



**Christian Reformed Church
in North America and
Christian Reformed Church
in North America (Canada)**

Combined Financial Statements
and Supplementary Information
Year Ended June 30, 2019

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Financial Statements and Supplementary Information
Year Ended June 30, 2019

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

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Independent Accountant's Review Report

Council of Delegates
Christian Reformed Church in North America and
Christian Reformed Church in North America (Canada)
Grand Rapids, Michigan

We have reviewed the accompanying combined statement of financial position of Christian Reformed Church in North America and its wholly-owned subsidiary, and Christian Reformed Church in North America (Canada), a Canadian corporation (collectively, the Organization) as of June 30, 2019, and the related combined statements of activities, functional expenses, changes in net assets, and cash flows for the year then ended. A review primarily includes applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the combined financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying combined financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

BDO USA, LLP

December 17, 2019

Combined Financial Statements

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Financial Position

June 30, 2019

Assets

Cash and cash equivalents	\$	14,771,824
Investments		44,306,187
Field advances		219,034
Accrued interest receivable		94,338
Due from other denominational corporations		562,934
Accounts and pledges receivable		2,462,567
Notes receivable		125,630
Inventory		684,256
Prepaid expenses		215,993
Property, plant and equipment		21,041,907
Less accumulated depreciation and amortization		(13,413,162)

Total Assets	\$	71,071,508
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Liabilities and Net Assets

Liabilities

Accounts payable	\$	1,921,591
Accrued liabilities		2,038,490
Due to other denominational corporations		14,958,101
Deferred revenue		101,941
Annuities payable		224,325
Notes payable to bank		20,609,069

Total Liabilities		39,853,517
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Net Assets

Without donor restrictions:		
Operating		17,279,495
Board-designated		5,088,171
Foreign currency translation adjustment		306,888

Total without donor restrictions		22,674,554
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With donor restrictions		8,543,437
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Total Net Assets		31,217,991
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Total Liabilities and Net Assets	\$	71,071,508
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*See accompanying independent accountant's review report
and notes to combined financial statements.*

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Activities

<i>Year ended June 30, 2019</i>	Without Donor Restrictions			With Donor Restrictions	Total
	Operating	Designated	Total		
Revenues and Other Support					
Denominational ministry shares	\$ 14,051,923	\$ -	\$ 14,051,923	\$ -	\$ 14,051,923
Contributions from churches, agencies and individuals	9,987,739	2,143,324	12,131,063	6,172,955	18,304,018
Product and services sales	3,646,400	-	3,646,400	-	3,646,400
Coordinated equipment usage, materials and service revenue	2,685,116	-	2,685,116	-	2,685,116
Investment income, net	1,500,592	189,538	1,690,130	202,544	1,892,674
Youth ministries	-	-	-	230,207	230,207
Other	1,140,505	-	1,140,505	-	1,140,505
Net assets released from restrictions	4,266,787	-	4,266,787	(4,266,787)	-
Net assets released from designations	910,383	(910,383)	-	-	-
Total Revenues and Other Support	38,189,445	1,422,479	39,611,924	2,338,919	41,950,843
Expenses					
Program services:					
Global mission	14,549,068	-	14,549,068	-	14,549,068
Ministry support services	3,852,690	-	3,852,690	-	3,852,690
Church support services	4,242,016	-	4,242,016	-	4,242,016
Coordinated support services	5,501,347	-	5,501,347	-	5,501,347
Synod assembly, trustee, deputies and committee expense, assistance and grants	1,763,574	-	1,763,574	-	1,763,574
Ministries in Canada	1,419,649	-	1,419,649	-	1,419,649
Total program services	31,328,344	-	31,328,344	-	31,328,344
Support services:					
Management and general	3,570,042	-	3,570,042	-	3,570,042
Fundraising	2,109,415	-	2,109,415	-	2,109,415
Total support services	5,679,457	-	5,679,457	-	5,679,457
Total Expenses	37,007,801	-	37,007,801	-	37,007,801
Changes in Net Assets Before Beneficial Interest	1,181,644	1,422,479	2,604,123	2,338,919	4,943,042
Change in Beneficial Interest in Assets Held by Barnabas Foundation					
Contributions from the beneficial interest	(152,280)	-	(152,280)	-	(152,280)
Change in net assets in the beneficial interest	(2,475)	-	(2,475)	-	(2,475)
Total Change in Beneficial Interest in Assets Held by Barnabas Foundation	(154,755)	-	(154,755)	-	(154,755)
Changes in Net Assets	\$ 1,026,889	\$ 1,422,479	\$ 2,449,368	\$ 2,338,919	\$ 4,788,287

See accompanying independent accountant's review report and notes to combined financial statements.

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Functional Expenses

<i>Year ended June 30, 2019</i>	Program Services							Total Church Support Services
	Church Support Services							
	Global Mission	Ministry Support Services	Justice and Mercy	Faith Formation	Worship Resources	Leadership		
Expenses								
Salaries and wages	\$ 5,156,647	\$ 1,397,264	\$ 808,433	\$ 420,658	\$ 157,895	\$ 1,036,709	\$ 2,423,695	
Fringe benefits	2,003,365	498,582	187,296	109,202	62,061	244,653	603,212	
Printed materials	2,708	714,332	48,146	70,267	37,601	12,968	168,982	
Mailings	1,171	9,338	16,878	2,407	399	1,539	21,223	
Other communications	125,858	-	40,058	-	-	153,910	193,968	
Broadcasting	-	66,439	18,463	2,975	4,762	7,677	33,877	
Travel	986,744	13,801	63,480	55,664	9,791	94,023	222,958	
Dues and subscriptions	16,216	7,774	8,753	5,870	600	72,273	87,496	
Insurance	-	41,909	5,049	-	-	-	5,049	
Interest expense	-	19,743	-	-	6,153	-	6,153	
Legal and professional	1,455,564	227,925	25,621	55,071	5,960	17,543	104,195	
Supplies	8,378	305,953	4,255	2,378	597	3,787	11,017	
Telephone and fax	15,642	-	1,154	1,295	-	-	2,449	
Copier costs	-	3,027	19,228	1,833	615	59	21,735	
Other office costs	348,247	2,674	(3,499)	4,740	(1,616)	8,100	7,725	
Repairs and maintenance	-	22,498	-	-	-	-	-	
Rent	12,423	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	-	
Depreciation	694	35,771	-	-	-	219	219	
Other facilities	472,235	-	-	-	-	-	-	
Training and conferences	1,945,733	6,185	34,803	36,962	5,565	156,902	234,232	
Project costs	386,010	479,475	-	-	20,598	-	20,598	
Grants	1,611,433	-	47,257	-	-	25,976	73,233	
Total Expenses	\$ 14,549,068	\$ 3,852,690	\$ 1,325,375	\$ 769,322	\$ 310,981	\$ 1,836,338	\$ 4,242,016	

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Functional Expenses

<i>Year ended June 30, 2019</i>	Program Services				Support Services				Total
	Coordinated Support Services	Synod Assembly, Trustee, Deputies and Committee Expense, Assistance and Grants	Ministries in Canada	Total Program Services	Management and General	Fundraising	Total Support Services		
Expenses									
Salaries and wages	\$ 3,014,357	\$ 325,603	\$ 367,197	\$ 12,684,763	\$ 1,026,732	\$ 1,188,594	\$ 2,215,326	\$ 14,900,089	
Fringe benefits	1,082,048	92,343	79,281	4,358,831	243,295	420,426	663,721	5,022,552	
Printed materials	5,467	88,516	17,887	997,892	4,813	31,211	36,024	1,033,916	
Mailings	60,004	12,761	620	105,117	6,037	6,258	12,295	117,412	
Other communications	-	-	-	319,826	-	58,270	58,270	378,096	
Broadcasting	355	2,231	-	102,902	7,043	308	7,351	110,253	
Travel	36,863	397,135	45,884	1,703,385	96,838	98,883	195,721	1,899,106	
Dues and subscriptions	75,825	28	1,419	188,758	34,458	1,826	36,284	225,042	
Insurance	-	-	406	47,364	63,050	-	63,050	110,414	
Interest expense	5,553	-	-	31,449	796,331	37,745	834,076	865,525	
Legal and professional	562,337	92,502	146,091	2,588,614	197,430	185,067	382,497	2,971,111	
Supplies	65,503	7,605	5,827	404,283	5,575	1,330	6,905	411,188	
Telephone and fax	171,803	-	993	190,887	533	1,236	1,769	192,656	
Copier costs	114	71	-	24,947	77	-	77	25,024	
Other office costs	124,671	1,061	16,375	500,753	31,891	4,725	36,616	537,369	
Repairs and maintenance	156,053	-	-	178,551	-	-	-	178,551	
Rent	61,861	-	5,723	80,007	-	-	-	80,007	
Utilities	-	-	-	-	175,530	-	175,530	175,530	
Depreciation	-	-	-	36,684	818,016	694	818,710	855,394	
Other facilities	20,026	-	-	492,261	46,672	-	46,672	538,933	
Training and conferences	58,507	83,081	241,045	2,568,783	15,721	72,842	88,563	2,657,346	
Project costs	-	-	-	886,083	-	-	-	886,083	
Grants	-	660,637	490,901	2,836,204	-	-	-	2,836,204	
Total Expenses	\$ 5,501,347	\$ 1,763,574	\$ 1,419,649	\$ 31,328,344	\$ 3,570,042	\$ 2,109,415	\$ 5,679,457	\$ 37,007,801	

See accompanying independent accountant's review report and notes to combined financial statements.

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Changes in Net Assets

	Without Donor Restrictions			With Donor Restrictions	Total
	Operating	Board- Designated	Foreign Currency Translation Adjustment		
Balance, June 30, 2018	\$ 16,252,606	\$ 3,665,692	\$ 131,769	\$ 6,204,518	\$ 26,254,585
Changes in net assets	1,026,889	1,422,479	-	2,338,919	4,788,287
Foreign currency translation adjustment	-	-	175,119	-	175,119
Balance, June 30, 2019	\$ 17,279,495	\$ 5,088,171	\$ 306,888	\$ 8,543,437	\$ 31,217,991

*See accompanying independent accountant's review report
and notes to combined financial statements.*

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Combined Statement of Cash Flows

Year ended June 30, 2019

Cash Flows From (For) Operating Activities	
Changes in net assets	\$ 4,788,287
Adjustments to reconcile changes in net assets to net cash from operating activities:	
Depreciation	855,394
Realized gain on investments	(753,860)
Unrealized gain on investments	(225,701)
Gain on sale and disposition of equipment	(12,001)
Change in value of annuities	29,543
Changes in assets and liabilities:	
Field advances	61,033
Accrued interest receivable	22,980
Due from other denominational corporations	(1,736,199)
Accounts and pledges receivable	(1,647,495)
Inventory	145,960
Prepaid expenses	(112,615)
Beneficial interest in assets held by Barnabas Foundation	152,280
Accounts payable	437,134
Accrued liabilities	(410,741)
Due to other denominational corporations	3,215,312
Deferred revenue	(29,088)
Net Cash From Operating Activities	4,780,223
Cash Flows From (For) Investing Activities	
Purchases of investments	(12,206,886)
Proceeds from the sale of investments	9,641,777
Purchases of property, plant and equipment	(387,513)
Net Cash For Investing Activities	(2,952,622)
Cash Flows From (For) Financing Activities	
Borrowings on notes payable to bank	704,933
Payments on annuities agreements	(35,113)
Collections of notes receivable	12,088
Net Cash From Financing Activities	681,908
Effect of Exchange Rates on Cash	175,119
Net Increase in Cash and Cash Equivalents	2,684,628
Cash and Cash Equivalents, beginning of year	12,087,196
Cash and Cash Equivalents, end of year	\$ 14,771,824
Supplemental Disclosure of Cash Flow Information	
Interest paid	\$ 865,525

*See accompanying independent accountant's review report
and notes to combined financial statements.*

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

1. Organization

The Christian Reformed Church in North America (Denomination) operates under the direction of the Synod of the Christian Reformed Church (Synod). The overall activities of the Denomination include several not-for-profit corporations, which have been established to carry out the various ministries and educational mandates of the Synod. The Christian Reformed Church in North America, a Michigan corporation (CRCNA-Mich), conducts various activities in the United States for the other corporations in the Denomination, individual churches which are part of the Denomination, and ministries within North America and around the world.

The Christian Reformed Church in North America (Canada), a Canada corporation (CRCNA-Can), conducts substantially the same activities in Canada as CRCNA-Mich does.

CRCNA Funds, LLC is a limited liability company under Delaware law in which CRCNA-Mich is the sole member. CRCNA Funds, LLC was formed to help fulfill the mission and charitable purposes of CRCNA-Mich and related agencies. CRCNA Funds LLC holds investments for participating USA agencies of the Christian Reformed Church which include Back to God Ministries International, World Renew, and CRCNA-Mich. All participating agencies are considered related parties. These investments were administered and managed by U.S. Trust Manager (Blackrock) and Merrill Lynch.

The combined financial statements reflect the combined activities of CRCNA-Mich and its wholly-owned subsidiary CRCNA Funds, LLC, and CRCNA-Can (Organization). These activities include the following programs:

- Global Mission - ministries that witness Christ's kingdom and strengthen churches in North America and around the world. These program activities are managed through the Resonate Global Mission division of the Organization.
- Ministry Support Services - design, printing and other services.
- Church Support Ministries, which include operation of the following programs:
 - ✓ Justice and Mercy
 - ✓ Faith Formation
 - ✓ Worship Resources
 - ✓ Leadership
- Coordinated support services - administrative support services provided to various operations which are part of the Denomination.
- Synod Assembly and related committees.
- Ministries in Canada.

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

Resonate Global Mission's principal operations are primarily in the following geographic areas:

Africa	Asia	Latin America	Europe	North America
West Africa*	Asia*	Costa Rica	Eastern Europe*	Canada
Kenya	Middle East*	Cuba	Germany	United States
Nigeria	Cambodia	Dominican Republic	Lithuania	
Sierra Leone	Japan	Guatemala	Romania	
South Africa	Nepal	Haiti		
Uganda	Philippines	Honduras		
		Mexico		
		Nicaragua		

* *Country names have been withheld for security reasons.*

CRCNA-Can carries out activities in Canada for Faith Alive (FA). FA's activities in Canada are not included in CRCNA-Can financial records, but are contained within the records of CRCNA-Mich.

Other corporations (Denominational Corporations) which have been established to carry out various ministries and educational mandates of the Synod and which also have been excluded from these combined financial statements are:

- Back to God Ministries International and Back to God Ministries International (Ontario)
- Christian Reformed Church Loan Fund, Inc. - U.S.
- World Renew and World Renew Canada
- Calvin Theological Seminary

2. Summary of Significant Accounting Policies

Combined Financial Statements

The combined financial statements are expressed in United States dollars and are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). All significant balances, accounts and transactions between the two corporations have been eliminated. Revenues, contributions and investment income are reported as follows:

- Revenues are reported as increases in net assets without donor restrictions, unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations. Expirations of net assets with donor restrictions (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. Contributions with donor-imposed restrictions where the restrictions are met in the same year as the contribution is received are reported as revenues without donor restrictions.

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

- Denominational Ministry Shares are recommended gifts from churches based on active professing members age 18 and over. Denominational Ministry Shares are recognized as revenues in the period received.
- Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value.
- Product and service sales include earned revenue from CRC agencies for the design and production of written materials, office supply order fulfillment and inventory, cleaning and reception services. Revenue is considered earned as products and services are delivered according to agency order specifications.
- Coordinated equipment usage, materials and service revenue includes allocated cost recovery for CRCNA central service departments providing support for CRC agency information, communication and data systems, financial management, advancement and buildings services.
- Investment income consists of realized and unrealized gains and losses, interest and dividends, and the change in the present value of annuities payable.
- Youth Ministries revenue consists of donor-restricted monies received by CRCNA-Can for hosting an annual youth event in Ontario Canada. Revenue for Youth Ministry is recognized in the period received and expenses are recorded in the period incurred. Unspent monies, if any, are carried over and applied against the costs of future events.

Functional Currency

The functional currency for foreign activities is the applicable local currency. The translation from the applicable foreign currency to United States dollars is performed in accounts in the combined statements of financial position using current exchange rates in effect at the combined statements of financial position date, and for revenue and expense accounts using the average exchange rate during the period. Gains or losses resulting from foreign currency translations are included as a separate component of net assets. Gains or losses from foreign currency transactions are not material and are reflected in management and general expenses.

Use of Estimates

The preparation of the combined financial statements in conformity with GAAP requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and estimated highly liquid financial instruments with original maturities of less than three months when purchased.

The June 30, 2019 cash and cash equivalents balance of \$14,771,824 includes \$636,660 that is held in the CRCNA Funds, LLC.

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

Concentration of Credit Risk

Financial instruments which potentially subject the Organization to concentrations of credit risk consist of cash and cash equivalents. The Organization places the cash and cash equivalents with high credit qualified institutions. At times, the amount of cash and cash equivalents may be in excess of the respective institutions' s insurance limits. The Organization has not experienced any losses in such accounts, and management believes the Organization is not exposed to any unusual credit risk on cash and cash equivalents.

Investments

Investments are carried at fair value as determined by quoted market prices and other measurement inputs. See Notes 4 and 5 for additional disclosures on investments.

Field Advances

Field advances are the balances of operating cash held at ministry sites as a combination of overseas bank holdings, advances and petty cash funds. They are listed as a separate asset because of the limited capability to repatriate the funds for alternate use.

Inventory

Inventory consists of church school curricula, other study materials, Christian literature, and various supplies. Inventory is stated at the lower of weighted-average cost or market.

Accounts and Pledges Receivable

Accounts and pledges receivable include of unconditional promises to give and are recorded in the year the promise is made. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated cash flows.

The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. The interest rate used in computing the discount of the estimated future cash flows was 1.59% for pledges received in 2019. The discount will be recognized as contributions revenue in future fiscal years as the discount is amortized over the duration of the contributions. An allowance for uncollectable contributions receivable is provided based on management's judgment, including such factors as prior collection history, subsequent collections, type of contribution, and nature of fundraising activity. Conditional promises to give are not included as revenue until the conditions are substantially met.

Property, Plant and Equipment

Land, buildings, furniture and equipment are carried at cost less accumulated depreciation. Donated equipment is stated at its estimated fair market value. Property, plant and equipment of \$1,000 or more are capitalized and depreciated. Depreciation is computed by the straight-line method over the estimated useful lives of the assets, which range from two to 40 years. Land, buildings and

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

equipment acquired in connection with the Organization's operations outside of the United States and Canada are expensed in the year of acquisition. Management is of the opinion that capitalization is not appropriate for the following reasons: (1) it is the intention within the objectives of the Organization to eventually convey the properties to the national churches or governments, and/or (2) recovering any significant portion of these capital costs is uncertain because of restrictions on foreign ownership of property and exchange control regulations in many of the foreign fields. Generally, as a matter of policy, the Organization will not demand payment on long-term agreements from church-related organizations to which land, buildings and equipment are sold. Therefore, proceeds from the sale of these items are recorded on the cash basis as received.

Net Assets

Net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions

Net assets without donor restrictions are available for use at the discretion of the Council of Delegates (the Board) and/or management for general operating purposes. From time to time, the Board designates a portion of these net assets for specific purposes which makes them unavailable for use at management's discretion. See Note 11, Net Assets Without Donor Restrictions, for details.

Net Assets With Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time and/or purpose restrictions. The Organization reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, the net assets are reclassified as net assets without donor restriction and reported in the consolidated statements of activities as net assets released from restrictions. See Note 12, Net Assets with Donor Restrictions, and Note 13, Net Assets Released From Donor Restrictions, for details.

Investment Income, Net

Investment income, net consists of realized and unrealized gains and losses, interest and dividends, and change in the present value of annuities payable, offset by any investment expenses.

Functional Allocation of Expenses

The statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the Organization are reported as expenses of those functional areas. A portion of general and administrative costs that benefit multiple functional areas (indirect costs) have been allocated across programs and other supporting services based on the proportion of full-time employee equivalents of a program or other supporting service verses the total organizational full-time employee equivalents.

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

Income Taxes

CRCNA-Mich and CRCNA-Can are organized as nonprofit religious entities and are, therefore, exempt from federal and state income taxes in the U.S. under Section 501(c)(3) of the Internal Revenue Code and in Canada under the Income Tax Act, and contributions to each corporation are deductible for federal tax purposes.

CRCNA Funds is a limited liability company and, accordingly, no provision for income taxes has been made in the accompanying financial statements. The income or loss of CRCNA Funds is passed through to the sole member, which is a nonprofit religious entity and, therefore, exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code. Gifts to CRCNA Funds qualify for charitable contribution deductions according to Internal Revenue Service regulations. CRCNA Funds does not have any material uncertain tax positions.

Subsequent Events

Management has evaluated subsequent events through December 17, 2019, the date the financial statements were available to be issued. Based on evaluation, there were no matters identified that had a significant impact on the financial statements as presented.

On July 1, 2019, Raised Up Global Ministries, previously a stand-alone 501(c)3 charitable organization dedicated to developing Christian leadership around the world, was merged into the Organization. Raise Up Global Ministries' June 30, 2019 statement of financial position reflected total assets of \$321,941, total liabilities of \$412,308, and a net assets deficit totaling \$90,367. Factored into the \$412,308 liability balance was a \$50,000 non-interest bearing note payable to the Organization.

On October 11, 2019, the Board gave approval to proceed with a remodeling and repurposing of the acreage of the Grand Rapids facility with the costs not to exceed \$11.7 million. The plan is to finance this project through \$3.0 million in donations, \$2.5 million in property sales, and \$5.6 million in self-financing. Management expects to begin this remodeling and repurposing project in July 2020.

Recent Accounting Pronouncement Adopted

In August 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-14, Not-for-Profit Entities (Topic 958) - Presentation of Financial Statements of Not-for-Profit Entities. The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restriction" and "net assets with donor restrictions," (b) modifying the presentation of underwater endowment funds and related disclosures, (c) requiring the use of placed in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent of explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes, and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding the liquidity and availability of resources, (f) presenting investment return net of external and direct expenses, and (g) modifying other

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**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

Notes to Combined Financial Statements

financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. The adoption of this new standard impacted the presentation of the net asset classes and expanded the footnote disclosures as required. The total net assets and change in net assets were not impacted.

Upcoming Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*, which outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. The core principle of ASU 2014-09 is that an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. ASU 2014-09 is currently effective for reporting periods beginning after December 15, 2018, and early adoption is permitted. The Organization currently is evaluating the impact of the adoption of ASU 2014-09 on its financial statements.

3. Liquidity

The Organization's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

June 30, 2019

Cash and cash equivalents	\$ 14,771,824
Investments	44,306,187
Field advances	219,034
Accrued interest receivable	94,338
Due from other denominational corporations	562,934
Accounts and pledge receivables	2,462,567
<hr/>	
Total financial assets available within one year	62,416,884
<hr/>	
Less:	
Amounts unavailable for general expenditures within one year due to:	
Portion of cash and cash equivalents restricted by donors (See Note 12)	(8,543,437)
Portion of accounts and pledge receivables not expected to be received within one year	(287,637)
<hr/>	
Total amounts unavailable for general expenditures within one year	(8,831,074)
<hr/>	
Total amounts unavailable to management without Board approval (See Note 11)	(5,088,171)
<hr/>	
Total Financial Assets Available to Management for General Expenditure Within One Year	\$ 48,497,639

As part of the Agency's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

See accompanying independent accountant's review report.

**Christian Reformed Church in North America
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4. Managed Investment Accounts

CRCNA-Can manages an investment account for its benefit, the benefit of Canadian denomination corporations and certain Canadian Christian Reformed Churches (collectively referred to as Members). The Members' aggregate cash balances at a financial institution are used as the basis for CRCNA-Can to obtain loans from the financial institution. The loans are used by CRCNA-Can to finance its investment portfolio (see Note 5) and are secured by the investment portfolio. CRCNA-Can pays interest on the bank loans only to the extent that they exceed the aggregate balance in the Members' cash accounts. CRCNA-Can receives interest if the cash account balance exceeds the loan balance. Investment income received from the investment portfolio is distributed to the Members at an agreed-upon rate. Any excess of investment income over the amount paid to Members is retained by CRCNA-Can for its own purposes.

5. Investments

Investment Risks

CRCNA-Can invests in various securities including government securities, bonds, other debt instruments and money market funds.

CRCNA Funds, LLC directs their investments into one or more of the following: a money market account, a balanced portfolio, a fixed income portfolio or bank certificates of deposit. These USA agencies receive allocations of their share of investment income.

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported in the combined statements of financial position.

The Organization's investments at fair value are summarized as follows:

June 30, 2019

Investments Held by CRCNA-Can

Treasury bills	\$ 36,797
Short-term notes	1,010,026
Canadian bonds	13,135,982
Balanced pooled funds	6,601,847
Investment held by Christian Stewardship Services	257,101

Investments Held by CRCNA Funds, LLC

Fixed-income portfolio	1,581,925
Balanced portfolio	21,245,441

Irrevocable Trust 412,016

Other 25,052

Total \$ 44,306,187

See accompanying independent accountant's review report.

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Notes to Combined Financial Statements

Total investment income of approximately \$1,893,000 for the year ended June 30, 2019 represents investment earnings of approximately \$913,000, realized gains of approximately \$754,000, and unrealized gains of approximately \$226,000.

Fair Value Measurements

In accordance with the FASB standard relating to fair value measurements, the Organization classifies its investments and annuities payable into Level 1, which refers to securities valued using quoted prices from active markets for identical assets; Level 2, which refers to securities and annuities not traded on an active market but for which observable market inputs are readily available; and Level 3, which refers to securities and other investments valued based on significant unobservable inputs. The valuation technique utilized by the Organization for its Level 2 investments is the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets. Annuities payable are valued at present value. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following table sets forth by level within the fair value hierarchy are a summary of the Organization's investments and annuities payable measured at fair value on a recurring basis:

<i>June 30, 2019</i>	Level 1	Level 2	Level 3	Total
Investments held by CRCNA Funds, LLC	\$ 20,616,287	\$ 2,211,079	-	\$ 22,827,366
Other investments				
Treasury bills	36,797	-	-	36,797
Short-term notes	-	1,010,026	-	1,010,026
Canadian bonds	-	13,135,982	-	13,135,982
Balanced pooled funds	6,601,847	-	-	6,601,847
Investment held by Christian Stewardship Services	257,101	-	-	257,101
Irrevocable trust	412,016	-	-	412,016
Other	-	-	25,052	25,052
Total other investments	7,307,761	14,146,008	25,052	21,478,821
Investments, at fair value	\$ 27,924,048	\$ 16,357,087	\$ 25,052	\$ 44,306,187
Annuities Payable	\$ -	\$ 224,325	\$ -	\$ 224,325

6. Endowments

The Organization's donor restricted endowments were established to support ministry expenses of the Organization as indicated by the donor. Its endowment consists of only donor-restricted endowment funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

See accompanying independent accountant's review report.

Christian Reformed Church in North America and Christian Reformed Church in North America (Canada)

Notes to Combined Financial Statements

Interpretation of Relevant Law

The Organization's Board has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of the interpretation, the Organization classifies as donor restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) the duration and preservation of the fund,
- (2) the purpose of the Organization and the donor-restricted endowment fund,
- (3) general economic conditions,
- (4) the possible effect of inflation and deflation,
- (5) the expected total return from income and the appreciation of investments,
- (6) other resources of the Organization, and
- (7) the investment policies of the Organization.

Return Objective and Risk Parameters

The Organization's endowments are invested through CRCNA Funds, LLC and an additional balanced fund. CRCNA Funds portfolio is invested in both a balanced fund and a fixed-income fund. The investment objective of the balanced fund is a combination of fixed-income and equity securities to offer a higher return potential than the fixed-income fund alone. Investment into this style is assumed to have a relatively long (three to five years) time horizon. It is also assumed that cash flows should be minimal. The asset mix of the balanced fund ranges between equities and fixed-income, with a minimal amount included in cash equivalents. The investment objective of the fixed-income fund is a short bond style, which is intended to provide enhanced returns to a money market fund while retaining a low-risk profile. In order to control risk, a relatively short (approximately 1.5 to two years) duration approach is used. Investment into this style is assumed to be a secondary source of liquidity. The asset mix of the fixed-income fund is mainly fixed-income with 10% or less invested in cash equivalents. The distributions of the restricted funds are based solely on the Organization's needs of the funds within the stipulated donor restrictions.

The Organization had the following changes in the restricted endowments:

	With Donor Restrictions
Beginning Balance, July 1, 2018	\$ 2,371,681
Additions	108,677
Other changes on restricted endowments	158
Net assets released from restrictions	(156,568)
Ending Balance, June 30, 2019	\$ 2,323,948

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**Christian Reformed Church in North America
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Notes to Combined Financial Statements

Strategies Employed for Achieving Objective

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

7. Beneficial Interest in Assets Held by Barnabas Foundation

The Organization had a beneficial interest in the net assets of the Barnabas Foundation related to trusts that donors had established at the Barnabas Foundation that designated the Organization as the primary beneficiary. This beneficial interest was adjusted annually to reflect the changes in the net assets of these trusts and amounts transferred to the Organization during the reporting period. The total changes in beneficial interest in the net assets of the Barnabas Foundation for the year ended June 30, 2019 are summarized as follows:

Beginning Balance, July 1, 2018	\$ 154,755
Change in beneficial interest in the net assets of the Barnabas Foundation before contributions	(2,475)
Contributions to the Organization	(152,280)
<hr/>	
Ending Balance, June 30, 2019	\$ -

8. Property, Plant and Equipment

Property, plant and equipment consists of the following:

June 30, 2019

Land	\$ 1,157,785
Buildings and improvements	16,538,368
Equipment, vehicles, furniture and fixtures	3,345,754
<hr/>	
Total	\$ 21,041,907

Depreciation expense was \$855,394 for the year ended June 30, 2019.

9. Annuities Payable

Donors have transferred assets to the Organization in exchange for the right to receive a predetermined return during their lifetime (an annuity). A portion of the transfer is considered to be a charitable contribution for income tax purposes. Upon receipt of the transfer, the Organization records a liability for the annuity payable at the present value of future payments based on life expectancy and the midterm federal rate for U.S. treasury bills for the month the contract is written with the same maturity as the average life expectancy of the annuitants. The difference between

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the liability recognized for the annuity and the amount of the transfer is recognized as unrestricted contribution income at the date of the gift, unless the gift portion is restricted. Annuity payments are charged against the liability which, at the end of each fiscal year, is adjusted to the present value of future payments based on life expectancy (utilizing the Internal Revenue Service life expectancy Tables for Males and Females) and the interest rate commensurate with the remaining expected term of the contract (3.8% to 8.0% at June 30, 2019). The resulting adjustment is netted against investment income in the statement of activities.

10. Note Payable

The Organization holds a note payable to a bank with a balance of \$20,609,069 at June 30, 2019, and interest payable quarterly at the bank's standard overdraft rate of 3.95% at June 30, 2019. Interest is payable only to the extent that the loan balance exceeds the accumulated balance in the cash concentration account. The note is secured by the CRCNA-Can investment accounts summarized in Note 4.

11. Net Assets Without Donor Restriction

The Organization's net assets without donor restrictions is comprised of undesignated and Board-designated amounts for the following purposes:

June 30, 2019

Net Assets Without Donor Restriction

<u>Undesignated</u>	<u>\$ 17,279,495</u>
Board-designated	
Board-designated Global Mission funding and equipping missionaries	1,352,837
Board-designated Global Mission proceeds from Hawaii property holdings	1,296,815
Board-designated Global Mission New Initiatives	1,279,907
<u>Board-designated Global Mission estate gifts received</u>	<u>1,158,612</u>
Total board-designated	5,088,171
<u>Foreign currency translation adjustment</u>	<u>306,888</u>
Total Net Assets Without Donor Restrictions	\$ 22,674,554

- Board-designated Global Mission Funding and Equipping Missionaries represents monies designated for assisting missionaries with reaching their fundraising goals and to provide them with training.
- Board-designated Global Mission Proceeds from Hawaii Property Holdings represents monies received years ago from the sale of property in Hawaii. The use of this fund will be determined by an updated agreement between representatives from Resonate Global Mission (a department of the Organization), Classis of Greater Los Angeles, and the Anuenue Church in Hawaii.

See accompanying independent accountant's review report.

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Notes to Combined Financial Statements

- Board-designated Global Mission New Initiatives represents monies designated to fund new Global Mission projects.
- Board-designated Global Mission Estate Gifts Received represent accumulated estate monies in excess of 5% of the total annual revenue budget.

During the fiscal year ended June 30, 2019, \$910,383 was released from designation and moved to operating net assets without donor restrictions.

12. Net Assets With Donor Restriction

The Organization's net assets with donor restrictions are restricted for the following purposes:

June 30, 2019

Net Assets With Donor Restriction

Global Mission endowments	\$	2,323,948
Global Mission projects		1,443,016
Global Mission funding and equipping missionaries		408,753
Church Support Services Reformed Partnership for Congregational Renewal		1,610,695
Church Support Services other programs and initiatives		2,665,405
Ministries in Canada Youth Program		91,620
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Total	\$	8,543,437

The various purposes of the above donor-restricted amounts are as follows:

- Global Mission Endowments represents permanently restricted gifts invested in order to create income that may be spent supporting Global Missions programs.
- Global Mission Projects represents gifts that have been designated to particular Global Mission projects.
- Global Mission Funding and Equipping Missionaries represents gifts that have been designated to support missionaries and volunteers in their Global Mission work.
- Church Support Services Reformed Partnership for Congregational Renewal represents grant monies received by CRCNA-Mich that support the efforts of the Organization to work more closely with the Reformed Church in America church denomination.
- Church Support Services Other Programs and Initiatives represents gifts that have been designated to particular Church Support Services projects.
- Ministries in Canada Youth Program represents monies received by CRCNA-Can for hosting an annual youth event in Ontario Canada.

See accompanying independent accountant's review report.

**Christian Reformed Church in North America
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Notes to Combined Financial Statements

13. Net Assets Released From Donor Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or other events specified by donors. The net assets released from restrictions are as follows:

Year ended June 30, 2019

Global Mission endowments	\$	156,568
Global Mission projects		871,014
Global Mission funding and equipping missionaries		1,814,571
Church Support Services Reformed Partnership for Congregational Renewal		110,800
Church Support Services other programs and initiatives		1,108,328
Ministries in Canada Youth Program		205,506
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Total	\$	4,266,787

14. Employee Retirement Plans

Retirement plan contributions for employees of CRCNA-Mich are made to the Christian Reformed Church in North America Employees' Savings Plan (the Plan), a defined contribution multi-employer retirement plan for the benefit of covered non-ordained employees, and to the Retirement Plan for Ministers of the Christian Reformed Church in the United States of America (U.S. Ordained Plan), a defined benefit retirement plan for ordained employees. Contributions of CRCNA-Can are made to the Christian Reformed Church in North America Group Retirement Savings Plan (Savings Plan), a defined contribution multi-employer retirement plan for the benefit of covered non-ordained employees, and to the Retirement Fund for Ministers of the Christian Reformed Church in Canada (Canada Ordained Plan), a defined benefit multi-employer retirement plan for CRCNA-Can ordained employees. The obligation of the Organization is limited to a matching contribution of up to 4% of eligible wages of qualified employees to either the Plan or the Savings Plan non-ordained plan, with employer discretionary contributions of up to 6% of eligible wages of qualified employees. A fixed amount is contributed to the U.S. and Canada Ordained Plans. As a result, there are no past service costs of unfunded vested benefits for the Plans. Retirement plan expense for the Organization for the year ended June 30, 2019 amounted to \$1,330,826.

Information with respect to the plan assets and accumulated plan benefits for the defined benefit plans is as follows:

- Regarding the U.S. Ordained Plan, the estimated actuarial present value of accumulated plan benefits and plan assets, assuming an 8% interest rate, as of the most recent valuation was \$128,340,000 USA Dollars. Net assets available for benefits for the U.S. Ordained Plan were \$102,648,000 USA Dollars as of December 31, 2018.
- Regarding the Canada Ordained Plan, the estimated actuarial present value of accumulated plan benefits and plan assets, assuming a 6.25% interest rate, as of the most recent valuation was \$51,502,300 Canadian Dollars. Net assets available for benefits for the Canadian Ordained Plan were \$58,854,100 Canadian Dollars as of January 1, 2019.

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The Organization anticipates that the difference between estimated actuarial present value of accumulated plan benefits and net assets available for benefits at the most recent valuation date will be met through future pension investment gains and possible higher contributions to the Plan.

15. Transactions With Other Denominational Corporations

During the year ended June 30, 2019, the Organization sold printed material of approximately \$507,000 to other denominational corporations, and also provided services of approximately \$1,699,000 for administrative support, printing and other services. During the year ended June 30, 2019, the Organization also provided financial services support of approximately \$815,000 to other denominational corporations, and also charged approximately \$416,000 of allocated building occupancy expenses.

Due from other denominational corporations includes the following:

June 30, 2019

World Renew and World Renew Canada	\$	146,944
Back to God Ministries International and Back to God Ministries International (Ontario)		76,824
Denominational Health and Welfare Benefit Plans		43,132
Christian Reformed Church Loan Fund, Inc. - U.S.		46,880
Other		249,154
Total		\$ 562,934

CRCNA-Mich manages a consolidated cash management system with a single bank, which includes certain other denominational corporations. As part of this process, CRCNA-Mich may borrow funds of participating entities as needed.

CRCNA-Can may also borrow from other denominational corporations. As of June 30, 2019, CRCNA-Can has borrowed \$1,528,234 from World Renew Canada and owes \$191,632 to various related organizations.

USA denominational corporations World Renew and Back to God Ministries International have made investments in the CRCNA Funds, LLC for amounts of \$8,908,183 and \$4,307,703 as of June 30, 2019, respectively. See Note 4, Managed Investment Accounts, and Note 5, Investments, for details.

As a result of borrowing and investments made by other denominational corporations into the CRCNA Funds, LLC, the due to other denominational corporations includes the following:

June 30, 2019

World Renew and World Renew Canada	\$	10,458,745
Back to God Ministries International and Back to God Ministries International (Ontario)		4,307,703
Other		191,653
Total		\$ 14,958,101

See accompanying independent accountant's review report.

Supplementary Information



Independent Accountant's Review Report on Supplementary Information

Council of Delegates
Christian Reformed Church in North America and
Christian Reformed Church in North America (Canada)
Grand Rapids, Michigan

Our report on our review of the combined basic financial statements of Christian Reformed Church in North America and its wholly-owned subsidiary, and Christian Reformed Church in North America (Canada), a Canadian Corporation (collectively, the Organization) as of and for the year ended June 30, 2019 appears on page 3. The objective of that review was to perform procedures to obtain limited assurance as a basis for reporting whether we were aware of any material modifications that should be made to the combined financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. The supplementary information on pages 28 to 34 is presented for purposes of additional analysis and is not a required part of the combined basic financial statements. Such information is the representation of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The supplementary information has been subjected to the review procedures applied in our review of the financial statements. We are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

BDO USA, LLP

December 17, 2019

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Combining Summary of Financial Position Information -
United States and Canada in United States Dollars, and Canada in Canadian Dollars**

<i>June 30, 2019</i>	United States \$							
	Combining				United States			
	Combined	Eliminations	Resonate Global Mission	Other Ministries	United States Combined	Eliminations	Resonate Global Mission	Other Ministries
Assets								
Cash and cash equivalents	\$ 14,771,824	\$ -	\$ 7,733,377	\$ 7,038,447	\$ 10,508,137	\$ -	\$ 4,922,792	\$ 5,585,345
Investments	44,306,187	(10,194,451)	10,863,568	43,637,070	23,264,434	(10,194,451)	10,606,467	22,852,418
Field advances	219,034	-	219,034	-	-	-	-	-
Accrued interest receivable	94,338	(27,352)	27,352	94,338	94,338	(27,352)	27,352	94,338
Due from other denominational corporations	562,934	(2,508,665)	1,214,671	1,856,928	448,831	(2,479,635)	1,214,671	1,713,795
Accounts and pledges receivable	2,462,567	-	554,296	1,908,271	2,371,875	-	549,385	1,822,490
Notes receivable	125,630	-	75,630	50,000	125,630	-	75,630	50,000
Inventory	684,256	-	-	684,256	684,256	-	-	684,256
Prepaid expenses	215,993	-	38,636	177,357	162,007	-	29,353	132,654
Property, plant and equipment	21,041,907	-	667,388	20,374,519	17,250,542	-	667,388	16,583,154
Less accumulated depreciation and amortization	(13,413,162)	-	(332,435)	(13,080,727)	(12,159,672)	-	(332,435)	(11,827,237)
Total Assets	\$ 71,071,508	\$ (12,730,468)	\$ 21,061,517	\$ 62,740,459	\$ 42,750,378	\$ (12,701,438)	\$ 17,760,603	\$ 37,691,213
Liabilities and Net Assets								
Liabilities								
Accounts payable	\$ 1,921,591	\$ -	\$ 733,780	\$ 1,187,811	\$ 1,217,172	\$ -	\$ 283,033	\$ 934,139
Accrued liabilities	2,038,490	-	1,263,360	775,130	1,601,368	-	1,113,022	488,346
Due to other denominational corporations	14,958,101	(12,730,468)	2,233,237	25,455,332	11,902,270	(12,701,438)	1,009,237	23,594,471
Deferred revenue	101,941	-	3,701	98,240	98,240	-	-	98,240
Annuities payable	224,325	-	224,325	-	224,325	-	224,325	-
Notes payable to bank	20,609,069	-	-	20,609,069	-	-	-	-
Total Liabilities	39,853,517	(12,730,468)	4,458,403	48,125,582	15,043,375	(12,701,438)	2,629,617	25,115,196
Net Assets	31,217,991	-	16,603,114	14,614,877	27,707,003	-	15,130,986	12,576,017
Total Liabilities and Net Assets	\$ 71,071,508	\$ (12,730,468)	\$ 21,061,517	\$ 62,740,459	\$ 42,750,378	\$ (12,701,438)	\$ 17,760,603	\$ 37,691,213

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Combining Summary of Financial Position Information -
United States and Canada in United States Dollars, and Canada in Canadian Dollars**

	United States \$					Canadian \$				
	International	Canada			Other	Canada				Other
	Resonate Global Mission	Canada Combined	Eliminations	Resonate Global Mission	Ministries	Canada Combined	Eliminations	Resonate Global Mission	Ministries	Other
<i>June 30, 2019</i>										
Assets										
Cash and cash equivalents	\$ -	\$ 4,263,687	\$ -	\$ 2,810,585	\$ 1,453,102	\$ 5,579,887	\$ -	\$ 3,678,213	\$ 1,901,674	
Investments	-	21,041,753	-	257,101	20,784,652	27,537,342	-	336,468	27,200,874	
Field advances	219,034	-	-	-	-	-	-	-	-	
Accrued interest receivable	-	-	-	-	-	-	-	-	-	
Due from other denominational corporations	-	114,103	(29,030)	-	143,133	149,327	(37,991)	-	187,318	
Accounts receivable	-	90,692	-	4,911	85,781	118,689	-	6,427	112,262	
Notes receivable	-	-	-	-	-	-	-	-	-	
Inventory	-	-	-	-	-	-	-	-	-	
Prepaid expenses	-	53,986	-	9,283	44,703	70,652	-	12,149	58,503	
Property, plant and equipment	-	3,791,365	-	-	3,791,365	4,961,760	-	-	4,961,760	
Less accumulated depreciation and amortization	-	(1,253,490)	-	-	(1,253,490)	(1,640,443)	-	-	(1,640,443)	
Total Assets	\$ 219,034	\$ 28,102,096	\$ (29,030)	\$ 3,081,880	\$ 25,049,246	\$ 36,777,214	\$ (37,991)	\$ 4,033,257	\$ 32,781,948	
Liabilities and Net Assets										
Liabilities										
Accounts payable	\$ 156,333	\$ 548,086	\$ -	\$ 294,414	\$ 253,672	\$ 717,280	\$ -	\$ 385,299	\$ 331,981	
Accrued liabilities	90	437,032	-	150,248	286,784	571,944	-	196,630	375,314	
Due to other denominational corporations	-	3,055,831	(29,030)	1,224,000	1,860,861	3,999,167	(37,991)	1,601,849	2,435,309	
Deferred revenue	-	3,701	-	3,701	-	4,843	-	4,843	-	
Annuities payable	-	-	-	-	-	-	-	-	-	
Notes payable to bank	-	20,609,069	-	-	20,609,069	26,971,088	-	-	26,971,088	
Total Liabilities	156,423	24,653,719	(29,030)	1,672,363	23,010,386	32,264,322	(37,991)	2,188,621	30,113,692	
Net Assets	62,611	3,448,377	-	1,409,517	2,038,860	4,512,892	-	1,844,636	2,668,256	
Total Liabilities and Net Assets	\$ 219,034	\$ 28,102,096	\$ (29,030)	\$ 3,081,880	\$ 25,049,246	\$ 36,777,214	\$ (37,991)	\$ 4,033,257	\$ 32,781,948	

See accompanying independent accountant's review report on supplementary information.

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Combining Summary of Activities Information -
United States, International and Canada in United States Dollars, and Canada in Canadian Dollars**

	United States \$							
	Combining				United States			
	Combined	Eliminations	Resonate Global Mission	Other Ministries	United States Combined	Eliminations	Resonate Global Mission	Other Ministries
<i>Year ended June 30, 2019</i>								
Revenues and Other Support								
Denominational ministry shares	\$ 14,051,923	\$ -	\$ 6,792,244	\$ 7,259,679	\$ 10,041,710	\$ -	\$ 4,852,958	\$ 5,188,752
Contributions from churches, agencies and individuals	18,304,018	-	13,618,379	4,685,639	15,253,556	-	11,468,961	3,784,595
Product and services sales	3,646,400	(1,720)	4,241	3,643,879	3,506,533	(1,720)	-	3,508,253
Coordinated equipment usage, materials and service revenue	2,685,116	(1,943,720)	123,541	4,505,295	1,781,082	(1,691,591)	36,855	3,435,818
Investment income, net	1,892,674	-	623,176	1,269,498	638,822	-	555,673	83,149
Youth ministries	230,207	-	-	230,207	-	-	-	-
Other	1,140,505	-	(10,889)	1,151,394	154,518	-	(29,637)	184,155
Total Revenues and Other Support	41,950,843	(1,945,440)	21,150,692	22,745,591	31,376,221	(1,693,311)	16,884,810	16,184,722
Expenses								
Program services:								
Global mission	14,549,068	(432,020)	14,981,088	-	11,307,520	(362,376)	11,669,896	-
Ministry support services	3,852,690	(1,720)	-	3,854,410	3,455,293	(1,720)	-	3,457,013
Church support services	4,242,016	-	-	4,242,016	2,764,951	-	-	2,764,951
Coordinated support services	5,501,347	-	-	5,501,347	4,493,090	-	-	4,493,090
Synod assembly, trustee, deputies and committee expense, assistance and grants	1,763,574	-	-	1,763,574	1,378,236	-	-	1,378,236
Ministries in Canada	1,419,649	-	-	1,419,649	655,030	-	-	655,030
Total program services	31,328,344	(433,740)	14,981,088	16,780,996	24,054,120	(364,096)	11,669,896	12,748,320
Support services:								
Management and general	3,570,042	(843,616)	1,631,561	2,782,097	2,063,591	(750,717)	1,309,155	1,505,153
Fundraising	2,109,415	(668,084)	2,574,088	203,411	1,658,290	(578,498)	2,092,516	144,272
Total support services	5,679,457	(1,511,700)	4,205,649	2,985,508	3,721,881	(1,329,215)	3,401,671	1,649,425
Total Expenses	37,007,801	(1,945,440)	19,186,737	19,766,504	27,776,001	(1,693,311)	15,071,567	14,397,745
Changes in Net Assets Before Beneficial Interest	4,943,042	-	1,963,955	2,979,087	3,600,220	-	1,813,243	1,786,977
Change in Beneficial Interest in Assets Held by Barnabas Foundation								
Contributions from the beneficial interest	(152,280)	-	(152,280)	-	(152,280)	-	(152,280)	-
Change in net assets in the beneficial interest	(2,475)	-	(2,475)	-	(2,475)	-	(2,475)	-
Total Change in Beneficial Interest in Assets Held by Barnabas Foundation	(154,755)	-	(154,755)	-	(154,755)	-	(154,755)	-
Changes in net assets	\$ 4,788,287	\$ -	\$ 1,809,200	\$ 2,979,087	\$ 3,445,465	\$ -	\$ 1,658,488	\$ 1,786,977

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Combining Summary of Activities Information -
United States, International and Canada in United States Dollars, and Canada in Canadian Dollars**

	United States \$					Canadian \$				
	International	Canada			Other	Canada				
	Resonate Global Mission	Canada Combined	Eliminations	Resonate Global Mission	Other Ministries	Canada Combined	Eliminations	Resonate Global Mission	Other Ministries	
<i>Year ended June 30, 2019</i>										
Revenues and Other Support										
Denominational ministry shares	\$ -	\$ 4,010,213	\$ -	\$ 1,939,286	\$ 2,070,927	\$ 5,339,197	\$ -	\$ 2,581,965	\$ 2,757,232	
Contributions from churches, agencies and individuals	300	3,050,162	-	2,149,118	901,044	4,060,986	-	2,861,336	1,199,650	
Product and services sales	4,241	135,626	-	-	135,626	180,572	-	-	180,572	
Coordinated equipment usage, materials and service revenue	86,686	817,348	(252,129)	-	1,069,477	1,088,218	(335,685)	-	1,423,903	
Investment income, net	2,607	1,251,245	-	64,896	1,186,349	1,665,907	-	86,402	1,579,505	
Youth ministries	-	230,207	-	-	230,207	306,498	-	-	306,498	
Other	18,774	967,213	-	(26)	967,239	1,287,748	-	(34)	1,287,782	
Total Revenues and Other Support	112,608	10,462,014	(252,129)	4,153,274	6,560,869	13,929,126	(335,685)	5,529,669	8,735,142	
Expenses										
Program services:										
Global mission	273,708	2,967,840	(69,644)	3,037,484	-	3,951,382	(92,724)	4,044,106	-	
Ministry support services	-	397,397	-	-	397,397	529,093	-	-	529,093	
Church support services	-	1,477,065	-	-	1,477,065	1,966,563	-	-	1,966,563	
Coordinated support services	-	1,008,257	-	-	1,008,257	1,342,395	-	-	1,342,395	
Synod assembly, trustee, deputies and committee expense, assistance and grants	-	385,338	-	-	385,338	513,038	-	-	513,038	
Ministries in Canada	-	764,619	-	-	764,619	1,018,014	-	-	1,018,014	
Total program services	273,708	7,000,516	(69,644)	3,037,484	4,032,676	9,320,485	(92,724)	4,044,106	5,369,103	
Support services:										
Management and general	-	1,506,451	(92,899)	322,406	1,276,944	2,005,689	(123,686)	429,252	1,700,123	
Fundraising	-	451,125	(89,586)	481,572	59,139	600,628	(119,275)	641,165	78,738	
Total support services	-	1,957,576	(182,485)	803,978	1,336,083	2,606,317	(242,961)	1,070,417	1,778,861	
Total Expenses	273,708	8,958,092	(252,129)	3,841,462	5,368,759	11,926,802	(335,685)	5,114,523	7,147,964	
Changes in Net Assets Before Beneficial Interest	(161,100)	1,503,922	-	311,812	1,192,110	2,002,324	-	415,146	1,587,178	
Change in Beneficial Interest in Assets Held by Barnabas Foundation										
Contributions from the beneficial interest	-	-	-	-	-	-	-	-	-	
Change in net assets in the beneficial interest	-	-	-	-	-	-	-	-	-	
Total Change in Beneficial Interest in Assets Held by Barnabas Foundation	-	-	-	-	-	-	-	-	-	
Changes in net assets	\$ (161,100)	\$ 1,503,922	\$ -	\$ 311,812	\$ 1,192,110	\$ 2,002,324	\$ -	\$ 415,146	\$ 1,587,178	

See accompanying independent accountant's review report on supplementary information.

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Resonate Global Mission Statement of Functional Expenses -
United States, International and Canada in United States Dollars**

<i>Year ended June 30, 2019</i>	<u>Program Services</u>		<u>Support Services</u>		Total
	Global Mission	Management and General	Fundraising		
Expenses					
Salaries and wages	\$ 5,156,647	\$ 451,824	\$ 1,081,683	\$ 6,690,154	
Fringe benefits	2,003,365	125,057	388,855	2,517,277	
Printed materials	2,708	973	1,625	5,306	
Mailings	1,171	3,456	5	4,632	
Other communications	125,858	-	58,270	184,128	
Travel	986,744	53,039	88,360	1,128,143	
Dues and subscriptions	16,216	20,205	1,780	38,201	
Insurance	-	10,218	-	10,218	
Interest expense	-	(20,508)	37,745	17,237	
Legal and professional	1,455,564	52,296	167,980	1,675,840	
Supplies	8,378	1,597	981	10,956	
Telephone and fax	15,642	500	1,236	17,378	
Other office costs	348,247	11,462	4,123	363,832	
Rent	12,423	-	-	12,423	
Depreciation	694	17,123	694	18,511	
Other facilities	472,235	46,673	-	518,908	
Training and conferences	1,945,733	14,030	72,667	2,032,430	
Project costs	386,010	-	-	386,010	
Grants	1,611,433	-	-	1,611,433	
Total Expenses	\$ 14,549,068	\$ 787,945	\$ 1,906,004	\$ 17,243,017	

See accompanying independent accountant's review report on supplementary information.

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Details of Global Mission Expenses -
United States, International and Canada in United States Dollars**

Year ended June 30, 2019

Asia*	\$	207,232
Cambodia		292,773
Canada		554,136
Costa Rica		252,662
Cuba		47,836
Dominican Republic		432,779
Eastern Europe*		295,004
Germany		112,210
Guatemala		96,799
Haiti		497,563
Honduras		182,777
Japan		545,644
Kenya		463,535
Lithuania		220,743
Mexico		901,498
Middle East*		439,268
Nepal		42,595
Nicaragua		732,056
Nigeria		536,545
Philippines		143,015
Romania		155,299
Sierra Leone		273,191
South Africa		158,563
Uganda		186,766
United States		1,764,371
West Africa*		678,181
Mission Innovation Team		1,836,047
Regional ministries		2,499,980
Total	\$	14,549,068

** Country names have been withheld for security reasons.*

*See accompanying independent accountant's review report
on supplementary information.*

**Christian Reformed Church in North America
and Christian Reformed Church in North America (Canada)**

**Combining Summary of Cash Flows -
Resonate Global Mission and Other Ministries**

<i>Year ended June 30, 2019</i>	Consolidated	Resonate	
		Global Mission	Other Ministries
Cash Flows From (For) Operating Activities			
Changes in net assets	\$ 4,788,287	\$ 1,809,200	\$ 2,979,087
Adjustments to reconcile changes in net assets to net cash from operating activities:			
Depreciation	855,394	18,511	836,883
Realized gain on investments	(753,860)	-	(753,860)
Unrealized gain on investments	(225,701)	(225,701)	-
Gain on sale and disposition of equipment	(12,001)	-	(12,001)
Change in value of annuities	29,543	29,543	-
Changes in assets and liabilities:			
Field advances	61,033	61,033	-
Accrued interest receivable	22,980	(6,942)	29,922
Due from other denominational corporations	(1,736,199)	(1,401,194)	(335,005)
Accounts and pledges receivable	(1,647,495)	(509,970)	(1,137,525)
Inventory	145,960	5,228	140,732
Prepaid expenses	(112,615)	21,537	(134,152)
Beneficial interest in assets held by Barnabas Foundation	152,280	152,280	-
Accounts payable	437,134	147,273	289,861
Accrued liabilities	(410,741)	318,862	(729,603)
Due to other denominational corporations	3,215,312	1,805,140	1,410,172
Deferred revenue	(29,088)	12,023	(41,111)
Net Cash From Operating Activities	4,780,223	2,236,823	2,543,400
Cash Flows From (For) Investing Activities			
Purchases of investments	(12,206,886)	(267,700)	(11,939,186)
Proceeds from the sale of investments	9,641,777	-	9,641,777
Purchases of property, plant and equipment	(387,513)	(1,970)	(385,543)
Net Cash For Investing Activities	(2,952,622)	(269,670)	(2,682,952)
Cash Flows From (For) Financing Activities			
Borrowings on notes payable to bank	704,933	-	704,933
Payments on annuities agreements	(35,113)	(35,113)	-
Collections of notes receivable	12,088	12,088	-
Net Cash From (For) Financing Activities	681,908	(23,025)	704,933
Effect of Exchange Rates on Cash	175,119	148,128	26,991
Net Increase (Decrease) in Cash and Cash Equivalents	2,684,628	2,092,256	592,372
Cash and Cash Equivalents, beginning of year	12,087,196	5,641,121	6,446,075
Cash and Cash Equivalents, end of year	\$ 14,771,824	\$ 7,733,377	\$ 7,038,447
Supplemental Disclosure of Cash Flow Information			
Interest paid	\$ 865,525	\$ 17,237	\$ 848,288

See accompanying independent accountant's review report on supplementary information.