
Calvin College	2,249 1.5%	3,400 2.2%	148,681 96.3%	154,330 100.0%	134,596 87.2%	19,734 12.8%	154,330 100.0%	-
Calvin Theological Seminary	2,327 31.6%	1,500 20.4%	3,538 48.0%	7,365 100.0%	5,112 69.4%	2,249 30.6%	7,361 100.0%	4
Resonate Global Missions	7,073 35.2%	12,588 62.6%	461 2.3%	20,122 100.0%	16,310 78.2%	4,535 21.8%	20,845 100.0%	(723)
World Renew	- 0.0%	19,893 67.0%	9,800 33.0%	29,693 100.0%	27,737 83.7%	5,417 16.3%	33,154 100.0%	(3,461)
Synodical Administrative Services	2,395 84.7%	258 9.1%	173 6.1%	2,826 100.0%	1,310 46.4%	1,516 53.6%	2,826 100.0%	-
Congregational Services	4,977 44.1%	1,130 10.0%	5,169 45.8%	11,276 100.0%	12,576 99.8%	20 0.2%	12,596 100.0%	(1,320)
Special Assistance Funds	238 100.0%	- 0.0%	- 0.0%	238 100.0%	238 100.0%	- 0.0%	238 100.0%	-
Loan Fund	- 0.0%	- 0.0%	852 100.0%	852 100.0%	400 50.6%	390 49.4%	790 100.0%	62
Total	22,157 9.4%	44,351 18.84%	168,954 71.75%	235,462 100.00%	204,584 84.9%	36,316 15.1%	240,900 100.0%	(5,438)



THE CHRISTIAN REFORMED CHURCH
PROPOSED BUDGET SUMMARY (in 000s of U.S.\$)
FISCAL YEAR ENDING IN 2019

	Ministry Share	Gift Income	Other Income	Total Income	Program Services	Support Services	Total Expenses	Planned Net Revenue (Expense)
Back to God Ministries International	\$2,815 30.9%	6,005 66.0%	280 3.1%	9,100 100.0%	6,580 72.3%	2,520 27.7%	9,100 100.0%	-
Calvin College	2,208 1.4%	3,450 2.2%	152,711 96.4%	158,369 100.0%	138,119 87.2%	20,250 12.8%	158,369 100.0%	-
Calvin Theological Seminary	2,283 31.0%	1,500 20.4%	3,574 48.6%	7,357 100.0%	5,061 69.4%	2,228 30.6%	7,289 100.0%	68
Resonate Global Missions	6,855 33.1%	13,234 64.0%	604 2.9%	20,693 100.0%	17,166 80.1%	4,278 19.9%	21,444 100.0%	(751)
World Renew	- 0.0%	19,639 67.2%	9,575 32.8%	29,214 100.0%	25,858 82.5%	5,468 17.5%	31,326 100.0%	(2,112)
Synodical Administrative Services	2,750 83.1%	388 11.7%	173 5.2%	3,311 100.0%	1,499 46.1%	1,756 53.9%	3,255 100.0%	56
Congregational Services	4,783 40.4%	2,025 17.1%	5,018 42.4%	11,826 100.0%	12,711 99.9%	17 0.1%	12,728 100.0%	(902)
Special Assistance Funds	238 98.8%	- 0.0%	3 1.2%	241 100.0%	241 100.0%	- 0.0%	241 100.0%	-
Loan Fund	- 0.0%	- 0.0%	852 100.0%	852 100.0%	400 49.9%	402 50.1%	802 100.0%	50
Total	21,932 9.1%	46,241 19.19%	172,790 71.71%	240,963 100.00%	207,635 84.9%	36,919 15.1%	244,554 100.0%	(3,591)

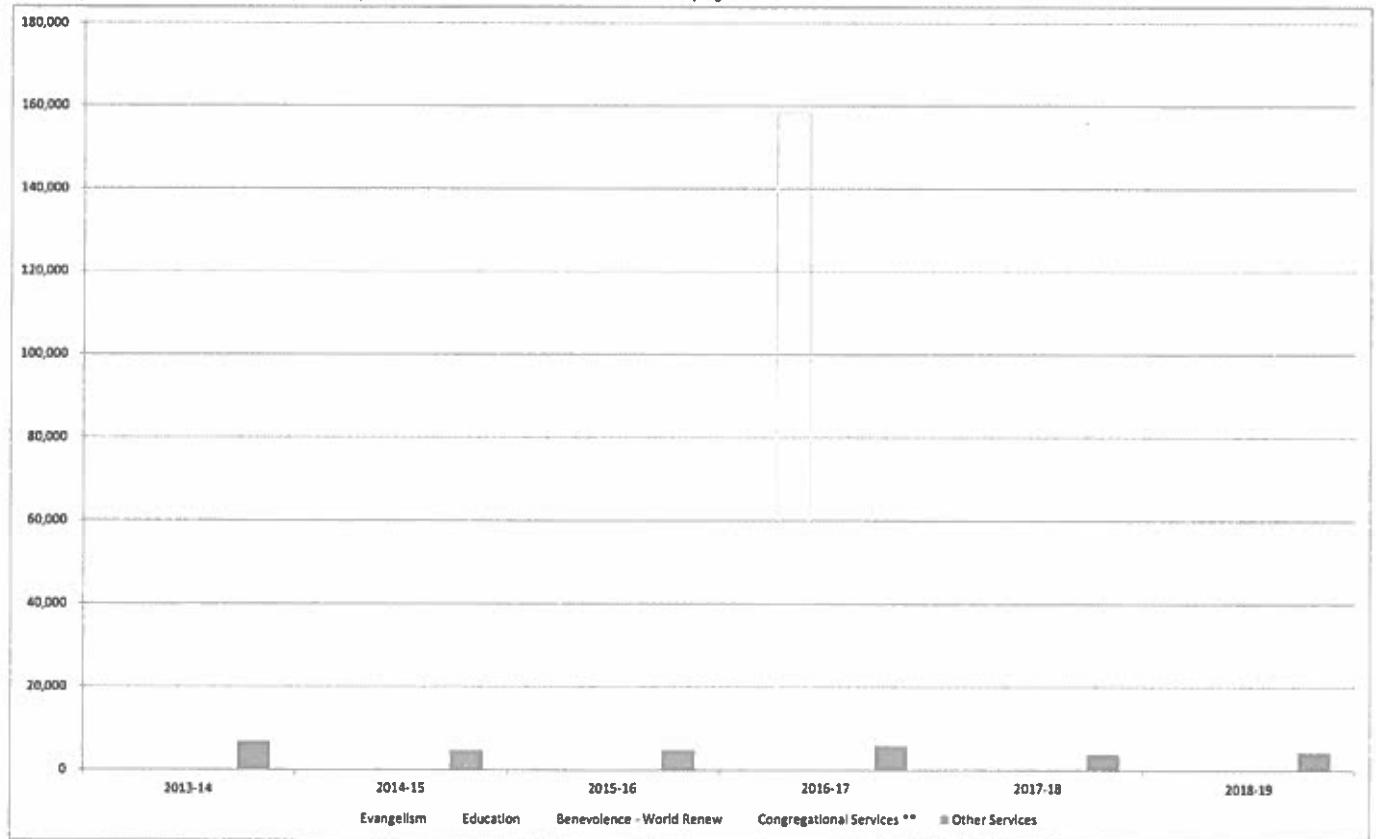


Christian Reformed Church
 Agency and Institution Expense History
 000s of U.S.S

	2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		Total	
	Actual	%	Actual	%	Actual	%	Actual	%	Budget	%	Budget	%	6 Years	%
Evangelism														
Back to God Ministries Intl.	9,545	4.1%	8,955	3.7%	8,448	3.6%	7,891	3.4%	8,760	3.6%	9,100	3.7%	\$52,699	3.7%
Resonate Global Missions *	20,810	8.9%	20,375	8.5%	19,483	8.3%	18,979	8.1%	20,845	8.7%	21,444	8.8%	\$121,936	8.5%
Total	30,355	13.0%	29,330	12.3%	27,931	11.9%	26,870	11.4%	29,605	12.3%	30,544	12.5%	\$174,635	12.2%
Education														
Calvin College	145,626	62.3%	148,911	62.3%	149,872	63.6%	150,983	64.1%	154,330	64.1%	158,369	64.8%	\$908,091	63.5%
Calvin Theological Seminary	6,611	2.8%	7,737	3.2%	7,667	3.3%	7,327	3.1%	7,361	3.1%	7,289	3.0%	\$43,992	3.1%
Faith Alive Chr. Resources	5,415	2.3%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	\$5,415	0.4%
Total	157,652	67.5%	156,648	65.6%	157,539	66.9%	158,310	67.2%	161,691	67.1%	165,658	67.7%	\$957,498	67.0%
Benevolence - World Renew	34,310	14.7%	34,826	14.6%	31,647	13.4%	31,845	13.5%	33,154	13.8%	31,326	12.8%	\$197,108	13.8%
Congregational Services **	4,518	1.9%	13,331	5.6%	13,545	5.8%	12,552	5.3%	12,596	5.2%	12,728	5.2%	\$69,270	4.8%
Other Services														
Special Assistance Fund	145	0.1%	145	0.1%	164	0.1%	172	0.1%	238	0.1%	241	0.1%	\$1,105	0.1%
Synodical Admin. Services	5,795	2.5%	3,680	1.5%	3,736	1.6%	3,012	1.3%	2,826	1.2%	3,255	1.3%	\$22,304	1.6%
Loan Fund	884	0.4%	888	0.4%	938	0.4%	2,737	1.2%	790	0.3%	802	0.3%	\$7,039	0.5%
Total	6,824	2.9%	4,713	2.0%	4,838	2.1%	5,921	2.5%	3,854	1.6%	4,298	1.8%	\$0,448	2.1%
Grand Total	233,659	100.0%	238,848	100.0%	235,500	100.0%	235,498	100.0%	240,900	100.0%	244,554	100.0%	\$1,428,959	100.0%
In 2013-14 U.S.S	233,659		236,203		231,512		230,631		229,438		232,918		1,394,361	

* Prior to July 1, 2017, includes Home Missions and World Missions

** Includes: Pastoral Ministries, Ministries In Canada, Social Justice/Hunger Action, Network, Sustaining Pastoral-Congregational Excellence, Volunteer Services and Faith Formation. On July 1, 2014, Faith Alive, Proservices, Candidacy and Ecumenical Relations were transferred to this program area.



**Denominational
Agency
Financial Detail**

**Back to God
Ministries
International**

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
 Fiscal Year: 2018-19 in Can\$ = .7500
 Agency: Back to God Ministries International
 Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 1,515		144		1,659	\$ 1,700		123		1,823
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	3,152		932	99	4,183	3,463		1,004	99	4,566
Receivables & Advances	387	-	-	-	387	43	-	-	-	43
Inventory	-	-	-	-	-	-	-	-	-	-
Prepays & Advances	-	-	-	-	-	-	-	-	-	-
Investments (note 1):										
Bonds	-	-	-	-	-	-	-	-	-	-
Equities	-	-	-	-	-	-	-	-	-	-
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	-	-	-	-	-	-	-	-	-	-
PP & E	394	-	-	-	394	359	-	-	-	359
Other	-	-	-	-	-	-	-	-	-	-
Total Assets	5,448	-	1,076	99	6,623	5,565	-	1,127	99	6,791
Accounts Payable	411	-	-	-	411	365	-	-	-	365
Notes/Loans Payable	279	-	-	-	279	274	-	-	-	274
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	406	-	-	-	406	298	-	-	-	298
Deferred Income	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Liabilities	1,096	-	-	-	1,096	937	-	-	-	937
Net Assets	\$ 4,352	-	1,076	99	5,527	\$ 4,628	-	1,127	99	5,854
Footnotes:										
Note 1: List details of property not in use.										
Note 2: List details of designations.										
Note 3: List details of restrictions.	Isaac Jen endowment fund and Media Reach Fund.					Isaac Jen endowment fund and Media Reach Fund				
Note 4: List details of restrictions.	Permanently restricted endowment funds.					Permanently restricted endowment funds.				

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Back to God Ministries International
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ 3,346	\$ 3,194	\$ 3,050	\$ 2,962	\$ 2,898	\$ 2,815
% of Total Income	35.4%	37.8%	32.6%	36.0%	33.1%	30.9%
Other Gift Income:						
Gifts & Offerings	\$ 3,732	\$ 3,585	\$ 3,125	\$ 3,575	\$ 3,982	\$ 4,405
Estate Gifts	\$ 1,743	\$ 1,394	\$ 2,980	\$ 1,161	\$ 1,600	\$ 1,600
Total Gift Income	5,475	4,979	6,105	4,736	5,582	6,005
% of Total Income	57.9%	59.0%	65.3%	57.6%	63.7%	66.0%
Other Income:						
Tuition & Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants-Animation/Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 641	\$ 273	\$ 188	\$ 530	\$ 280	\$ 280
Total Other Income	641	273	188	530	280	280
% of Total Income	6.8%	3.2%	2.0%	6.4%	3.2%	3.1%
TOTAL INCOME	9,462	8,446	9,343	8,228	8,760	9,100
EXPENSES (FTE = Full Time Employee):						
Program Services:						
English	\$ 2,471	\$ 2,419	\$ 2,214	\$ 2,167	\$ 2,475	\$ 2,575
FTEs	17	16	16	16	16	16
International	\$ 4,470	\$ 4,021	\$ 3,642	\$ 3,246	\$ 3,658	\$ 3,825
FTEs	11	10	8	8	8	6
Education	\$ 161	\$ 165	\$ 150	\$ 155	\$ 172	\$ 180
FTEs	2	2	2	2	2	2
Total Program Service \$	\$ 7,102	\$ 6,605	\$ 6,006	\$ 5,568	\$ 6,305	\$ 6,580
Total Program Service FTEs	30	28	26	26	26	24
% of Total \$	74.4%	73.8%	71.1%	70.6%	72.0%	72.3%
% of Total FTEs	76.9%	75.7%	72.2%	72.2%	72.2%	75.0%
Support Services:						
Management & General	\$ 848	\$ 799	\$ 929	\$ 931	\$ 925	\$ 970
FTEs	4	4	4	4	4	3
Plant Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Fund-raising	\$ 1,595	\$ 1,551	\$ 1,513	\$ 1,392	\$ 1,530	\$ 1,550
FTEs	5	5	6	6	6	5
Total Support Service \$	2,443	2,350	2,442	2,323	2,455	2,520
Total Support Service FTEs	9	9	10	10	10	8
% of Total \$	25.6%	26.2%	28.9%	29.4%	28.0%	27.7%
% of Total FTEs	23.1%	24.3%	27.8%	27.8%	27.8%	25.0%
TOTAL EXPENDITURES	\$ 9,545	\$ 8,955	\$ 8,448	\$ 7,891	\$ 8,760	\$ 9,100
TOTAL FTEs	39	37	36	36	36	32
NET INCOME / (EXPENSE)	\$ (83)	\$ (509)	\$ 895	\$ 337	\$ -	\$ -

Calvin College

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
 Fiscal Year: 2018-19 in Can\$ = .7500
 Agency: Calvin College
 Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 36,781	-	-	-	36,781	\$ 12,659	-	-	-	12,659
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Receivables & Advances	19,115	-	-	-	19,115	13,894	-	-	-	13,894
Inventory	-	-	-	-	-	-	-	-	-	-
Prepays & Advances	-	-	-	-	-	-	-	-	-	-
Investments (note 1):										
Bonds	22,563	-	14,934	41,338	78,835	22,792	-	17,124	40,261	80,177
Equities	32,152	-	21,282	58,906	112,340	38,909	-	29,157	68,552	136,518
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	1,692	-	1,120	3,100	5,912	-	-	-	-	-
PP & E	209,792	-	-	-	209,792	208,114	-	-	-	208,114
Other	4,063	-	-	-	4,063	4,490	-	-	-	4,490
Total Assets	326,158	-	37,336	103,344	466,838	300,758	-	46,281	108,813	455,852
Accounts Payable	2,884	-	-	-	2,884	2,884	-	-	-	2,884
Notes/Loans Payable	89,215	-	-	-	89,215	78,192	-	-	-	78,192
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	5,976	-	-	-	5,976	5,820	-	-	-	5,820
Deferred Income	3,240	-	-	-	3,240	3,248	-	-	-	3,248
Other	76,658	-	-	-	76,658	48,694	-	-	-	48,694
Total Liabilities	177,973	-	-	-	177,973	138,838	-	-	-	138,838
Net Assets	\$ 148,185	-	37,336	103,344	288,865	\$ 161,920	-	46,281	108,813	317,014
Footnotes:										
Note 1: List details of property not currently in use.										
Note 2: List details of designations.										
Note 3: List details of restrictions.	Over 1,405 accounts for instruction, scholarships, grants, research, public service, student services, etc., funded by outside sources.					Over 1,438 accounts for instruction, scholarships, grants, research, public service, student services, etc., funded by outside sources.				
Note 4: List details of restrictions.	Endowed gifts.					Endowed gifts.				

Calvin Theological Seminary

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 In Can\$ = .7500
Agency: Calvin Theological Seminary
Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 2,909	-	1	-	2,910	\$ 2,273	-	1	-	2,274
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Receivables & Advances	54	-	1,891	-	1,945	21	-	1,995	-	2,016
Inventory	-	-	-	-	-	-	-	-	-	-
Prepays & Advances	28	-	-	-	28	53	-	-	-	53
Investments (note 1):										
Bonds	-	-	11,659	-	11,659	-	-	10,142	-	10,142
Equities	-	-	9,946	13,746	23,692	-	-	14,897	12,768	27,665
Partnerships	-	-	-	5,058	5,058	-	-	-	7,097	7,097
Property (nonoperating)	-	-	-	1,050	1,050	-	-	-	1,050	1,050
PP & E	10,624	-	-	-	10,624	10,436	-	-	-	10,436
Other	1,656	-	-	-	1,656	3,378	-	-	-	3,378
Total Assets	15,271	-	23,497	19,854	58,622	16,161	-	27,035	20,915	64,111
Accounts Payable	1,581	-	-	-	1,581	1,633	-	-	-	1,633
Notes/Loans Payable	-	-	-	-	-	-	-	-	-	-
Capital Leases	23	-	-	-	23	92	-	-	-	92
Annuities Payable	-	-	159	-	159	-	-	160	-	160
Deferred Income	-	-	287	-	287	-	-	169	-	169
Other	-	-	1,929	-	1,929	-	-	3,429	-	3,429
Total Liabilities	1,604	-	2,375	-	3,979	1,725	-	3,758	-	5,483
Net Assets	\$ 13,667	-	21,122	19,854	54,643	\$ 14,436	-	23,277	20,915	58,628
Footnotes:										
Note 1: List details of property not currently in use.	Office building in endowment - investment income					Office building in endowment - investment income				
Note 2: List details of designations.	Accounts payable Post retirement liabilities Notes/Loans Payable Net student loan receivables and liabilities					Accounts payable Post retirement liabilities Notes/Loans Payable Net student loan receivables and liabilities.				
Note 3: List details of restrictions.	Donor designated, program, scholarship, grants and construction pledges.					Donor designated, program, scholarship, grants and construction pledges				
Note 4: List details of restrictions.										

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Calvin Theological Seminary
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ 2,701	\$ 2,567	\$ 2,449	\$ 2,379	\$ 2,327	\$ 2,283
% of Total Income	37.4%	33.5%	32.0%	32.2%	31.6%	31.0%
Other Gift Income:						
Gifts & Offerings	\$ 830	\$ 1,165	\$ 1,215	\$ 1,261	\$ 1,300	\$ 1,300
Estate Gifts	\$ 52	\$ 180	\$ 140	\$ 198	\$ 200	\$ 200
Total Gift Income	882	1,345	1,355	1,459	1,500	1,500
% of Total Income	12.2%	17.5%	17.7%	19.7%	20.4%	20.4%
Other Income:						
Tuition & Sales	\$ 2,374	\$ 2,408	\$ 2,440	\$ 2,266	\$ 2,240	\$ 2,280
Grants	\$ 1,204	\$ 1,272	\$ 1,342	\$ 1,204	\$ 1,213	\$ 1,194
Miscellaneous	\$ 58	\$ 73	\$ 69	\$ 90	\$ 85	\$ 100
Total Other Income	3,636	3,753	3,851	3,560	3,538	3,574
% of Total Income	50.4%	49.0%	50.3%	48.1%	48.0%	48.6%
TOTAL INCOME	7,219	7,665	7,655	7,398	7,365	7,357
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Instructional	\$ 3,054	\$ 3,049	\$ 3,031	\$ 2,881	\$ 2,832	\$ 2,711
FTEs	30	23	22	22	20	19
Public Service	\$ 68	\$ 96	\$ 104	\$ 79	\$ 87	\$ 90
FTEs	1	1	1	1	1	1
Academic Support	\$ 1,190	\$ 1,312	\$ 1,262	\$ 1,232	\$ 1,302	\$ 1,291
FTEs	5	5	5	5	6	6
Student Services	\$ 612	\$ 546	\$ 577	\$ 628	\$ 666	\$ 710
FTEs	5	5	5	5	5	5
Student Aid	\$ 400	\$ 363	\$ 329	\$ 314	\$ 225	\$ 259
FTEs	1	1	1	1	1	1
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Program Service \$	\$ 5,324	\$ 5,366	\$ 5,303	\$ 5,134	\$ 5,112	\$ 5,061
Total Program Service FTEs	42	35	34	34	33	32
% of Total \$	66.0%	68.9%	69.2%	70.1%	69.4%	69.4%
% of Total FTEs	71.2%	67.3%	68.0%	68.0%	67.3%	66.7%
Support Services:						
Management & General	\$ 1,096	\$ 914	\$ 872	\$ 896	\$ 918	\$ 906
FTEs	9	9	9	9	8	8
Plant Operations	\$ 1,002	\$ 866	\$ 910	\$ 691	\$ 691	\$ 662
FTEs	2	2	2	2	3	3
Fund-raising	\$ 650	\$ 639	\$ 582	\$ 606	\$ 640	\$ 660
FTEs	6	6	5	5	5	5
Total Support Service \$	2,748	2,419	2,364	2,193	2,249	2,228
Total Support Service FTEs	17	17	16	16	16	16
% of Total \$	34.0%	31.1%	30.8%	29.9%	30.6%	30.6%
% of Total FTEs	28.8%	32.7%	32.0%	32.0%	32.7%	33.3%
TOTAL EXPENDITURES	\$ 8,072	\$ 7,785	\$ 7,667	\$ 7,327	\$ 7,361	\$ 7,289
TOTAL FTEs	59	52	50	50	49	48
	1,461	48	-	-		
NET INCOME / (EXPENSE)	\$ 608	\$ (72)	\$ (12)	\$ 71	\$ 4	\$ 68

Resonate Global Mission

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Resonate Global Missions
Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 3,123	\$ 1,712	\$ 327	\$ -	5,162	\$ 5,180	\$ -	\$ 156	\$ -	5,336
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	648	648	-	-	-	666	666
Receivables & Advances	1,388	3	4	-	1,395	790	3	4	-	797
Inventory	1	-	-	-	1	7	-	-	-	7
Prepays & Advances	399	-	-	-	399	18	-	-	-	18
Investments (note 1):	-	-	-	-	-	-	-	-	-	-
Bonds	606	1,236	631	303	2,776	678	1,812	686	319	3,495
Equities	630	724	1,868	454	3,676	1,098	1,950	2,137	470	5,655
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	257	-	-	-	257	24	-	-	-	24
PP & E	410	-	-	-	410	370	-	-	-	370
Other	-	-	-	-	-	-	-	-	-	-
Total Assets	6,814	3,675	2,830	1,405	14,724	8,165	3,765	2,983	1,455	16,368
Accounts Payable	1,182	-	-	-	1,182	1,200	-	-	-	1,200
Notes/Loans Payable	579	-	-	-	579	31	-	-	-	31
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	259	-	-	-	259	187	-	-	-	187
Deferred Income	-	-	-	-	-	2	-	-	-	2
Other	1,133	-	-	-	1,133	986	-	-	-	988
Total Liabilities	3,153	-	-	-	3,153	2,408	-	-	-	2,408
Net Assets	\$ 3,661	3,675	2,830	1,405	11,571	\$ 5,757	3,765	2,983	1,455	13,960
Footnotes:										
Note 1: List details of property not currently in use.	List supplied upon request (land/buildings overseas are off book) HM-Mission Trg Fund: \$385; Hawaii: \$1,208; Estate special proj: \$227					List supplied upon request (land/buildings overseas are off book) HM-Mission Trg Fund: \$379; Hawaii: \$1,165; Estate special proj: \$227				
Note 2: List details of designations.	WM-Board Designated Reserves \$239 WM-Endowment/annuities \$ 0 - Other \$ 0									
Note 3: List details of restrictions.	NA Trng: 39; Can Legacy: \$194; CMI: 69; Above budget 299; Short term Loan 511; other 69; Restricted Gifts									
Note 4: List details of restrictions.	Emerging Leader Trust: \$150; Endowments									

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Resonate Global Missions
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ 8,141	\$ 7,780	\$ 7,444	\$ 7,215	\$ 7,073	\$ 6,855
% of Total Income	38.3%	37.1%	34.4%	33.8%	35.2%	33.1%
Other Gift Income:						
Gifts & Offerings	\$ 9,773	\$ 10,682	\$ 10,209	\$ 10,046	\$ 11,652	\$ 12,271
Estate Gifts	\$ 949	\$ 1,223	\$ 3,189	\$ 1,429	\$ 936	\$ 963
Total Gift Income	10,722	11,905	13,398	11,475	12,588	13,234
% of Total Income	50.5%	56.7%	61.8%	53.7%	62.6%	64.0%
Other Income:						
Tuition & Sales	\$ -	\$ 120	\$ 134	\$ 252	\$ 49	\$ 10
Grants	\$ 353	\$ 76	\$ 57	\$ -	\$ 20	\$ -
Miscellaneous	\$ 2,036	\$ 1,111	\$ 633	\$ 2,422	\$ 392	\$ 594
Total Other Income	2,389	1,307	824	2,674	461	604
% of Total Income	11.2%	6.2%	3.8%	12.5%	2.3%	2.9%
TOTAL INCOME	21,252	20,992	21,666	21,364	20,122	20,693
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Ministry Teams - N. America	\$ 4,281	\$ 3,703	\$ 3,086	\$ 2,970	\$ 2,911	\$ 3,199
FTEs	20	20	18	18	18	15
Ministry Devel - Mission Innovation	\$ 827	\$ 737	\$ 559	\$ 751	\$ 2,308	\$ 2,241
FTEs	6	6	5	5	14	13
Africa & Europe	\$ 3,666	\$ 3,556	\$ 3,631	\$ 3,845	\$ 3,324	\$ 3,448
FTEs	24	24	18	18	18	19
Eurasia-reclassified 17-18	\$ 2,625	\$ 2,772	\$ 2,546	\$ -	\$ -	\$ -
FTEs	17	17	14	14	-	-
Latin America & Asia	\$ 3,902	\$ 4,079	\$ 4,017	\$ 6,015	\$ 4,609	\$ 5,057
FTEs	21	21	19	19	23	26
Global/other Int'l program	\$ 1,684	\$ 1,587	\$ 1,461	\$ 1,327	\$ 2,098	\$ 2,146
FTEs	21	15	40	40	-	2
Mission Educ Engagement/Vol	\$ -	\$ -	\$ -	\$ -	\$ 1,060	\$ 1,075
FTEs	-	-	2	2	3	3
Total Program Service \$	\$ 16,985	\$ 16,434	\$ 15,300	\$ 14,908	\$ 16,310	\$ 17,166
Total Program Service FTEs	109	103	116	116	76	77
% of Total \$	81.6%	80.7%	78.5%	78.5%	78.2%	80.0%
% of Total FTEs	83.8%	83.1%	85.9%	85.9%	73.1%	75.3%
Support Services:						
Management & General	\$ 2,045	\$ 2,137	\$ 2,132	\$ 2,117	\$ 1,303	\$ 1,312
FTEs	6	6	6	6	7	3
Operations and Logistics/PLC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Mission Support & Fund-raising	\$ 1,780	\$ 1,804	\$ 2,051	\$ 1,954	\$ 3,232	\$ 2,967
FTEs	15	15	13	13	21	22
Total Support Service \$	3,825	3,941	4,183	4,071	4,535	4,279
Total Support Service FTEs	21	21	19	19	28	25
% of Total \$	18.4%	19.3%	21.5%	21.5%	21.8%	20.0%
% of Total FTEs	16.2%	16.9%	14.1%	14.1%	26.9%	24.7%
TOTAL EXPENDITURES	\$ 20,810	\$ 20,375	\$ 19,483	\$ 18,979	\$ 20,845	\$ 21,444
TOTAL FTEs**	130	124	135	135	104	103
**Ptnr & Vol fee est. incl above	N/A	N/A	30	30	30	30
NET INCOME / (EXPENSE)	\$ 442	\$ 617	\$ 2,183	\$ 2,385	\$ (723)	\$ (751)

World Renew

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
 Fiscal Year: 2018-19 in Can\$ = .7500
 Agency: World Renew
 Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 580	6,021	9,058	-	15,659	\$ 376	7,811	9,411	-	17,598
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Receivables & Advances	1,773	1,000	865	-	3,638	1,444	1,000	771	-	3,215
Inventory	-	-	-	-	-	-	-	-	-	-
Prepalds & Advances	1,218	-	-	-	1,218	1,067	-	-	-	1,067
Investments (note 1):										
Bonds	27	-	-	-	27	27	-	-	-	27
Equities	6,924	1,781	-	-	8,705	9,401	-	-	-	9,401
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	-	-	-	-	-	-	-	-	-	-
PP & E	747	-	104	-	851	883	-	103	-	986
Other	-	-	-	-	-	-	-	-	-	-
Total Assets	11,269	8,802	10,027	-	30,098	13,198	8,811	10,285	-	32,294
Accounts Payable	1,134	-	-	-	1,134	1,224	-	-	-	1,224
Notes/Loans Payable	-	-	-	-	-	-	-	-	-	-
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	197	-	-	-	197	160	-	-	-	160
Deferred Income	-	-	-	-	-	6	-	-	-	6
Other	-	-	-	-	-	-	-	-	-	-
Total Liabilities	1,331	-	-	-	1,331	1,390	-	-	-	1,390
Net Assets	\$ 9,938	8,802	10,027	-	28,767	\$ 11,808	8,811	10,285	-	30,904
Footnotes:										
Note 1: List details of property not currently in use.										
Note 2: List details of designations.	Term endowments as stipulated by board = \$8,028 GAC reserve \$774					Term endowments as stipulated by board = \$8,040 GAC reserve \$771				
Note 3: List details of restrictions.	Mission home = \$104; Purpose-restricted gifts = \$8,859; Term endowments as stipulated by donors = \$1,064					Mission home = \$103; Purpose-restricted gifts = \$9,247, Term endowments as stipulated by donors = \$935				
Note 4: List details of restrictions.										

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: World Renew
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% of Total Income	-	-	-	-	-	-
Other Gift Income:						
Gifts & Offerings	\$ 20,642	\$ 19,786	\$ 17,416	\$ 18,615	\$ 17,588	\$ 17,339
Estate Gifts	\$ 1,768	\$ 2,254	\$ 5,871	\$ 2,817	\$ 2,305	\$ 2,300
Total Gift Income	22,410	22,040	23,287	21,432	19,893	19,639
% of Total Income	56.5%	61.6%	65.9%	61.2%	67.0%	67.2%
Other Income:						
Tuition & Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 16,082	\$ 13,119	\$ 11,758	\$ 12,597	\$ 9,350	\$ 9,125
Miscellaneous	\$ 1,145	\$ 646	\$ 311	\$ 1,004	\$ 450	\$ 450
Total Other Income	17,227	13,765	12,069	13,601	9,800	9,575
% of Total Income	43.5%	38.4%	34.1%	38.8%	33.0%	32.8%
TOTAL INCOME	39,637	35,805	35,356	35,033	29,693	29,214
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Overseas programs	\$ 11,248	\$ 11,372	\$ 11,078	\$ 11,734	\$ 12,237	\$ 11,806
FTEs	41	40	38	40	45	45
No. America programs	\$ 580	\$ 393	\$ 415	\$ 125	\$ 100	\$ 104
FTEs	-	-	-	-	-	-
Disaster relief programs	\$ 1,595	\$ 1,524	\$ 1,521	\$ 1,596	\$ 1,696	\$ 1,507
FTEs	11	13	13	13	10	10
Above-budget relief costs	\$ 15,711	\$ 16,065	\$ 12,796	\$ 12,413	\$ 11,844	\$ 10,813
FTEs	5	4	3	3	2	2
Education	\$ 1,323	\$ 1,463	\$ 1,603	\$ 1,578	\$ 1,860	\$ 1,628
FTEs	10	12	12	12	12	12
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Program Service \$	30,457	30,817	27,413	27,446	27,737	\$ 25,858
Total Program Service FTEs	67	69	66	68	69	69
% of Total \$	88.8%	88.5%	86.6%	86.2%	83.7%	82.5%
% of Total FTEs	77.0%	73.4%	70.2%	70.8%	70.4%	65.7%
Support Services:						
Management & General	1,511	1,438	1,641	1,608	2,274	\$ 2,213
FTEs	5	6	7	7	7	7
Plant Operations	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
Fund-raising	2,342	2,571	2,593	2,791	3,143	\$ 3,255
FTEs	15	19	21	21	22	29
Total Support Service \$	3,853	4,009	4,234	4,399	5,417	5,468
Total Support Service FTEs	20	25	28	28	29	36
% of Total \$	11.2%	11.5%	13.4%	13.8%	16.3%	17.5%
% of Total FTEs	23.0%	26.6%	29.8%	29.2%	29.6%	34.3%
TOTAL EXPENDITURES	34,310	34,826	31,647	31,845	33,154	\$ 31,326
TOTAL FTEs	87	94	94	96	98	105
NET INCOME / (EXPENSE)	5,327	979	3,709	3,188	(3,461)	\$ (2,112)

**Synodical
Administrative
Services**

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
 Fiscal Year: 2018-19 In Can\$ = .7500
 Agency: Synodical Administrative Services
 Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 4,398	-	1,650	-	6,048	\$ 4,226	-	1,780	-	6,006
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Receivables & Advances	1,493	-	-	-	1,493	1,567	-	-	-	1,567
Inventory	1,305	-	-	-	1,305	1,006	-	-	-	1,006
Prepays & Advances	145	-	-	-	145	109	-	-	-	109
Investments (note 1):										
Bonds	19,729	-	-	-	19,729	1,811	-	-	-	1,811
Equities	-	-	-	-	-	-	-	-	-	-
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	-	-	-	-	-	-	-	-	-	-
PP & E	6,917	-	-	-	6,917	6,331	-	-	-	6,331
Other	-	-	-	-	-	467	-	411	-	878
Total Assets	33,987	-	1,650	-	35,637	15,517	-	2,191	-	17,708
Accounts Payable	3,922	-	-	-	3,922	3,245	-	-	-	3,245
Notes/Loans Payable	20,807	-	-	-	20,807	1,797	-	-	-	1,797
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	-	-	-	-	-	-	-	-	-	-
Deferred Income	42	-	-	-	42	95	-	-	-	95
Other	516	-	-	-	516	481	-	-	-	481
Total Liabilities	25,287	-	-	-	25,287	5,618	-	-	-	5,618
Net Assets	\$ 8,700	-	1,650	-	10,350	\$ 9,899	-	2,191	-	12,090
Footnotes:										
Note 1: List details of property currently in use.	Canadian Cash Concentration and Netting for Interest Program.					Canadian Cash Concentration and Netting for Interest Program.				
Note 2: List details of restrictions.										
Note 3: List details of restrictions.	Includes: \$37,000 AOYC, \$76,000 DORR, \$949,000 Lilly Connections, \$498,000 Bi-natl Gathereing, and \$90,000 other					Includes: \$47,000 AOYC, \$73,000 DORR, \$1,630,000 Lilly, \$411,000 Bi-natl Gathereing, and \$30,000 other.				
Note 4: List details of restrictions.										

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Synodical Administrative Services
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ 2,668	\$ 2,398	\$ 2,296	\$ 2,355	\$ 2,395	\$ 2,750
% of Total Income	75.3%	40.0%	49.1%	53.3%	84.7%	83.1%
Other Gift Income:						
Gifts & Offerings	\$ 20	\$ 19	\$ 602	\$ 85	\$ 258	\$ 388
Estate Gifts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Gift Income	20	19	602	85	258	388
% of Total Income	0.6%	0.3%	12.9%	1.9%	9.1%	11.7%
Other Income:						
Tuition & Sales	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 10
Grants / Debt forgiven	\$ 75	\$ 75	\$ -	\$ 1,948	\$ 50	\$ 50
Services & Misc	\$ 780	\$ 3,503	\$ 1,779	\$ 33	\$ 113	\$ 113
Total Other Income	855	3,578	1,779	1,981	173	173
% of Total Income	24.1%	59.7%	38.0%	44.8%	6.1%	5.2%
TOTAL INCOME	3,543	5,995	4,677	4,421	2,826	3,311
EXPENSES (FTE = Full Time Employee):						
Program Services:	Incls C\$1,073 grant to MPF-Canada		Incls C\$990 grant to MPF-Canada			
Synodical Services & Grants	\$ 2,831	\$ 2,239	\$ 2,400	\$ 1,534	\$ 1,310	\$ 1,246
FTEs	5	5	5	5	5	5
Communications	\$ 626					\$ 253
FTEs	4					2
Sea to Sea expenses & grants	\$ 1,150	\$ 14				
FTEs	-					
Leadership Programs	\$ 37	\$ 35	\$ 17	\$ 81		
FTEs	-	-	-	-		
Total Program Service \$	\$ 4,644	\$ 2,288	\$ 2,417	\$ 1,615	\$ 1,310	\$ 1,499
Total Program Service FTEs	9	5	5	5	5	7
% of Total \$	79.6%	62.2%	64.7%	53.6%	46.4%	46.1%
% of Total FTEs	56.3%	41.7%	41.7%	41.7%	35.7%	46.7%
Support Services:						
Management & General	\$ 860	\$ 991	\$ 1,203	\$ 1,144	\$ 978	\$ 1,010
FTEs	4	4	4	4	5	4
D.M.A.	\$ 265	\$ 353	\$ -	\$ -	\$ 278	\$ 394
FTEs	2	2	2	2	2	2
Fund-raising (incls Foundation)	\$ 63	\$ 48	\$ 116	\$ 253	\$ 260	\$ 352
FTEs	1	1	1	1	2	2
Total Support Service \$	1,188	1,392	1,319	1,397	1,516	1,756
Total Support Service FTEs	7	7	7	7	9	8
% of Total \$	20.4%	37.8%	35.3%	46.4%	53.6%	53.9%
% of Total FTEs	43.8%	58.3%	58.3%	58.3%	64.3%	53.3%
TOTAL EXPENDITURES	\$ 5,832	\$ 3,680	\$ 3,736	\$ 3,012	\$ 2,826	\$ 3,255
TOTAL FTEs	16	12	12	12	14	15
NET INCOME / (EXPENSE)	\$ (2,289)	\$ 2,315	\$ 941	\$ 1,409	\$ -	\$ 56

Congregational Services

Leadership: Candidacy, Chaplaincy Services, Network/Healthy Church, and Pastor Church Resources (Sustaining Congregational Excellence/Sustaining Pastoral Excellence)

Justice: Disability Concerns, Race Relations, Safe Church Ministry, Ministries in Canada, and Social and Restorative Justice

Faith: Church Resources and Volunteer Services

Grant Programs: Connections, Leadership Initiative, and Pastor Resources

Ministry Support Services: Agency Services, Communications, *The Banner*, and World Literature

Worship: Worship Resources

Schedule 2

THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA

Fiscal Year: 2018-19 in Can\$ = .7500

Agency: Congregational Services

Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ 3,712	\$ 5,678	\$ 5,474	\$ 5,395	\$ 4,977	\$ 4,783
% of Total Income	83.5%	45.5%	40.7%	41.8%	44.1%	40.4%
Other Gift Income:						
Gifts & Offerings	\$ 434	\$ 725	\$ 940	\$ 929	\$ 1,130	\$ 2,025
Estate Gifts	\$ 87	\$ -	\$ -	\$ -	\$ -	\$ -
Total Gift Income	521	725	940	929	1,130	2,025
% of Total Income	11.7%	5.8%	7.0%	7.2%	10.0%	17.1%
Other Income:						
Tuition & Sales	\$ -	\$ 5,777	\$ 5,872	\$ 5,195	\$ 4,806	\$ 4,654
Grants	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 156	\$ 157
Services & Misc	\$ 213	\$ 309	\$ 149	\$ 373	\$ 207	\$ 207
Total Other Income	213	6,086	7,021	6,568	5,169	5,018
% of Total Income	4.8%	48.7%	52.3%	50.9%	45.8%	42.4%
TOTAL INCOME	4,446	12,489	13,435	12,892	11,276	11,826
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Lead-Chaplaincy Services	\$ 276	\$ 261	\$ 266	\$ 293	\$ 261	\$ 291
FTEs	2	2	2	2	2	2
Lead-Pastor-Church Relations/SCE	\$ 1,173	\$ 1,246	\$ 982	\$ 959	\$ 1,048	\$ 941
FTEs	6	6	6	6	6	5
Lead-Candidacy		\$ 179	\$ 235	\$ 207	\$ 240	\$ 234
FTEs		2	2	2	2	1
Lead-Ecumenical Relations		\$ 170	\$ 150	\$ 131	\$ 115	\$ -
FTEs						-
Lead-Network/Healthy Church	90	26	26	9	-	-
FTEs	1	1	1	-	-	-
Lead-Women & Minority Leadership						139
FTEs						1
Justice-Race Relations	\$ 433	\$ 483	\$ 654	\$ 463	\$ 542	\$ 553
FTEs	4	4	4	4	5	4
Justice-Safe Church Ministry	\$ 228	\$ 206	\$ 244	\$ 236	\$ 287	\$ 280
FTEs	2	2	2	2	2	2
Justice-Disability Concerns	\$ 292	\$ 298	\$ 265	\$ 284	\$ 276	\$ 268
FTEs	2	2	2	2	2	2
Justice-Social & Restorative Justice	\$ 568	\$ 717	\$ 727	\$ 727	\$ 519	\$ 592
FTEs	5	5	5	5	7	6
Justice-Ministries in Canada	\$ 1,226	\$ 1,074	\$ 1,088	\$ 1,009	\$ 1,022	\$ 1,051
FTEs	5	5	5	5	6	6
Faith-ChurchLink	\$ 182	\$ 168	\$ 153	\$ 120	\$ 105	\$ 148
FTEs	2	2	2	2	2	1
Faith-Church Resources (FA)		\$ 385	\$ 538	\$ 635	\$ 599	\$ 790
FTEs		4	4	4	5	6
MSS-Agency services		\$ 5,285	\$ 4,859	\$ 4,138	\$ 3,287	\$ 3,426
FTEs		24	24	24	14	13
MSS-Faith Alive (FA)			\$ 841	\$ 721	\$ 1,237	\$ 1,040
FTEs			6	6	6	4
MSS-Banner (FA)		\$ 1,293	\$ 1,221	\$ 1,172	\$ 1,233	\$ 1,312
FTEs		4	4	4	4	4
MSS-Libros Desafio (FA)		\$ 482	\$ 556	\$ 358	\$ 184	\$ 186
FTEs		3	3	3	3	1
MSS-Communications		\$ 641	\$ 198	\$ 200	\$ 188	\$ -
FTEs		3	3	3	2	-

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
 Fiscal Year: **2018-19 in Can\$ = .7500**
 Agency: **Congregational Services**
 Operating Budget (000s)

	Fiscal 13-14	Fiscal 14-15	Fiscal 15-16	Fiscal 16-17	Fiscal 17-18	Fiscal 18-19
Worship-Worship Resources (FA)	\$ 380	\$ 404	\$ 410	\$ 483	\$ 509	
FTEs	-	3	3	3	3	3
			\$846,000 is covered by prepaid grants	\$654,000 is covered by prepaid grants		
Grant Programs - Leadership Init., Connections, Pastor Finance		\$ 121	\$ 458	\$ 950	\$ 951	
FTEs				4	4	
Total Program Service \$	\$ 4,468	\$ 13,294	\$ 13,528	\$ 12,530	\$ 12,576	\$ 12,711
Total Program Service FTEs	29	72	78	77	75	65
% of Total \$	99.0%	99.7%	99.9%	99.8%	99.8%	99.9%
% of Total FTEs	96.7%	98.6%	98.7%	98.7%	98.7%	98.5%
Support Services:						
Management & General	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
D.D.M.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Fund-raising	\$ 43	\$ 37	\$ 17	\$ 22	\$ 20	\$ 17
FTEs	1	1	1	1	1	1
Total Support Service \$	43	37	17	22	20	17
Total Support Service FTEs	1	1	1	1	1	1
% of Total \$	1.0%	0.3%	0.1%	0.2%	0.2%	0.1%
% of Total FTEs	3.3%	1.4%	1.3%	1.3%	1.3%	1.5%
TOTAL EXPENDITURES	\$ 4,511	\$ 13,331	\$ 13,545	\$ 12,552	\$ 12,596	\$ 12,728
TOTAL FTEs	30	73	79	78	76	66
NET INCOME / (EXPENSE)	\$ (65)	\$ (842)	\$ (110)	\$ 340	\$ (1,320)	\$ (902)

Special Assistance Funds

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2019
Agency: Special Assistance Funds
Operating Budget (000s)

	Fiscal 2014 Actual	Fiscal 2015 Actual	Fiscal 2016 Actual	Fiscal 2017 Actual	Fiscal 2018 Budget	Fiscal 2019 Proposed
INCOME:						
Ministry Share	\$ 26	\$ 87	\$ 255	\$ 245	\$ 238	\$ 238
% of Total Income	18.8%	36.4%	99.2%	98.8%	100.0%	98.8%
Other Gift Income:						
Gifts & Offerings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estate Gifts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Gift Income	-	-	-	-	-	-
% of Total Income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other Income:						
Tuition & Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 112	\$ 152	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ 2	\$ 3	\$ -	\$ 3
Total Other Income	112	152	2	3	-	3
% of Total Income	81.2%	63.6%	0.8%	1.2%	0.0%	1.2%
TOTAL INCOME	138	239	257	248	238	241
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Moving & Assistance Exps.	\$ 145	\$ 185	\$ 164	\$ 137	\$ 238	\$ 241
FTEs	1	1	1	1	1	1
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Program Service \$	\$ 145	\$ 185	\$ 164	\$ 137	\$ 238	\$ 241
Total Program Service FTEs	1	1	1	1	1	1
% of Total \$	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
% of Total FTEs	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Support Services:						
Management & General	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Plant Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Fund Raising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Total Support Service \$	-	-	-	-	-	-
Total Support Service FTEs	-	-	-	-	-	-
% of Total \$	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% of Total FTEs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL EXPENDITURES	\$ 145	\$ 185	\$ 164	\$ 137	\$ 238	\$ 241
TOTAL FTEs	1	1	1	1	1	1
NET SURPLUS (DEFICIT)	\$ (7)	\$ 54	\$ 93	\$ 111	\$ -	\$ -

Loan Fund

Schedule 1
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 In Can\$ = .7500
Agency: Loan Fund
Balance Sheets (000s)

	June 30, 2016					June 30, 2017				
	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total	Unrestr.	(note 2) Ag. Desig.	(note 3) Temp. Restr.	(note 4) Perm. Restr.	Total
Cash	\$ 16,315	-	-	-	16,315	\$ 6,102	-	-	-	6,102
CDs, Time Deposits	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Receivables & Advances	18,561	-	-	-	18,561	17,563	-	-	-	17,563
Inventory	-	-	-	-	-	-	-	-	-	-
Prepays & Advances	-	-	-	-	-	52	-	-	-	52
Investments (note 1):										
Bonds	-	-	-	-	-	-	-	-	-	-
Equities	-	-	-	-	-	-	-	-	-	-
Partnerships	-	-	-	-	-	-	-	-	-	-
Property (nonoperating)	-	-	-	-	-	-	-	-	-	-
PP & E	298	-	-	-	298	19	-	-	-	19
Other	-	-	-	-	-	-	-	-	-	-
Total Assets	35,174	-	-	-	35,174	23,736	-	-	-	23,736
Accounts Payable	126	-	-	-	126	54	-	-	-	54
Notes/Loans Payable	27,541	-	-	-	27,541	17,990	-	-	-	17,990
Capital Leases	-	-	-	-	-	-	-	-	-	-
Annuities Payable	-	-	-	-	-	-	-	-	-	-
Deferred Income	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Liabilities	27,667	-	-	-	27,667	18,044	-	-	-	18,044
Net Assets	\$ 7,507	-	-	-	7,507	\$ 5,692	-	-	-	5,692
Footnotes:										
Note 1: List details of property not currently in use.										
Note 2: List details of designations.										
Note 3: List details of restrictions.										
Note 4: List details of restrictions.										

Schedule 2
THE CHRISTIAN REFORMED CHURCH IN NORTH AMERICA
Fiscal Year: 2018-19 in Can\$ = .7500
Agency: Loan Fund
Operating Budget (000s)

	Fiscal 13-14 Actual	Fiscal 14-15 Actual	Fiscal 15-16 Actual	Fiscal 16-17 Actual	Fiscal 17-18 Budget	Fiscal 18-19 Proposed @ .7500
INCOME:						
Ministry Share	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% of Total Income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other Gift Income:						
Gifts & Offerings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estate Gifts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Gift Income	-	-	-	-	-	-
% of Total Income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other Income:						
Tuition & Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 1,016	\$ 1,068	\$ 984	\$ 922	\$ 852	\$ 852
Total Other Income	1,016	1,068	984	922	852	852
% of Total Income	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
TOTAL INCOME	1,016	1,068	984	922	852	852
EXPENSES (FTE = Full Time Employee):						
Program Services:						
Loan Interest	\$ 555	\$ 591	\$ 574	\$ 447	\$ 400	\$ 400
FTEs	1	1	1	1	1	1
Provision for loan losses	\$ -	\$ -	\$ -	\$ 1,948	\$ -	\$ -
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
FTEs	-	-	-	-	-	-
Total Program Service \$	\$ 555	\$ 591	\$ 574	\$ 2,395	\$ 400	\$ 400
Total Program Service FTEs	1	1	1	1	1	1
% of Total \$	62.8%	66.6%	61.2%	87.5%	50.6%	49.9%
% of Total FTEs	33.3%	33.3%	33.3%	33.3%	50.0%	50.0%
Support Services:						
Management & General	\$ 329	\$ 297	\$ 364	\$ 342	\$ 390	\$ 401
FTEs	1	1	1	1	1	1
Plant Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Fund-raising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FTEs	-	-	-	-	-	-
Total Support Service \$	329	297	364	342	390	401
Total Support Service FTEs	1	1	1	1	1	1
% of Total \$	37.2%	33.4%	38.8%	12.5%	49.4%	50.1%
% of Total FTEs	66.7%	66.7%	66.7%	66.7%	50.0%	50.0%
TOTAL EXPENDITURES	\$ 884	\$ 888	\$ 938	\$ 2,737	\$ 790	\$ 801
TOTAL FTEs	2	2	2	2	2	2
NET INCOME / (EXPENSE)	\$ 132	\$ 180	\$ 46	\$ (1,815)	\$ 62	\$ 51

**Non-denominational
Agencies
Evaluated for
Support**

The Christian Reformed Church in North America

Nondenominational Agencies Evaluated for Support 2018

The following organizations have been evaluated for accreditation as agencies to be included for possible support through church offerings in the Christian Reformed Church. Each agency provided financial statements and identified program changes (as requested when reviewing for the first year of a three-year process).

The evaluation followed procedures and guidelines generally defined by synod in past years and modified in 2002 as follows:

Accreditation, once granted, shall be in effect for three years with updated information regarding financial and any significant program changes to be submitted in the second and third years . . .

(Acts of Synod 2002, p. 407)

Note should be taken of the following action of Synod 1992 regarding the financial support provided by Christian Reformed churches relative to these agencies:

. . . in light of the growing number of agencies seeking recommendation for financial support, [synod] remind[s] the congregations of the synodical decision of 1970 wherein

. . . synod urge[d] all the classes to request their churches to pay denominational causes before making gifts to nondenominational causes on the synod-approved accredited list.

Grounds:

a. Our denominational causes should have priority in our giving. . . .

(Acts of Synod 1970, p. 81)

(Acts of Synod 1992, p. 748)

Thus, the accredited list of nondenominational agencies approved by Synod 2017 is meant to provide guidance to the churches in selecting organizations for support. However, this accreditation is not meant to be an obligation of the churches to designate one or more offerings, nor does it exclude other organizations that your church may wish to support.

A brief description of the ministry of each of the accredited agencies follows. Financial data about these ministries is on file in the finance office or can be obtained by contacting the agency directly.

Agency Descriptions

Denominationally Related or Affiliated Agencies

Communities First Association

A professional association of Intermediary Christian Community Developers who will provide a supportive learning environment, resources, and tools to those who transform communities; one that gives people a chance to step up, to be engaged in their own community's story

Diaconal Ministries Canada (DMC)

Works to inspire, equip, and encourage deacons in Canada as they work to transform communities with the love of God.

Dynamic Youth Ministries

Provides Bible study and recreation programs for children and young people via the organization's Calvinist Cadet Corps, GEMS, and Youth Unlimited.

Friendship Ministries

Shares God's love with people who have cognitive impairments and enables them to become an active part of God's family.

Partners Worldwide

Encourages and equips Christian business people to help the poor and each other.



Nondenominational Agencies

United States

Benevolent Agencies

Bethany Christian Services

Manifests the love and compassion of Jesus Christ by protecting and enhancing the lives of children and families through quality social services.

Hope Haven

Assists persons with mental and/or physical disabilities locally, nationally, and abroad to reach their potential through vocational evaluation, training, and support as well as through independent living evaluation, training, and support.

The Luke Society

Committed to the initiation and development of health programs with a holistic approach, viewing man as both a physical and spiritual being made in the image of God.

Mississippi Christian Family Services (MCFS)

Serves individuals, families, and groups with needs because of mental, physical, and environmental limitations. Provides services to meet the spiritual and other unmet needs which are barriers to the persons overcoming their limitations.

Pine Rest Christian Mental Health Services

Expresses the healing ministry of Jesus Christ by providing behavioral health services with professional excellence, Christian integrity, and compassion.

Quiet Waters Ministries

Focuses on the spiritual, emotional and physical health of the Christian leader, dedicated to facilitating and encouraging transformational change at the core of the Christian leader's life. Its call and desire is to see men and women strengthened in their families, life, work, leisure and in all of their relationships.

*Educational Agencies***Ascending Leaders**

Creates and sells leadership formation materials and provides leadership training and coaching. They also facilitate and/or lead one hour talks, partial day workshops and multi-day retreats on various topics of leadership development.

CLC Network (Christian Learning Center)

Promotes the development of people with a variety of abilities and disabilities to live as active, integrated members of their communities.

Christian Schools International

Advances Christian education and supports schools in their task of teaching students to know God and his world and glorify him through obedient service.

Christian Schools International Foundation (for textbook development)

Raises money each year to build a trust fund, the proceeds of which go to Christian Schools International for funding its various programs, including the development of Christian learning materials and leadership training.

Dordt College

Seeks to provide Christian higher education that is in conformity with the Christian faith as expressed in the Reformed confessions.

Elim Christian Services

Provides a Christian education, training in vocational and life skills, and social nurture to those with special needs in order to equip them to achieve their highest God-given potential.

Friends of ICS (U.S. Foundation of Institute for Christian Studies)

Organizes activities to increase interest in the Institute for Christian Studies (ICS), recruits members and supporters of ICS, and raises and receives funds in support of ICS.

ITEM (International Theological Education Ministries, Inc.) – ITEM's mission is to provide Biblically-based, Reformed teaching and training worldwide to indigenous church leaders for ministry. While their purpose is similar to that of Timothy Leadership Training Institute, their geographic focus is Eastern Europe.

Kid's Hope USA

Innovative mentoring model that partners with local elementary schools to provide mentors, sourced from local Christian churches, for at-risk students.

The King's University (through the U.S. Foundation)

Provides a university education in the arts, sciences, and selected professional areas from a biblical perspective and strives to be an academic community which integrates the Christian faith with teaching, learning, research, and college life in an environment characterized by academic excellence and personal approach to students.

Kuyper College

Equips students with a biblical, Reformed worldview to serve effectively Christ's church and his world.

Langham Partnership (Formerly John Stott Ministries)

Because of its fundamental conviction that the preaching and teaching of God's Word is vital to the life and healthy growth of the church, the ministry works to strengthen the global church for mission and growth in biblical maturity by equipping local Christian pastors and church leaders with books, training and scholarship.

Redeemer University College (through the U.S. Foundation)

Offers a university-level liberal arts and sciences education which is scripturally directed and explores the relation of faith, learning, and living from a Reformed Christian perspective; supports research and creative endeavor in this context.

Rehoboth Christian School

Challenges students to know the Triune God and equips them to love, serve, and transform the world in his name.

Tent Schools (Formerly Worldwide Christian Schools)

Fosters the development and growth of lasting indigenous led schools whose student body mirrors the racial, religious, and income mix of the local community.

Trinity Christian College

Provides a biblically informed liberal arts education at the undergraduate level in the Reformed tradition.

Zuni Christian Mission School

Through Christian mission education, Zuni children will be planted in Biblical Truth and surrounded by God's grace.

*Miscellaneous Agencies***Association for a More Just Society**

Dedicated to promoting justice in Honduras and inspiring North Americans to follow God's call to do justice.

Audio Scripture Ministries

Committed to providing the translated Scriptures in audio that all may hear in their own language.

Bible League International

Provides scriptures and training worldwide so that people prepared by the Holy Spirit will be brought into the fellowship of Christ and his Church.

Care of Creation

Care of Creation, founded in 2005, was formed for the promotion of environmental stewardship by various means in the United States and other countries. Its primary project is focused on the restoration of the indigenous forest in Kenya, research and training events related to conservation agriculture in Kenya, and to a limited goal of mobilizing the church in Kenya to respond to the ongoing environmental challenges in that country. Care of Creation is beginning a similar program in Tanzania. In addition, Creation Care offers *Our Father's World* weekend seminars for churches.

Center for Public Justice

Serves God by obeying his call to do justice; aspires to a United States and a world in which citizens—particularly Christians—take their civic responsibility seriously as a service to God, where governments perform their high calling to do justice, and where citizens and leaders work together to shape the public life for the good of all until God’s kingdom comes in its fullness.

Crossroads Prison Ministries

Equips the church to disciple people in prison with the Word of God, free of charge wherever they are incarcerated. It is a personal, in-depth and long-term program, uniquely designed to help incarcerated persons grow dramatically in life-transforming relationship with Jesus Christ, preparing them for and assisting them in successful reentry upon release.

InterVarsity Christian Fellowship (endorsed for specified staff support only)

Establishes and advances, at colleges and universities, witnessing communities of students and faculty who follow Jesus as Savior and Lord; growing in love for God, God’s Word, God’s people of every ethnicity and culture, and God’s purposes in the world.

Mission India

Assists Indian churches and indigenous mission agencies in planting reproducing churches in a systematic and measurable way.

Talking Bibles

Serving the Lord Jesus Christ by producing audio recordings of translated Scriptures in hundreds of languages and sharing these recordings around the world with millions of people who cannot read.

World Communion of Reformed Churches (WCRC)

Resulted from a unification of the member churches of the Reformed Ecumenical Council and the World Alliance of Reformed Churches.

The WCRC is a communion of churches that

- fosters church unity and interfaith dialogue.
- helps churches act for social and economic rights.
- facilitates mission renewal and empowerment.

Wycliffe Bible Translators, Inc.

To see God’s Word accessible to all people in a language that speaks to their heart.

**Canada***Benevolent Agencies*

Beginnings Family Services (formerly Beginnings Counselling & Adoption Services of Ontario Inc.)
In conviction that life is a gift from God, provides services related to pregnancy and adoption.

InDwell (Formerly Homestead Christian Care)

Provides affordable housing options to persons with disabilities living in poverty. Primarily focused on helping those with mental illness.

Educational Agencies

Dordt College

Seeks to provide Christian higher education that is in conformity with the Christian faith as expressed in the Reformed confessions.

EduDeo Canada

A Canadian, Christian mission organization that serves children in developing countries with quality education rooted in a Biblical worldview.

Institute for Christian Studies

An interdisciplinary graduate school where the gospel's message of renewal shapes our pursuit of wisdom and where scholars focus on the intersection of Reformational philosophy, contemporary scholarship, and society.

The King's University

Provides university education that inspires and equips learners to bring renewal and reconciliation to every walk of life as followers of Jesus Christ, the Servant-King.

Kuyper College

Equips students with a biblical, Reformed worldview to serve effectively Christ's church and his world.

Redeemer University College

Offers a university-level liberal arts and sciences education which is scripturally directed and explores the relation of faith, learning, and living from a Reformed Christian perspective; supports research and creative endeavor in this context.

Trinity Christian College

Provides biblically informed liberal arts education at the undergraduate level in the Reformed tradition.



Miscellaneous Agencies

A Rocha – Canada

An international Christian organization which, inspired by God's love, engages in scientific research, environmental education, and community-based conservation projects.

Bible League – Canada

Provides scriptures and training worldwide so that people prepared by the Holy Spirit will be brought into the fellowship of Christ and his Church.

Canadian Council of Churches

The largest ecumenical body in Canada, now representing 25 churches of Anglican, Eastern and Oriental Orthodox, Protestant and Roman Catholic traditions. Members seek to fulfill together their common calling to the glory of one God, Father, Son and Holy Spirit.

Cardus (Work Research Foundation dba Cardus)

Seeks to influence people toward a Christian view of work, as it explores and unfolds the dignity of work, the meaning of economics, and the structures of civil society in the context of underlying creational patterns.

Citizens for Public Justice (CJL Foundation)

Promotes public justice in Canada by shaping key public policy debates through research, analysis, publishing, and public dialogue. Citizens for Public Justice encourages citizens, leaders in society, and governments to support policies and practices which reflect God's call for love, justice, and stewardship.

Dunamis Fellowship Canada

Helps equip people to experience and live in the reality of Jesus' promise by providing biblical teaching on the Holy Spirit, and practical applications of the teaching. It also provides a community of Spirit-empowered believers who support each other in their spiritual development. Although the fellowship's historic roots are in the Presbyterian and Reformed stream of the Christian faith, it serves people from many denominations.

Evangelical Fellowship of Canada

A national movement that purposes to engage an increasingly inclusive participation of evangelicals or Kingdom influence, impact, and identity.

Gideons International – Canada (dba ShareWord Canada)

Exists to win all people to Jesus Christ through the association of Christian business and professional lay people for service in our communities; through personal witness as individuals where we live, work, and serve; through placing copies of scriptures in places where people of the world can access them; and through distribution of the scriptures for personal, individual use.

Inter-Varsity Christian Fellowship of Canada (IVCF)

Being shaped by God's Word and led by the Holy Spirit, the purpose of IVCF Canada is the transformation of youth, students, and graduates into fully committed followers of Jesus Christ.

One Book/Global PartnerLink

Raising Canadian financial and volunteer support in order to further Bible translation and literacy in minority language groups in Africa and Asia. They also support and strengthen locally-led organizations leading these community-owned projects.

Shalem Mental Health Network

Supplies mental health services to individuals, communities, and churches. Consultation is also provided on abuse, mental illness, and conflict management. This organization works across Canada, with some programs in the US.

World Communion of Reformed Churches (WCRC)

Resulting from a unification of the member churches of the Reformed Ecumenical Council and the World Alliance of Reformed Churches, the WCRC is a communion of churches that fosters church unity and interfaith dialogue, helps churches act for social and economic rights, and facilitates mission renewal and empowerment.

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To see God's Word accessible to all people in a language that speaks to their heart.