Reviewed Financial Statements and Supplementary Information Years Ended December 31, 2017 and 2016



Reviewed Financial Statements and Supplementary Information Years Ended December 31, 2017 and 2016

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#### Independent Accountant's Review Report

U.S. Pension Trustees Christian Reformed Church Retirement Plan and Special Assistance Fund for U.S. Ministers Grand Rapids, Michigan

We have reviewed the accompanying financial statements of the Christian Reformed Church Retirement Plan for U.S. Ministers (the Plan) and the Christian Reformed Church Special Assistance Fund for U.S. Ministers (the Fund), which comprise the statements of net assets available for benefits as of December 31, 2017 and 2016, and the related statements of changes in net assets available for benefits for the years then ended and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Plan management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

#### Accountant's Responsibility

Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

#### Accountant's Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

BDO USA, LLP

June 29, 2018

### Christian Reformed Church Retirement Plan for U.S. Ministers

### Statements of Net Assets Available for Benefits

| December 31,                         | 2017           | 2016           |
|--------------------------------------|----------------|----------------|
| Assets                               |                |                |
| Cash                                 | \$ 459,304     | \$ 1,046,492   |
| Investments, at fair value:          |                |                |
| Money market funds                   | 2,992,976      | 3,015,121      |
| Common stocks                        | 81,771,861     | 67,551,440     |
| Exchange traded fund                 | 5,546,613      | 7,790,630      |
| High yield funds                     | 7,614,386      | 7,105,159      |
| Private equity                       | 773,185        | 60,000         |
| Hedge fund                           | 2,649,241      | 2,990,526      |
| Collective trusts                    | 10,838,028     | 10,686,531     |
| Total investments, at fair value     | 112,186,290    | 99,199,407     |
| Participants' assessments receivable | 183,788        | 172,593        |
| Equipment, net                       | 314,380        | 392,975        |
| Total Assets                         | 113,143,762    | 100,811,467    |
| Liabilities                          |                |                |
| Accounts payable                     | 40,538         | 73,107         |
| Net Assets Available for Benefits    | \$ 113,103,224 | \$ 100,738,360 |

### Christian Reformed Church Retirement Plan for U.S. Ministers

## Statements of Changes in Net Assets Available for Benefits

| Year ended December 31,   | 2017          | 2016           |
|---|---------------|----------------|
| Additions   |               |                |
| Contributions: Participant assessments                            | \$ 5,295,563  | \$ 5,384,341   |
|   |               |                |
| Investment income:  Net appreciation in fair value of investments | 16,554,966    | 3,193,938      |
| Interest and dividends  | 1,619,055     | 1,718,423      |
| Miscellaneous revenue   | 4,806         | 8,823          |
| Total investment income   | 18,178,827    | 4,921,184      |
| Total Additions   | 23,474,390    | 10,305,525     |
| Deductions  |               |                |
| Pension benefit payments to retirees:                             |               |                |
| United States pensionable services                                | 9,864,920     | 9,817,668      |
| Lump-sum withdrawals  | -             | 87,000         |
| Total pension benefit payments to retirees                        | 9,864,920     | 9,904,668      |
| Investment consulting fees and administrative expenses            | 1,244,606     | 1,023,205      |
| Total Deductions  | 11,109,526    | 10,927,873     |
| Net increase (decrease)   | 12,364,864    | (622,348)      |
| Net Assets Available for Benefits, beginning of year              | 100,738,360   | 101,360,708    |
| Net Assets Available for Benefits, end of year                    | \$113,103,224 | \$ 100,738,360 |

## Christian Reformed Church Special Assistance Fund for U.S. Ministers

## **Statements of Net Assets Available for Benefits**

| December 31,                        | 2017                | 2016                |
|-------------------------------------|---------------------|---------------------|
| Assets                              |                     |                     |
| Cash<br>Accrued interest receivable | \$<br>151,777<br>84 | \$<br>117,549<br>26 |
| Total Assets                        | 151,861             | 117,575             |
| Liabilities                         |                     |                     |
| Accounts payable                    | 65,705              | 73,934              |
| Net Assets Available for Benefits   | \$<br>86,156        | \$<br>43,641        |

## Christian Reformed Church Special Assistance Fund for U.S. Ministers

## Statements of Changes in Net Assets Available for Benefits

| Year ended December 31,  | 2017                       | 2016                       |
|--|----------------------------|----------------------------|
| Additions Ministry shares  | \$<br>173,736              | \$<br>178,839              |
| Interest income  | 662                        | 315                        |
| Total Additions  | 174,398                    | 179,154                    |
| Deductions  Moving allowances Assistance payments Spouse supplemental payments | 27,714<br>100,091<br>4,078 | 38,462<br>98,234<br>15,650 |
| Total Deductions   | 131,883                    | 152,346                    |
| Net increase   | 42,515                     | 26,808                     |
| Net Assets Available for Benefits, beginning of year                           | 43,641                     | 16,833                     |
| Net Assets Available for Benefits, end of year                                 | \$<br>86,156               | \$<br>43,641               |

#### **Notes to Financial Statements**

#### 1. Plan Description

The Christian Reformed Church Retirement Plan for U.S. Ministers (the Plan), formerly the Retirement Plan for Ministers of the Christian Reformed Church in the United States, is a defined benefit pension plan established for ministers of The Christian Reformed Church in North America (the Church) in the United States of America. A minister becomes eligible for participation in the Plan as of his service commencement date in the Church. The current Plan provides for 100% immediate vesting.

Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

All organized churches are required to pay church assessments determined at an amount per professing member age 18 years and older or, if greater, the direct costs of their first or only pastor's participation in the organized church, based on reported membership statistics.

All emerging churches and each other ministry that employs a minister or endorsed chaplain as a missionary, professor, teacher, or in any other capacity are required to pay the annual cost of participation in the Plan. Grant of credited service for pastors in the employ of agencies, churches and other organizations is contingent on timely payment of amounts billed.

The Church maintains a similar plan for ministers serving in Canada. The Synod of the Christian Reformed Church (the Synod) has established that the total pension obligation to ministers and their dependents in Canada and the United States of America is an across-the-board denominational responsibility requiring joint financing.

The Special Assistance Fund (the Fund) provides to any retired minister, their surviving spouse or orphan assistance payments for needs which are recognized as a necessity of life and are of an unusual and emergency nature. The Fund also provides for payment of a defined amount to a retired minister or their surviving spouse for one-time moving expenses. The Synod provides financing for the Fund through denominational ministry share.

#### 2. Summary of Significant Accounting Policies

#### Basis of Accounting

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP).

#### Investment Valuation and Income Recognition

The fair value of investments is determined by reference to closing market prices on national exchanges as of year-end, where available. Net appreciation or depreciation includes the Plan's gains or losses on investments bought and sold as well as held during the year. Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Management fees and operating expenses charged to the Plan for investments in mutual funds are deducted from income earned on a daily basis and

#### **Notes to Financial Statements**

are not separately reflected. Consequently, management fees and operating expenses are reflected as a reduction of investment return for such investments.

#### Investments in Private Equity

Currently the Plan invests in the KKR Custom Equity Opportunities Cayman Fund L.P. (KKR Fund). This Fund seeks to provide capital growth by investing in, and partnering with, industry leading franchises and companies poised for significant improvement or growth, and focusing on long-term business fundamentals.

The funds are non-transferable. See Note 6 for additional information.

#### Investments in Hedge Funds

Currently, the Plan invests in The PMF TEI Fund, LP. (The Endowment Fund) and the iShares Currency Hedged MSCI EAFE ETF (iShares HEFA). The Endowment Fund is a highly diversified fund intended to preserve capital across all market cycles, while still providing equity-like returns. The iShares HEFA Fund seeks to reduce the impact of foreign currencies relative to the U.S. dollar.

The funds are non-transferable. See Note 6 for additional information.

#### Risks and Uncertainties

The Plan utilizes various investment instruments including cash and cash equivalents, U.S. government securities, corporate debt instruments and corporate stocks. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts in the financial statements.

#### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of additions and deductions during the reporting period. Actual results could differ from those estimates.

#### Payment of Benefits

Benefit payments to participants are recorded upon distribution.

#### Subsequent Events

Subsequent events have been evaluated by management through June 29, 2018, the date these financial statements were available to be issued.

#### **Notes to Financial Statements**

After year-end the Plan replaced one of their investment managers and committed to investing \$10,000,000 in real estate investments with two new investment managers.

#### 3. Actuarial Present Value of Accumulated Plan Benefits

Accumulated plan benefits are those future periodic payments, including lump-sum distributions that are attributable under the Plan's provisions to the service participants have rendered as of the valuation date. Accumulated plan benefits include benefits expected to be paid to (a) retired or terminated participants or their beneficiaries, (b) beneficiaries of participants who have died, and (c) present participants or their beneficiaries. The actuarial present value of accumulated plan benefits is determined by an independent actuary and is that amount that results from applying actuarial assumptions to adjust the accumulated plan benefits to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements, such as for death, disability, withdrawal or retirement) between the valuation date and the expected date of payment.

The actuarial present value of accumulated Plan benefits as of January 1, 2017, date of the most recent actuarial valuation (for the year ended December 31, 2016), is as follows:

| January 1, 2 | 201 | _ |
|--------------|-----|---|
|--------------|-----|---|

| Vested benefits Participants currently receiving payments Other participants | \$ 85,681,999<br>42,657,560 |
|--|-----------------------------|
| Total vested benefits  | 128,339,559                 |
| Non-vested benefits  | -                           |
| Total Actuarial Present Value of Accumulated Plan Benefits                   | \$ 128,339,559              |

The actuarial present value of accumulated plan benefits is calculated once every three years by enrolled actuaries.

The actuarial accrued liability under the Projected Unit Credit Funding Method as of January 1, 2017, assuming increases in compensation between that date and the projected retirement dates of Plan participants, is approximately \$133,651,000. This amount is used by the actuaries to determine Plan funding.

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#### **Notes to Financial Statements**

The significant assumptions underlying the actuarial computations used to calculate the accumulated benefit obligations are as follows:

Interest rates 7.5% per annum compounded

Retirement age probability 5% of participants age 64 will retire

60% of participants age 66 (normal) will retire

75% of participants age 70 will retire

100% participants age 71 and older will retire

Normal retirement age 66 for participants covered effective 7/1/11

65 for participants terminated prior to 7/1/11

Mortality table used:

Healthy participants RP-2014 Employee and Healthy Annuitant

Mortality Tables for Males and Females with White Collar Adjustments, with generational mortality improvements using Scale MP-2016

Disabled participants RP-2014 Employee and Healthy Annuitant

Mortality Tables for Males and Females with White Collar Adjustments, with generational mortality improvements using Scale MP-2016

Withdrawal Rate range from 2.4% at age 20 to 1.1% at age 55

Marriage assumption 95% of active participants are married

Amortization period for unfunded liabilities 15 years

The foregoing actuarial assumptions are based on the presumption that the Plan will continue. If the Plan were to terminate, different actuarial assumptions and other factors might be applicable in determining the actuarial present value of accumulated plan benefits.

#### 4. Priorities Upon Termination of the Plan

Although the Plan is intended to be ongoing, the Synod reserves the right to terminate the Plan. Upon termination or partial termination, all accrued benefits, to the extent funded, become fully vested.

#### 5. Trustees of the Plan

The Plan provides for five trustees who are appointed by the Synod.

#### **Notes to Financial Statements**

#### 6. Investments

Inputs to valuation techniques refer to the assumptions that market participants would use in pricing the asset or liability. The Plan utilizes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The three levels to the fair value hierarchy are described as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets in active markets.

Level 2 - Inputs to the valuation methodology include quoted prices for similar assets in active markets, quoted prices for identical or similar assets in inactive markets, and other inputs that are observable or can be corroborated by observable market data.

Level 3 - Inputs to the valuation methodology are both significant to the fair value measurement and unobservable.

The following methods and assumptions were used to estimate the fair value of each class of financial instrument:

*Money market funds* - Valued at the closing price of the money market fund reported at year-end. Because the short-term obligations are not actively traded, the fair values are classified as Level 2 measurements.

Common stocks - Valued at quoted market prices.

Exchange traded fund - Valued at fair value using quoted market prices on an exchange.

*High yield funds* - Valued by a pricing agency based on quoted prices for similar assets in active markets.

Private equity - The KKR Custom Equity Opportunity Cayman Fund (KKR) invests substantially all its assets into the KKR Fund. Valuation of the Fund is estimated at fair value using information provided by the general partner of the KKR Fund, including audited financial statements, which reflect the Funds share of the fair value of the net assets of the KKR Fund, and any other relevant factors determined by the Administrator of the Fund if necessary to be in conformance with GAAP. As of December 31, 2017 the Plan has \$1,270,000 of unfunded commitments related to this fund. The Plan's initial investment in the Fund was \$670,000 in 2016.

Hedge fund - Valued based upon management estimates using net asset value as a practical expedient. The PMF TEI Fund L.P. (formerly The Endowment Fund) invests substantially all of its assets in the PMF TEI Offshore Fund, Ltd., which is an underlying investment of the Endowment PMF Master Fund, L.P. The Plan's investment in this fund may be redeemed quarterly. The Plan does not have any unfunded commitments related to this fund. The fair value of the Plan's investment in the

See accompanying independent accountant's review report.

#### **Notes to Financial Statements**

Endowment Fund as of December 31, 2017 is approximately \$2,650,000. The iShares Currency Hedged MSCI EAFE ETF (iShares HEFA) is valued using quoted market prices on an exchange. The fair value of iShares HEFA as of December 31, 2017 is approximately \$5,567,000.

Collective trusts - The fair values of the Plan's interest in collective trust funds are based on the net asset value (NAV) reported by the fund manager as of the financial statement date and recent transaction prices. The collective trusts provide for daily redemptions by the Plan at reported NAV with no advance notice requirement. There is no restriction in place with respect to the daily redemption of the collective trusts. Fair values for the investments within the collective trusts are based on quoted prices in active markets and securities valued using either observable inputs or quotations from inactive markets. The Plan is permitted to redeem investment units at NAV on the measurement date with various investment strategies.

The Plan's valuation methods may result in a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Although Plan management believes the valuation methods are appropriate and consistent with the market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables set forth the Plan's investments by level within the fair value hierarchy:

|                                       | Fair Value Measurements |                         |    |                |               |                         |
|---------------------------------------|-------------------------|-------------------------|----|----------------|---------------|-------------------------|
| December 31, 2017                     |                         | Level 1                 |    | Level 2        | Level 3       | Total                   |
| Money market funds                    | \$                      |                         | \$ | 2,992,976      | \$<br>-       | \$<br>2,992,976         |
| Common stocks Exchange traded fund    |                         | 81,771,861<br>5,546,613 |    | -              | -             | 81,771,861<br>5,546,613 |
| High yield funds<br>Private equity    |                         | -                       |    | 7,614,386<br>- | -<br>773,185  | 7,614,386<br>773,185    |
| Total investments in the fair value   |                         |                         |    |                |               |                         |
| hierarchy                             |                         | 87,318,474              |    | 10,607,362     | 773,185       | 98,699,021              |
| Total investments at net asset value* | r                       |                         |    |                |               | 13,487,269              |
| Total Investments, at fair value      | \$                      | 87,318,474              | \$ | 10,607,362     | \$<br>773,185 | \$<br>112,186,290       |

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#### **Notes to Financial Statements**

|   | Fair Value Measurements |            |    |            |    |           |            |
|---|-------------------------|------------|----|------------|----|-----------|------------|
| December 31, 2016                             |                         | Level 1    |    | Level 2    |    | Level 3   | Total      |
| Money market funds                            | \$                      | -          | \$ | 3,015,121  | \$ | - \$      | 3,015,121  |
| Common stocks                                 |                         | 67,551,440 |    | -          |    | -         | 67,551,440 |
| Exchange traded fund                          |                         | 7,790,630  |    | -          |    | -         | 7,790,630  |
| High yield funds                              |                         | -          |    | 7,105,159  |    | -         | 7,105,159  |
| Private equity                                |                         | -          |    | -          |    | 60,000    | 60,000     |
| Total investments in the fair value hierarchy |                         | 75,342,070 |    | 10,120,280 |    | 60,000    | 85,522,350 |
|   |                         |            |    | ,,         |    |           |            |
| Total investments at net asset value'         | k                       |            |    |            |    |           | 13,677,057 |
| Total Investments, at fair value              | \$                      | 75,342,070 | \$ | 10,120,280 | \$ | 60,000 \$ | 99,199,407 |

<sup>\*</sup> Investments in the collective trusts and hedge fund are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient and have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statements of Net Assets Available for Benefits.

The table below sets forth a summary of changes in the fair values of the Plan's Level 3 investments:

| December | 21 | 2017  |
|----------|----|-------|
| IPCEMBEL | 51 | ///// |

| Balance, beginning of year   | \$<br>60,000      |
|--|-------------------|
| Unrealized gains relating to instruments still held at the reporting date<br>Purchases | 43,185<br>670,000 |
| Balance, end of year   | \$<br>773,185     |

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#### **Notes to Financial Statements**

## Quantitative Information About Significant Unobservable Inputs Used in Level 3 Fair Value Measurements

The following table represents the Plan's Level 3 financial instruments, the valuation techniques used to measure the fair value of those financial instruments, and the significant unobservable inputs and the ranges of values for those inputs:

|            |       | Fair Value at |                               |                          |
|------------|-------|---------------|-------------------------------|--------------------------|
| Instrument | Decem | nber 31, 2017 | Principal Valuation Technique | Liquidity of Investments |
|            |       |               |                               |                          |
|            |       |               | Capital contributions with    |                          |
| KKR        | \$    | 773,185       | adjustments <sup>1, 2</sup>   | Restricted_              |

<sup>&</sup>lt;sup>1</sup> Estimated Fair Value is based on the Fund's share of the fair value of the net assets of the KKR Fund and other relevant factors as determined by the Fund Administrator.

#### 7. Expenses and Transactions with Other Denominational Entities

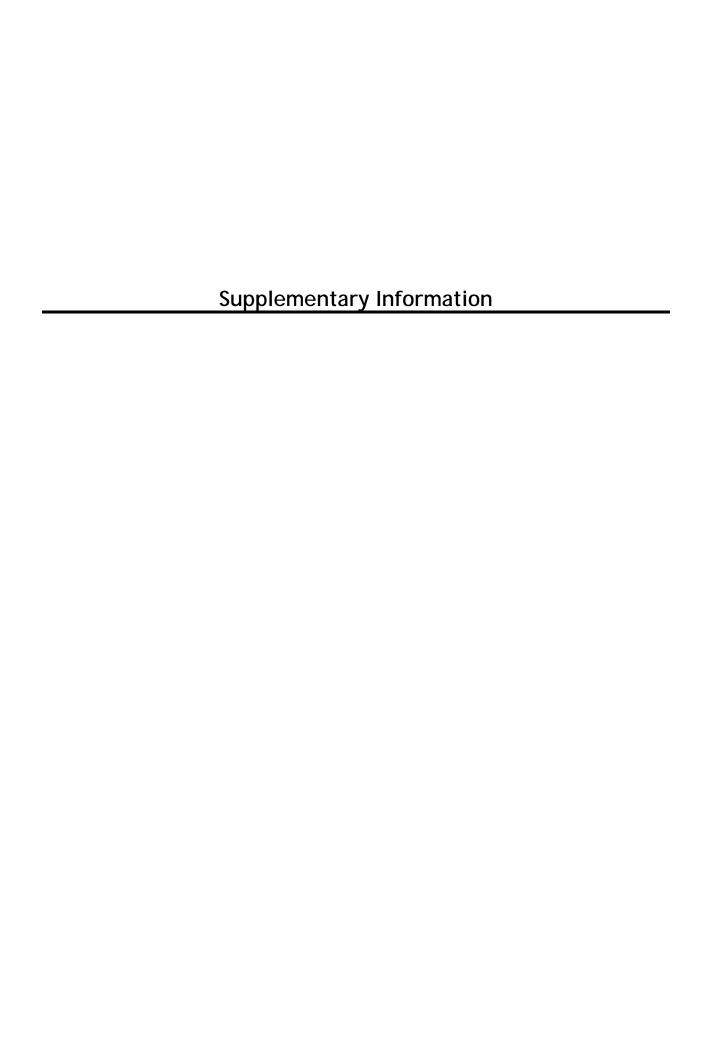
Administrative expenses include costs of \$283,075 in 2017 and \$255,559 in 2016, which were paid by The Christian Reformed Church in North America Denominational Services and allocated to the Plan.

The Minister's Pension Plan in the U.S. and the Special Assistance Fund manage cash in conjunction with the Church's consolidated cash management system.

#### 8. Income Tax Status

The Plan and the Fund are part of the Church and, under Internal Revenue Service regulations, are exempt from taxation. The Plan and the Fund are also exempt from the reporting requirements of the Employee Retirement Income Security Act of 1974. Plan and Fund management have analyzed the tax positions taken by the Plan and the Fund and have concluded that as of December 31, 2017 and 2016 there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Plan and the Fund are subject to routine audits by taxing jurisdictions; however, there currently are no audits for any tax periods in progress.

<sup>&</sup>lt;sup>2</sup> Unobservable valuation input.





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#### Independent Accountant's Review Report on Supplementary Information

Our report on our reviews of the basic financial statements of the Christian Reformed Church Retirement Plan for U.S. Ministers (the Plan) and the Christian Reformed Church Special Assistance Fund for U.S. Ministers (the Fund) of 2017 appears on page 3. The objective of that review was to perform procedures to obtain limited assurance as a basis for reporting whether we were aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. The Details of Investment Consulting Fees and Administrative Expenses on page 18 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

BDO WSA, LLP

June 29, 2018

### Christian Reformed Church Retirement Plan for U.S. Ministers

## **Details of Investment Consulting Fees and Administrative Expenses**

| Year ended December 31,   | 2017            | 2016            |
|---|-----------------|-----------------|
| Investment consulting fees Administrative expenses allocated from The Christian | \$<br>798,675   | \$<br>726,616   |
| Reformed Church in North America Denominational Services                        | 283,075         | 255,559         |
| Other administrative expenses   | 113,060         | 32,060          |
| Professional fees   | 49,796          | 8,970           |
| Total   | \$<br>1,244,606 | \$<br>1,023,205 |

See accompanying independent accountant's review report on supplementary information.