Christian Reformed World Missions of Canada Financial Statements For the year ended June 30, 2016

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Independent Auditor's Report

To the Governing Board of Christian Reformed World Missions of Canada

We have audited the accompanying financial statements of Christian Reformed World Missions of Canada, which comprise the statement of financial position as at June 30, 2016, and the statements of activities and changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to Christian Reformed World Missions of Canada's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Christian Reformed World Missions of Canada's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Christian Reformed World Missions of Canada derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of this revenue was limited to the amounts recorded in the records of Christian Reformed World Missions of Canada. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess (deficiency) of revenue over expenses, and cash flows from operations for the years ended June 30, 2016 and 2015, current assets as at June 30, 2016 and 2015, and net assets as at July 1 and June 30 for both the 2016 and 2015 years. Our audit opinion on the financial statements for the year ended June 30, 2015 was modified accordingly because of the possible effects of this limitation in scope.

Oualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Christian Reformed World Missions of Canada as at June 30, 2016, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

BDO CANADA LLP

Chartered Professional Accountants, Licensed Public Accountants Burlington, Ontario September 29, 2016

Christian Reformed World Missions of Canada Statement of Financial Position

June 30, 2016

	_	Unrestricted		Board Designated	Restricted	Total Restricted	Total
Assets							
Current Cash Other receivables	\$	847,761 2,707	\$	- \$ -	119,415	\$ 119,415 -	\$ 967,176 2,707
Due from related party (Note 2) Investment with Christian Stewardship Services (Note 3)		171,426 295,958		• •	<u>.</u>	<u> </u>	171,426 295,958
		1,317,852		-	119,415	119,415	1,437,267
Capital assets (Note 4)	_	3,948	_			<u> </u>	3,948
	\$	1,321,800	\$	- \$	119,415	\$ 119,415	\$ 1,441,215
Liabilities							
Current Accounts payable and accrued liabilities Due to related party (Note 2) Accrued termination and shipping allowances	\$ 	395,565 1,014 116,571	\$	- \$ -	-	\$ - -	\$ 395,565 1,014 116,571
		513,150				<u> </u>	513,150
Net Assets							
Unrestricted Restricted		808,650		<u>-</u>	119,415	- 119,415	808,650 119,415
		808,650			119,415	119,415	928,065
	\$	1,321,800	\$	- \$	119,415	\$ 119,415	\$ 1,441,215

On behalf of the Board:

___Director

Directo

The accompanying notes are an integral part of these financial statements.

Christian Reformed World Missions of Canada Statement of Financial Position

June 30, 2015

	_	Unrestricted	Board Designated	Restricted	Restr	Total icted	Total
Assets							
Current Cash Other receivables Due from related party (Note 2) Investment with Christian Stewardship Services (Note 3)	\$	962,616 3,206 181,606 284,702	\$ - \$ - - -	89,518 - - -	\$ 89	,518 - - -	\$ 1,052,134 3,206 181,606 284,702
		1,432,130	-	89,518	89	,518	1,521,648
Capital assets (Note 4)	_	3,544		<u>-</u>		-	 3,544
	\$	1,435,674	\$ - \$	89,518	\$ 89	,518	\$ 1,525,192
Liabilities							
Current Accounts payable and accrued liabilities Due to related party (Note 2) Accrued termination and shipping allowances	\$	396,991 15,751 164,252	\$ - \$ - -	- ! - 	\$	- - -	\$ 396,991 15,751 164,252
		576,994	-	<u>-</u>		-	576,994
Net Assets							
Unrestricted Restricted	_	858,680		89,518	89	,518	 858,680 89,518
		858,680		89,518	89	,518	948,198
		1,435,674	\$ - \$	89,518	\$ 89	,518	\$ 1,525,192

Christian Reformed World Missions of Canada Statement of Activities

		Inrestricted	Board Designated	Restricted		Total Restricted	Total
Revenue and other support	_	4 700 000				· · · · · · · ·	
Denominational ministry shares	\$	1,593,299	\$ - \$	-	\$	-	\$ 1,593,299
Gifts and offerings: Missionary and program support		1,563,626	_	163,883		163,883	1,727,509
General		472,509	-	-		-	472,509
Legacies		190,780	-	-		-	190,780
Investment income		6,180	-	-		-	6,180
Other		4,393	•				4,393
		3,830,787	-	163,883	_	163,883	3,994,670
Expenses							
Program services							
East Africa		485,519	-	11,312		11,312	496,831
West Africa		744,539	-	24,406		24,406	768,945
Asia		304,807	-	110		110	304,917
Latin America Europe		988,701 218,520	-	92,172 5,986		92,172 5,986	1,080,873 224,506
Global Impact		430,410	 -				430,410
Total program services		3,172,496	•	133,986		133,986	 3,306,482
Support services							
Management and general		362,695	•	-		-	362,695
Resource development	_	345,626	 <u>-</u>	-		•	345,626
Total support services		708,321		•		<u>-</u>	708,321
	_	3,880,817	 -	133,986		133,986	4,014,803
Excess (deficiency) of revenue and other support over expenses	\$	(50,030)	\$ - \$	29,897	\$	29,897	\$ (20,133)

Christian Reformed World Missions of Canada Statement of Activities

		Inrestricted	Board Designated	Restricted		Total Restricted		Total
Revenue and other support								
Denominational ministry shares	\$	1,582,021	\$ - \$	-	\$	-	\$	1,582,021
Gifts and offerings:								
Missionary and program support		1,590,749	-	220,005		220,005		1,810,754
General		531,274	-	-		-		531,274
Legacies		299,574	-	-		-		299,574
Investment income		22,347	-	-		-		22,347
Other	-	649	 -	-		-		649
		4,026,614	 <u>-</u>	220,005		220,005	_	4,246,619
Expenses								
Program services								
East Africa		424,531	-	68,617		68,617		493,148
West Africa		654,666	-	29,722		29,722		684,388
Asia		427,429	-	1,489		1,489		428,918
Latin America		1,285,233	-	106,339		106,339		1,391,572
Europe		237,865	•	4,849		4,849		242,714
Global Impact		398,059	 					398,059
Total program services		3,427,783	_	211,016		211,016		3,638,799
Support services								
Management and general		338,629	-	-		-		338,629
Resource development		289,629		<u>.</u>		-		289,629
Total support services		628,258	 			<u> </u>		628,258
	_	4,056,041		211,016		211,016		4,267,057
Excess (deficiency) of revenue and					_		_	
other support over expenses	\$	(29,427)	\$ - \$	8,989	\$	8,989	\$	(20,438)

Christian Reformed World Missions of Canada Schedule of Functional Expenses

			Pr	ogram Serv		Su					
	East Africa	West Africa	Asia	Latin America	Euro	Globai e Impact	Total	Management and General	Resource Development	Tota	I Total
Expenses Salaries Employee benefits	\$ 59,713 28,687	\$ 223,423 31,778	\$ 123,179	\$ 259,814 26,530	\$ 72,01 18,03			\$ 152,640 34,289	\$ 121,662 27,158	\$ 274,302 61,447	\$ 1,273,278 218,163
	88,400	255,201	123,179	286,344	90,04			186,929	148,820	335,749	1,491,441
Home office costs											
Education/training Travel Publications/printed/	470	1,664	•	-	1,94	- 1,774 9 16,973		7,749	14,206	21,955	1,774 43,011
AV material Financial/personnel/	•	-	•	•		- 3,187	3,187	-	43,053	43,053	46,240
computer services	-	-	-	-		- 27,714	27,714	75,019		124,495	152,209
Deputation expense	-	-	-	•			4 00 4	04.000	7,437	7,437	7,437
Operations Facilities Allocations	- (5,187)		:	-	(2,64	 4,334 8,069 3,917 	4,334 8,069 (3,917)	84,929 8,069 -	74,682 4,035 3,917	159,611 12,104 3,917	163,945 20,173 -
Total home office costs	(4,717)		•	•	(69		*	175,766	196,806	372,572	434,789
Field costs	413,148	512,080	181,738	794,529	135,16	0 51,918	2,088,573	•		-	2,088,573
Total expenses	\$ 496,831	\$ 768,945	\$ 304,917	\$ 1,080,873	\$ 224,50	6 \$ 430,410	\$ 3,306,482	\$ 362,695	\$ 345,626	\$ 708,321	\$ 4,014,803

Christian Reformed World Missions of Canada Schedule of Functional Expenses

			_	Pro	gram Service	s			Su _l			
	East Afric	:a	West Africa	Asia	Latin America	Europe	Global Impact	Total	Management and General	Resource Development	Total	Total
Expenses Salaries Employee benefits	\$ 55,18 45,60		220,073 75,987	\$ 72,300 -	\$ 304,056 78,239	\$ 93,606 20,828	\$ 229,031 50,862		\$ 145,558 33,377		\$ 247,358 50,162	\$ 1,221,612 321,680
	100,79	0	296,060	72,300	382,295	114,434	279,893	1,245,772	178,935	118,585	297,520	1,543,292
Home office costs Education/training Travel		-	- -	-	- 4,339	- 1,512	1,503 18,705		- 18,923	- 18,047	36,970	1,503 61,526
Publications/printed/ AV material Financial/personnel/		-	-	-	-	-	1,369	1,369	11	39,456	39,467	40,836
computer services Deputation expense		-	-	-	-	-	21,203 -	21,203 -	74,841 -	42,013 13,931	116,854 13,931	138,057 13,931
Operations Facilities		-	- - (9.750)	-	560 -	-	12,066 4,644	4,644	61,275 4,644	65,852 2,322	127,127 6,966	139,753 11,610
Allocations Total home office costs		<u>-</u> -	(8,750) (8,750)		4,899	(7,323) (5,811)			159,694	(10,077)	(10,577) 330,738	407,216
Field costs	392,35	8	397,078	356,618	1,004,378	134,091	32,026	2,316,549		-		2,316,549
Total expenses	\$ 493,14	8 \$	684,388	\$ 428,918	\$ 1,391,572	\$ 242,714	\$ 398,059	\$ 3,638,799	\$ 338,629	\$ 289,629	\$ 628,258	\$ 4,267,057

Christian Reformed World Missions of Canada Statement of Changes in Net Assets

	<u>_U</u>	Board Designated	Restricted	Total Restricted	•		
Balance as at June 30, 2014 (Unaudited)	\$	388,107	\$ 500,000 \$	80,529	\$	580,529 \$	968,636
Excess (deficiency) of revenue and other support over expenses		(29,427)	-	8,989		8,989	(20,438)
Transfers (Note 5)	_	500,000	(500,000)			(500,000)	
Balance as at June 30, 2015		858,680	-	89,518		89,518	948,198
Excess (deficiency) of revenue and other support over expenses		(50,030)	 -	29,897		29,897	(20,133)
Balance as at June 30, 2016	\$	808,650	\$ - \$	119,415	\$	119,415 \$	928,065

Christian Reformed World Missions of Canada Statement of Cash Flows

For the year ended June 30		2016		2015
Cash provided by (used in)				
Operating activities				
Deficiency of revenue and other support over expenses for the year	\$	(20,133)	\$	(20,438)
Adjustments to reconcile deficiency of revenue and other support over expenses to net cash provided by operating activities	•	(20,100)	•	(20) .00)
Amortization of capital assets		853		575
Changes in non-cash working capital balances Other receivables		499		(166)
Due from related party		10,180		(69,180)
Prepaid expenses		-		7,539
Accounts payable and accrued liabilities		(1,426)		1,946
Due to related party		(14,737)		4,321
Accrued termination and shipping allowances		(47,681)		6,239
		(72,445)		(69,164)
Investing activities				
Investing activities Purchase of office equipment		(1,257)		(664)
Purchase of investments		(11,256)		(284,702)
	_	(,,		
		(12,513)		(285,366)
Net decrease in cash		(84,958)		(354,530)
Cash, beginning of year		1,052,134		1,406,664
Cash, end of year	\$	967,176	\$	1,052,134

June 30, 2016

1. Significant Accounting Policies

Nature of Organization

Christian Reformed World Missions of Canada operates under the direction of the Synod of the Christian Reformed Church in North America ("CRCNA"). The Organization is incorporated under the Canada Not-for-Profit Corporations Act as a not-for-profit corporation without share capital and is a registered charity under the Income Tax Act. The primary purpose of the Organization is to direct and supervise world mission programs and activities which CRCNA establishes outside the boundaries of Canada and the United States of America.

The Organization administers its overseas work in association with Christian Reformed World Missions of the United States of America ("CRWM USA"), a Michigan non-profit corporation, and Christian Reformed World Missions International ("CRWM International"), through a joint ministry agreement which they have established. The Organization accounts for its proportionate share of shared costs incurred by the joint ministry.

Basis of Accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Fund Accounting

The Organization follows the Restricted Fund method of accounting. The Organization ensures, as part of its fiduciary responsibilities, all funds received with a restricted purpose are expensed for that purpose.

For financial reporting purposes, the accounts have been classified into the following funds:

- (i) Restricted Fund the Restricted Fund is used to account for revenue and expenses relating to net assets which are subject to donor-imposed stipulations. The donors of these assets have stipulated they be held in support of specific missionaries or projects which have not yet transpired. These assets will be restricted until such time as the specified cause requires funding. The board designated component is used to account for net assets which have been designated by the Board of Directors for missionary and international ministry projects.
- (ii) Unrestricted Fund the Unrestricted Fund reports resources available for day-to-day operations of the Organization.

Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided over the estimated useful life using the straight-line basis as follows:

Office equipment - 10 years

Revenue Recognition

Contributions are recorded as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Due to the difficulty in determining their value and in that they would otherwise not have been purchased, contributed services are not recognized in the financial statements.

The Organization has not received any unconditional promises to give.

June 30, 2016

1. Significant Accounting Policies (Continued)

Accrued Termination and Shipping Allowance

Termination and shipping allowances, which will be paid to personnel when they terminate their employment with the Organization, are recognized in the accompanying financial statements as incurred.

Pensions

The Organization contributes to a multi-employer defined benefit pension plan on behalf of ordained ministers. Other participants in this plan include related organizations. Since sufficient information is not available to use defined benefit accounting, the Organization accounts for the plan as if it were a defined contribution plan, recognizing contributions as an expense in the year to which they relate.

The Organization also maintains a defined contribution pension plan for non-ordained employees.

Allocation of Support Services

The Organization's principle activity is to provide services for six major programs: East Africa, West Africa, Asia, Latin America, Europe and Global Impact. The costs of each include the salaries and benefits, home office costs and field costs. All allocations are based on an estimate of time in each function.

The Organization also incurs support services that are common to more than one program or service. There are two major categories of support services, namely Management and General and Resource Development. Resource development consists of several departments: Regional Mobilizer and Donor Development/Advancement.

Foreign Currency Translation

At the transaction date, each asset, liability, revenue and expense is translated into Canadian dollars by the use of the exchange rate in effect at that date. At the year end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at that date and the resulting foreign exchange gains and losses are included in income in the current period. Foreign exchange gains of \$35,362 (2015 - \$23,933) are included in management and general support service expenses.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

June 30, 2016

1. Significant Accounting Policies (Continued)

Income Taxes

No provision for income taxes is required as the Organization is exempt from income taxes under the Income Tax Act.

2. Related Party Balances and Transactions

The following table summarizes the amounts due from (to) related parties, which are organizations related through common control:

2016 2015

Due from related party

Due from The Christian Reformed Church in North America - Canada Corporation

\$ 171,426 \$ _181,606

Due to related party

Due to CRWM USA

(1,014) \$ (15,7<u>51)</u>

The amounts due from (to) related parties are unsecured, non-interest-bearing and have no fixed terms of repayment.

Effective September 1, 1989, the Organization and CRWM USA entered into a joint ministry agreement to administer those foreign operations which have joint interests and objectives. In connection therewith, during the year, \$2,088,573 (2015 - \$2,316,549) of expenses were allocated to the Organization from CRWM International.

The Organization paid \$288,385 (2015 - \$276,782) to The Christian Reformed Church in North America - Canada Corporation for management and support services.

These transactions were made in the normal course of business and have been recorded in appropriate expense accounts at the exchange amount.

3. Investment with Christian Stewardship Services

During the year, the Organization earned interest income in the amount of \$11,256 (2015 - \$8,795) on its investment held in a high interest savings account with Christian Stewardship Services.

June 30, 2016

4. Capital Assets			2016				2015		
	 Accumulated Cost Amortization						Accumulated Amortization		
Office equipment	\$ 15,324	\$	11,376	\$	14,067	\$	10,523		
Net book value		\$	3,948			\$	3,544		

5. Transfers

In the prior year, the Board of Directors fully released the board-designated component of the restricted fund.

6. Pension Plans

The Organization participates in two retirement plans of the Christian Reformed Church under which all of its full-time regular employees with specified periods of service are eligible.

Ordained Ministers

The Organization makes contributions to the Retirement Plan for Ministers of the Christian Reformed Church in Canada (the "Plan"), which is a multi-employer defined benefit plan, on behalf of members of its staff. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. However, the Plan is accounted for as a defined contribution plan as insufficient information is available to account for the Plan as a defined benefit plan. The Organization is only one of a number of employers that participates in the Plan and the financial information provided to the Organization on the basis of the contractual agreements is usually insufficient to reliably measure the Organization's proportionate share in the Plan assets and liabilities on defined benefit accounting requirements.

The funding valuation for the Plan shows a surplus of \$4,103,500 (2015 - \$848,900). The total required contributions to the Plan for 2016 are \$3,141,500 (2015 - \$3,444,900), which includes special payments totalling \$2,134,900 (2015 - \$2,431,900, current service cost of \$731,600 (2015 - \$738,000) and administrative expenses of \$275,000 (2015 - \$275,000).

The Organization contributes an amount specified by the Plan's administrator, the Synod of the CRCNA. Contributions to the Plan are received primarily from supporting Christian Reformed Church members on a denominational ministry share basis and certain participating organizations. The amount contributed to the plan for 2016 was \$35,880 (2015 - \$35,663). The contributions were made for current service and these have been recognized in net income.

Unordained Employees

Unordained employees of the Christian Reformed Church are covered by a group registered retirement savings plan, under which the Organization contributes a specified percentage of its employees' base salary. During the year, the contributions to this plan were \$51,882 (2015 - \$58,374).

June 30, 2016

7. Commitment

The Board has authorized the use of agency funds on deposit with its banker and incorporated in the cash management system as collateral for borrowing of the Christian Reformed Church in North America - Canada Corporation. No amount has been drawn upon this credit facility as at June 30, 2016.

8. Financial Instruments

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk resulting from the possibility that a counterparty to a financial instrument defaults on their financial obligations. The Organization's financial instruments that are exposed to concentrations of credit risk related primarily to its due from related party. This risk has not changed from the prior year.

Currency Risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. A significant portion of the Organization's expenses are made in foreign countries. The Organization is exposed to foreign exchange fluctuations to the extent that these purchases are denominated in U.S. dollars. This risk has not changed from the prior year.

Liquidity Risk

Liquidity risk is the risk that the Organization encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Organization will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from the Organization's accounts payable and accrued liabilities, accrued termination and shipping allowances and due to related party. This risk has not changed from the prior year.

9. Comparative Figures

Certain of the comparative figures have been reclassified to conform to the current year's presentation.