Combined Financial Statements and Supplementary Information Years Ended June 30, 2016 and 2015



Combined Financial Statements and Supplementary Information Years Ended June 30, 2016 and 2015

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Independent Accountant's Review Report

Boards of Trustees Christian Reformed Church in North America and Christian Reformed Church in North America (Canada) Grand Rapids, Michigan

We have reviewed the accompanying combined statements of financial position of Christian Reformed Church in North America, a Michigan corporation, and Christian Reformed Church in North America (Canada), a Canadian corporation (collectively, the Organization) as of June 30, 2016 and 2015, and the related combined statements of activities, functional expenses, changes in net assets, and cash flows for the years then ended. A review primarily includes applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement whether due to fraud or error.

Account's Responsibility

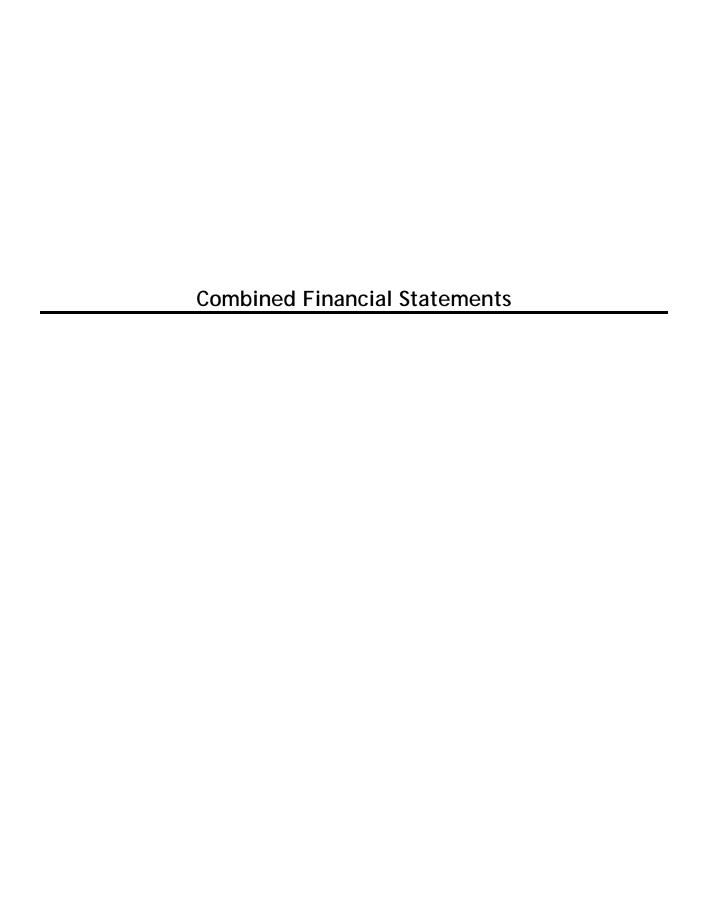
Our responsibility is to conduct the review engagements in accordance with Statements on Standards for Accounting Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the combined financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying combined financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

BDO USA, LLP

November 1, 2016



Combined Statements of Financial Position

June 30,	2016	2015
Assets		
Cash and cash equivalents	\$ 6,048,438	\$ 4,771,666
Investments	19,729,124	21,026,287
Accrued interest receivable	61,061	90,574
Due from other denominational corporations	593,803	592,765
Accounts receivable	832,984	429,931
Inventory	1,305,138	1,292,371
Prepaid expenses	144,660	169,062
Notes receivable	5,179	13,382
Property, plant and equipment	18,172,843	18,058,200
Less accumulated depreciation	(11,255,931)	(10,628,321)
Total Assets	\$ 35,637,299	\$ 35,815,917
Liabilities and Net Assets		
Liabilities		
Accounts payable	\$ 722,882	\$ 884,709
Accrued liabilities	1,485,815	1,116,936
Due to other denominational corporations	5,229,145	5,366,884
Deferred revenue	41,506	42,843
Note payable to bank	17,807,275	18,885,320
Total Liabilities	25,286,623	26,296,692
Net Assets		
Unrestricted:		
Operating	8,564,864	9,175,044
Foreign currency translation adjustment	135,776	199,993
Total unrestricted net assets	8,700,640	9,375,037
Temporarily restricted net assets	1,650,036	144,188
Total Net Assets	10,350,676	9,519,225
Total Liabilities and Net Assets	\$ 35,637,299	\$ 35,815,917

Combined Statements of Activities

				Temporarily		
Year ended June 30, 2016		Unrestricted		Restricted		Total
Revenues and Other Support						
Product and services sales	\$	3,884,887	\$	_	\$	3,884,887
Denominational ministry shares	Ψ	7,770,084	Ψ	_	Ψ	7,770,084
Coordinated equipment usage, materials and service revenue		4,538,336		_		4,538,336
RBA premium income		1,213,931		_		1,213,931
Investment income		557,676		_		557,676
Contributions from churches, agencies and individuals		710,482		699,500		1,409,982
Lilly Connections grant		710,402		999,817		999,817
Youth ministries		-		178,514		178,514
Other		299,034		176,514		299,034
Net assets released from restrictions		371,983		(371,983)		299,034
Net assets released from restrictions		371,703		(371,703)		
Total Revenues and Other Support		19,346,413		1,505,848		20,852,261
Expenses						
Program services:						
Coordinated support services		4,109,098		-		4,109,098
Synod assembly, trustee, deputies and committee						
expense, assistance and grants		2,215,069		-		2,215,069
Church Support Ministries:		, .,				,
Ministry support services		4,700,625		-		4,700,625
Ministries in Canada		1,071,292		-		1,071,292
Justice and Mercy		1,605,494		_		1,605,494
Faith Formation		621,337		_		621,337
Worship Resources		342,334		_		342,334
Leadership		1,560,408		-		1,560,408
Total program services		16,225,657		_		16,225,657
Support services:						
Management and general		3,622,933		-		3,622,933
Fundraising		108,001		=		108,001
Total support services		3,730,934		-		3,730,934
Total Expenses		19,956,591		-		19,956,591
Revenues and Other Support Over (Under) Expenses	\$	(610,178)	\$	1,505,848	\$	895,670

Combined Statements of Activities

				Temporarily		
Year ended June 30, 2015		Unrestricted		Restricted		Total
Revenues and Other Support						
Product and services sales	\$	4,023,798	\$	_	\$	4,023,798
Denominational ministry shares	Ψ	8,076,964	Ψ	_	Ψ	8,076,964
Coordinated equipment usage, materials and service revenue		4,365,849		_		4,365,849
RBA premium income		3,370,350		_		3,370,350
Investment income		838,376		_		838,376
Contributions from churches, agencies and individuals		623,016		75,000		698,016
Sea to Sea bicycle tour		-		827		827
Youth ministries		_		194,938		194,938
Other		24,415		-		24,415
Net assets released from restrictions		296,091		(296,091)		
Total Revenues and Other Support		21,618,859		(25,326)		21,593,533
Expenses						
Program services:						
Coordinated support services		4,231,339		-		4,231,339
Synod assembly, trustee, deputies and committee						
expense, assistance and grants		2,098,444		-		2,098,444
Church Support Ministries:						
Ministry support services		5,050,451		-		5,050,451
Ministries in Canada		1,038,644		-		1,038,644
Justice and Mercy		1,429,484		-		1,429,484
Faith Formation		492,296		-		492,296
Worship Resources		319,842		-		319,842
Leadership		1,711,818		-		1,711,818
Sea to Sea bicycle tour		13,814		-		13,814
Total program services		16,386,132		-		16,386,132
Support services:						
Management and general		3,683,843		-		3,683,843
Fundraising		50,565		-		50,565
Total support services		3,734,408		-		3,734,408
Total Expenses		20,120,540		-		20,120,540
Revenues and Other Support Over (Under) Expenses	\$	1,498,319	\$	(25,326)	\$	1,472,993

Combined Statements of Functional Expenses

				Prog	gram	Services				 Support	Servi	ces	
Year ended June 30, 2016	Ministry Support Services	Ministries in Canada	Justice and Mercy	Faith Formation		Worship Resources	Leadership	Synod Assembly, Trustee, Deputies and Committee Expense, Assistance and Grants	Coordinated Support Services	Management and General		Fundraising	Total
Expenses													
Salaries and wages Fringe benefits	\$ 1,823,901 630,171	\$ 319,354 65,825	\$ 1,003,713 223,178	\$ 380,793 63,092	\$	167,157 63,170	\$ 764,506 169,441	\$ 296,781 68,359	\$ 2,980,022 1,018,413	\$ 477,216 113,874	\$	61,678 17,200	\$ 8,275,121 2,432,723
Printed materials Mailings	1,097,136 16,535	21,371 567	40,386 24,925	77,135 1,792		59,077 1,742	16,294 7,589	167,134 28,849	14,701 31,431	17,386 8,931		20,230 2,349	1,530,850 124,710
Other communications Broadcasting Travel	43,186 32,125	- - 21,949	60,445 35,656 81,635	2,667 7,051 37.996		6,284 18,342	99,521 20,941 92,589	4,633 5,876 301,490	359 46,070	10,295 53,602		285 1,968	167,266 129,933 687,766
Dues and subscriptions Insurance	5,474 34,651	3,058 244	5,793 4,953	1,180		497	120,537	301,490	51,915 30,387	4,863 11.689		1,900	193,317 81.924
Interest expense Legal and professional	212,904 153,249	53,168	25,251	12,082		-	15,346	35,362	48,974 592,513	611,960 97,275		3,674	873,838 987,920
Supplies Telephone and fax	37,592 3,621	5,443 1,876	2,818 1,845	1,788 1,159		779 -	3,328 25	4,808	5,893 203,837	3,782 2,487		747	66,978 214,850
Copier costs Other office costs	5,081 7,242	6 19,467	2,217 (7,693)	307 2,184		289 866	863 (643)	(4,581)	149 81,375	229 48,595		- (577)	9,141 146,235
Repairs and maintenance Rent	33,276	5,427	-	-		-	-	-	80,140 85,709	-		-	113,416 91,136
Utilities Depreciation Other facilities	41,512	-	-	-		629	219	-	172,022 763,537 16,588	6,590		-	172,022 812,487 16.588
Training and conferences Project costs	2,543 520,426	205,952	72,828	32,111		3,685 19,817	75,426 -	292	37,010	2,212		447	432,506 540,243
Grants	-	347,585	27,544	-		-	174,426	1,306,066	-	-		-	1,855,621
Total	4,700,625	1,071,292	1,605,494	621,337		342,334	1,560,408	2,215,069	6,261,045	1,470,986		108,001	19,956,591
Allocation to support services - management and general	-	-	-	-		-	-	-	(2,151,947)	2,151,947		-	
Total Expenses	\$ 4,700,625	\$ 1,071,292	\$ 1,605,494	\$ 621,337	\$	342,334	\$ 1,560,408	\$ 2,215,069	\$ 4,109,098	\$ 3,622,933	\$	108,001	\$ 19,956,591

Combined Statements of Functional Expenses

					Р	rogram Servi	ces							 Support S	Servic	es	
Year ended June 30, 2015	Ministry Support Services	M inistries in Canada	Justice and Mercy	Faith Formation		Worship Resources		Leadership	:	Sea to Sea Bicycle Tour	E	Synod Assembly, Trustee, Deputies and Committee xpense, Assistance and Grants	Coordinated Support Services	∕l anagement and General	F	undraising	Total
Expenses																	
Salaries and wages	\$ 1,866,298	\$ 338,465	\$ 868,677	\$ 335,050	\$	166,386	\$	799,833	\$	-	\$	271,261	\$ 2,888,801	\$ 573,388	\$	7,135	\$ 8,115,294
Fringe benefits	648,591	69,367	189,860	71,880		59,928		181,899		_		74,377	919,690	128,549		1,751	2,345,892
Printed materials	1,061,043	22,406	57,752	29,783		51,415		8,413		_		82,632	12,135	5,031		13,866	1,344,476
M ailings	21,912	1,606	28,912	1,460		524		3.615		_		23,412	33,733	10,790		21,665	147.629
Other communications	1,086	134,482	62,610	9,506		978		186,061		_		15,046	2,763	1,942		-	414,474
Broadcasting	62,052	310	7,175	5.121		2,307		6.440		_		1,082	322	2,563		337	87,709
Travel	38,017	31,052	99,286	29,872		10,943		95,730		-		399,091	37,087	62,419		-	803,497
Dues and subscriptions	60,010	3,270	7,883	381		469		91,753		_		-	40,371	6,302		_	210,439
Insurance	10,834	-	-	-		-		-		_		_	56,647	22,327		_	89,808
Interest expense	143,785	_	_	_		-		_		_		_	55,605	698,091		_	897,481
Legal and professional	29,862	70,738	13,609	8,234		-		8,875		(12,500)		47,436	524,938	62,964		3,648	757,804
Supplies	41,787	6,059	2,830	803		1,750		775		-		4,652	27,043	5,062			90,761
Telephone and fax	8,125	1,950	5,562	2,172				7		_			212,431	3,405		_	233,652
Copier costs	9,751	5	5,022	148		76		597		-		2,220	964	593		-	19,376
Other office costs	15,190	(39,355)	27,829	(4,025)		2,260		21,680		-		17,236	139,254	62,148		2,163	244,380
Repairs and maintenance	114,786	-		-						-			78,838				193,624
Rent	· -	6,150	-	-		-		-		-		_	103,634	-		-	109,784
Utilities	_		_	_		-		_		_		_	175,901	_		_	175,901
Depreciation	72,006	_	_	_		258		145		_		_	896,008	6.298		_	974.715
Other facilities	5,202	-	-	_		-		-		-		-	19,026	-		-	24,228
Training and conferences	5,364	1,622	15,572	1,911		1,102		64,789		-		150	37,210	909		-	128,629
Project costs	834,750					21,446				-		_	-	-		-	856,196
Grants	-	390,517	36,905	-		-		241,206		26,314		1,159,849	-	-		-	1,854,791
Total	5,050,451	1,038,644	1,429,484	492,296		319,842		1,711,818		13,814		2,098,444	6,262,401	1,652,781		50,565	20,120,540
Allo cation to support services - management and general	-	-	-	-		-		-		-		-	(2,031,062)	2,031,062		-	-
Total Expenses	\$ 5,050,451	\$ 1,038,644	\$ 1,429,484	\$ 492,296	\$	319,842	\$	1,711,818	\$	13,814	\$	2,098,444	\$ 4,231,339	\$ 3,683,843	\$	50,565	\$ 20,120,540

Combined Statements of Changes in Net Assets

	Unrestricted	Temporarily Restricted	Total
Balance, July 1, 2014	\$ 6,925,989	\$ 157,805	\$ 7,083,794
Combination of Faith Alive on July 1, 2014	1,036,307	11,709	1,048,016
Revenues and other support over (under) expenses	1,498,319	(25,326)	1,472,993
Foreign currency translation adjustment	(85,578)	-	(85,578)
Balance, June 30, 2015	9,375,037	144,188	9,519,225
Revenues and other support over (under) expenses	(610,178)	1,505,848	895,670
Foreign currency translation adjustment	(64,219)	-	(64,219)
Balance, June 30, 2016	\$ 8,700,640	\$ 1,650,036	\$ 10,350,676

Combined Statements of Cash Flows

Year ended June 30,	2016	2015
Cash Flows From (for) Operating Activities		
Revenues and other support over expenses	\$ 895,670	\$ 1,472,993
Adjustments to reconcile revenues and other support over expenses		
to net cash from operating activities:		
Depreciation	812,487	974,714
Realized losses (gains) on investments	84,434	(9,000)
Unrealized gains on investments	(166,225)	(289,394)
(Gain) loss on sale and disposition of equipment	(368)	22,849
Changes in assets and liabilities:		
Accrued interest receivable	25,826	1,688
Due from other denominational corporations	1,633	(28,736)
Accounts receivable	(406,846)	655,645
Inventory	(12,767)	219,885
Prepaid expenses	24,901	(69,841)
Accounts payable	(153,676)	(82,275)
Accrued liabilities	378,279	111,731
Deferred revenue	(1,015)	(4,320)
Net Cash From Operating Activities	1,482,333	2,975,939
Cash Flows From (for) Investing Activities		
Purchases of investments	(11,730,828)	(22,289,222)
Proceeds from the sale of investments	12,400,978	20,959,424
Repayment of notes receivable	8,203	7,992
Proceeds from the allocation of expenses of health benefit plan	-	24,490
Proceeds from the sale of equipment	1,525	-
Purchases of property, plant and equipment	(315,076)	(561,749)
Net Cash From (for) Investing Activities	364,802	(1,859,065)
Cash Flows From (for) Financing Activities		
Payments on note payable to bank	(443,240)	(1,112,867)
Due to other denominational corporations	(60,143)	699,535
Net Cash for Financing Activities	(503,383)	(413,332)
Effect of Exchange Rates on Cash	(66,980)	140,277
Net Increase in Cash and Cash Equivalents	1,276,772	843,819
Cash and Cash Equivalents, beginning of year	4,771,666	3,927,847
Cash and Cash Equivalents, end of year	\$ 6,048,438	\$ 4,771,666
Supplemental Disclosure of Cash Flow Information		
Interest paid	\$ 314,061	\$ 394,616

Notes to Combined Financial Statements

1. Organization

The Christian Reformed Church in North America (Denomination) operates under the direction of the Synod of the Christian Reformed Church. The overall activities of the Denomination include several not-for-profit corporations, which have been established to carry out the various ministries and educational mandates of the Synod. The Christian Reformed Church in North America, a Michigan corporation (CRCNA-Mich), conducts various activities in the United States for the other corporations in the Denomination, individual churches which are part of the Denomination and ministries which affect individuals. These activities include the following programs:

- Coordinated support services administrative support services provided to various corporations which are part of the Denomination
- Synod Assembly and related committees
- Church Support Ministries, which include operation of the following programs:
 - ✓ Ministry Support Services Design, Printing and Other Services
 - ✓ Ministries in Canada
 - ✓ Justice and Mercy
 - ✓ Faith Formation
 - ✓ Worship Resources
 - ✓ Leadership
 - ✓ Sea to Sea Bicycle Tour

The Christian Reformed Church in North America (Canada), a Canada corporation (CRCNA-Can), conducts substantially the same activities in Canada as CRCNA-Mich does in the United States.

CRCNA-Can carries out activities in Canada for Faith Alive (FA). FA's activities in Canada are not included in CRCNA-Can financial records, but are contained within the records of CRCNA-Mich.

The combined financial statements reflect the combined activities of CRCNA-Mich and CRCNA-Can (Organization).

Other corporations (referred to as denominational corporations) which have been established to carry out various ministries and educational mandates of the Synod and which also have been excluded from these combined financial statements are:

- Back to God Ministries International and Back to God Ministries International (Ontario)
- Christian Reformed World Missions of the United States of America and Christian Reformed World Missions of Canada
- Christian Reformed Church Loan Fund, Inc. U.S.
- World Renew and World Renew Canada
- CRCNA Funds, LLC

Notes to Combined Financial Statements

- Christian Reformed Church in North America Foundation
- Christian Reformed Church in North America Canada Foundation
- Calvin College
- Calvin Theological Seminary

2. Summary of Significant Accounting Policies

Combined Financial Statements

The combined financial statements are expressed in United States dollars and are prepared in accordance with accounting principles generally accepted in the United States of America. All significant balances, accounts and transactions between the two corporations have been eliminated.

Net assets and changes therein are classified and reported as follows:

- Unrestricted net assets Net assets which are not subject to donor-imposed stipulations.
- Temporarily restricted net assets Net assets subject to donor-imposed stipulations that may or will be met either by actions of the Organization and/or the passage of time. Net assets are temporarily restricted for certain projects or programs.

Revenues and contributions are reported as follows:

- Revenues are reported as increases in unrestricted net assets unless use of the related assets
 is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted
 net assets. Gains and losses on investments and other assets or liabilities are reported as
 increase or decrease in unrestricted net assets unless their use is restricted by explicit donor
 stipulations. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated
 purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as
 reclassifications between the applicable classes of net assets.
- Product and service sales include earned revenue from CRC agencies for the design and production of written materials, office supply order fulfillment and inventory, cleaning and reception services. Revenue is considered earned as products and services are delivered according to agency order specifications.
- Coordinated equipment usage, materials and service revenue includes allocated cost recovery for CRCNA central service departments providing support for CRC agency information, communication and data systems, financial management, advancement and buildings services.
- Contributions, including unconditional promises to give, are recognized as revenues in the
 period received. Conditional promises to give are not recognized until they become
 unconditional, that is, when the conditions on which they depend are substantially met.
 Contributions of assets other than cash are recorded at their estimated fair value.
 Denominations ministry shares are recommended gifts from churches based on active
 professing members age 18 and over.

Notes to Combined Financial Statements

Functional Currency

The functional currency for foreign activities is the applicable local currency. The translation from the applicable foreign currency to United States dollars is performed in accounts in the combined statements of financial position using current exchange rates in effect at the combined statements of financial position date, and for revenue and expense accounts using the average exchange rate during the period. Gains or losses resulting from foreign currency translations are included as a separate component of net assets. Gains or losses from foreign currency transactions are not material and are reflected in management and general expenses.

Use of Estimates

The preparation of the combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents consist of highly liquid debt instruments with original maturities of less than three months when purchased.

Investments

Investments are carried at fair value as determined by quoted market prices. See Notes 3 and 4 for additional disclosures on investments.

Inventory

Inventory consists principally of supplies and is stated at the lower of weighted-average cost or market.

Property, Plant and Equipment

Property, plant and equipment are recorded at cost, except for donated equipment, which is stated at its estimated fair market value at the date of donation. Property, plant and equipment of \$1,000 or more are capitalized and depreciated.

Depreciation

Depreciation is computed using the straight-line method at rates designed to amortize the cost of such assets over their estimated useful lives, which range from two to 40 years. Depreciation amounted to \$812,487 and \$974,714 in 2016 and 2015, respectively.

Income Taxes

CRCNA-Mich and CRCNA-Can are organized as nonprofit religious entities and are, therefore, exempt from federal and state income taxes in the U.S. under Section 501(c)(3) of the Internal Revenue

Notes to Combined Financial Statements

Code and in Canada under the Income Tax Act, and contributions to each corporation are deductible for federal tax purposes.

Reclassifications

Certain amounts previously reported in the prior fiscal year have been reclassified to conform with the current year's presentation.

Subsequent Events

Management has evaluated subsequent events through November 1, 2016, the date the financial statements were available to be issued. Based on evaluation, there were no matters identified that had a significant impact on the financial statements as presented.

3. Managed Investment Account

CRCNA-Can manages an investment account for its benefit, the benefit of Canadian denomination corporations and certain Canadian Christian Reformed Churches (collectively referred to as Members). The Members' aggregate cash balances at a financial institution are used as the basis for CRCNA-Can to obtain loans from the financial institution. The loans are used by CRCNA-Can to finance its investment portfolio (see Note 4) and are secured by the investment portfolio. CRCNA-Can pays interest on the bank loans only to the extent that they exceed the aggregate balance in the Members' cash accounts. CRCNA-Can receives interest if the cash account balance exceeds the loan balance. Investment income received from the investment portfolio is distributed to the Members at an agreed-upon rate. Any excess of investment income over the amount paid to Members is retained by CRCNA-Can for its own purposes.

4. Investments

Investment Risks

CRCNA-Can invests in various securities including government securities, corporate bonds, other debt instruments and money market funds. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported in the combined statement of financial position.

Investments at fair value are summarized as follows:

June 30,	2016		2015
Treasury bills	\$ 1,178,962	\$	919,154
Municipal-backed bonds	2,774,905	·	2,516,833
Government bonds	2,695,432		4,254,102
Corporate bonds	7,712,340		7,997,728
Balanced pooled funds	5,362,499		5,274,231
Money market funds	4,986		64,239
Total	\$ 19,729,124	\$	21,026,287

Notes to Combined Financial Statements

Total investment income of approximately \$558,000 and \$838,000 for the years ended June 30, 2016 and 2015, respectively, represents investment earnings of \$468,000 and \$497,000, realized (losses) and gains of (\$84,000) and \$9,000, unrealized gains of \$166,000 and \$289,000, and other income of \$8,000 and \$43,000.

Fair Value Measurements

In accordance with the Financial Accounting Standards Board (FASB) standard relating to fair value measurements, the Organization classifies its investments into Level 1, which refers to securities valued using quoted market prices from active markets for identical assets; Level 2, which refers to securities not traded on an active market but for which observable market inputs are readily available; and Level 3, which refers to securities valued based on significant unobservable inputs. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The Organization's investments have directly observable inputs and, as such, are categorized as Level 1 investments for the purposes of the fair value measurement standard.

5. Property, Plant and Equipment

Property, plant and equipment consist of the following:

June 30,	2016	2015
Land	\$ 1,159,318	\$ 1,163,331
Buildings and improvements	13,590,265	13,596,945
Equipment, furniture and fixtures	1,906,292	1,828,001
Software	1,377,692	1,377,764
Vehicles	69,837	92,159
Construction in progress	69,439	-
Total	\$ 18,172,843	\$ 18,058,200

6. Note Payable

The Organization holds a note payable to a bank with a balance of \$17,807,275 and \$18,885,320 at June 30, 2016 and 2015, respectively, and interest payable quarterly at the bank's standard overdraft rate of 3.0% at June 30, 2016 and 2015. Interest is payable only to the extent that the loan balance exceeds the accumulated balance in the cash concentration account. The note is secured by the investment accounts summarized in Note 4.

7. Employee Retirement Plans

Retirement plan contributions for employees of CRCNA-Mich are made to the Christian Reformed Church in North America Employees' Savings Plan (the Plan), a defined contribution multi-employer retirement plan for the benefit of covered non-ordained employees, and to the Retirement Plan for Ministers of the Christian Reformed Church in the United States of America (U.S. Ordained Plan), a

Notes to Combined Financial Statements

defined benefit retirement plan for ordained employees. Contributions of CRCNA-Can are made to the Christian Reformed Church in North America Group Retirement Savings Plan (Savings Plan), a defined contribution multi-employer retirement plan for the benefit of covered non-ordained employees, and to the Retirement Fund for Ministers of the Christian Reformed Church in Canada (Canada Ordained Plan), a defined benefit multi-employer retirement plan for CRCNA-Can ordained employees. The obligation of the Organization is limited to a matching contribution of up to 4% of eligible wages of qualified employees to either the Plan or the Savings Plan non-ordained plan, with employer discretionary contributions of up to 6% of eligible wages of qualified employees. A fixed amount is contributed to the U.S. and Canada Ordained Plans. As a result, there are no past service costs of unfunded vested benefits for the Plans. Retirement plan expense for the Organization for the years ended June 30, 2016 and 2015 amounted to \$697,328 and \$685,904, respectively.

Information with respect to the plan assets and accumulated plan benefits for the defined benefit plans is as follows:

- Regarding the U.S. Ordained Plan, the estimated actuarial present value of accumulated plan benefits and plan assets, assuming an 8% interest rate, as of the most recent valuation was \$114,284,000. Net assets available for benefits for the U.S. Ordained Plan were \$101,361,000 and \$107,137,000 as of December 31, 2015 and 2014, respectively.
- Regarding the Canada Ordained Plan, the estimated actuarial present value of accumulated plan benefits and plan assets, assuming a 6.25% interest rate, as of the most recent valuation was US\$43,818,000. Net assets available for benefits for the Canadian Ordained Plan were US \$51,735,000 and \$49,107,000 as of January 1, 2016 and 2015, respectively.

The Organization anticipates that the difference between estimated actuarial present value of accumulated plan benefits and net assets available for benefits at the most recent valuation date will be met through future pension investment gains and possible higher contributions to the Plan.

8. Transactions With Other Denominational Corporations

During the years ended June 30, 2016 and 2015, the Organization sold printed material of approximately \$1,884,000 and \$1,621,000, respectively, to other denominational corporations, and also provided services of approximately \$2,603,000 and \$2,479,000, respectively, for administrative support, printing and other services. During 2016 and 2015, the Organization also provided financial services support of approximately \$1,498,000 and \$1,419,000, respectively, to other denominational corporations, and also charged approximately \$650,000 and \$585,000, respectively, of allocated building occupancy expenses.

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Notes to Combined Financial Statements

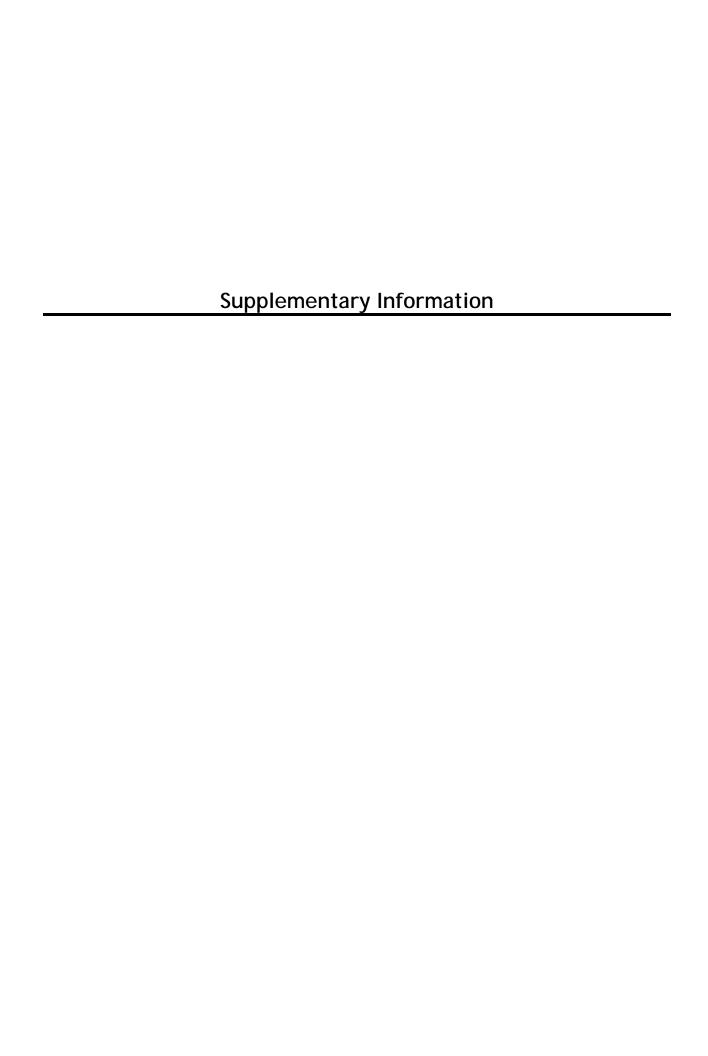
Due from other denominational corporations includes the following:

June 30,	2016	2015
World Renew and World Renew Canada	\$ 73,657	\$ 78,323
The Christian Reformed Board of Home Missions and		
Christian Reformed Board of Home Missions of Canada	97,699	35,075
Back to God Ministries International and Back to God		
Ministries International (Ontario)	73,120	59,432
Christian Reformed World Missions of the United States of		
America and Christian Reformed World Missions of Canada	85,891	66,145
Christian Reformed Church in North America Foundation	19,344	1,491
Denominational Health and Welfare Benefit Plans	30,703	489
Christian Reformed Church Loan Fund, Inc U.S.	81,893	38,335
Miscellaneous	131,496	313,475
Total	\$ 593,803	\$ 592,765

CRCNA-Mich manages a consolidated cash management system with a single bank, which includes certain other denominational corporations. As part of this process, CRCNA-Mich may borrow funds of participating entities. As of June 30, 2016 and 2015, CRCNA-Mich has borrowed approximately \$5,299,000 and \$5,367,000, respectively, included in due to other denominational corporations, as shown below.

Due to other denominational corporations includes the following:

June 30,	2016	2015
World Renew and World Renew Canada	\$ 2,807,420	\$ 2,966,372
The Christian Reformed Board of Home Missions and Christian Reformed Board of Home Missions of Canada	72,538	71,906
Back to God Ministries International and Back to God Ministries International (Ontario)	96,581	90,713
Christian Reformed World Missions of the United States of America and Christian Reformed World Missions of Canada	153,551	156,195
Christian Reformed Church Loan Fund, Inc U.S. Denominational Health and Welfare Benefit Plans	2,000,000 10,017	2,013,687 9,294
Miscellaneous	89,038	58,717
Total	\$ 5,229,145	\$ 5,366,884





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Independent Accountant's Review Report on Supplementary Information

Board of Trustees Christian Reformed Church in North America and Christian Reformed Church in North America (Canada) Grand Rapids, Michigan

Our report on our review of the combined basic financial statements of Christian Reformed Church in North America, a Michigan Corporation, and Christian Reformed Church in North America (Canada), a Canadian Corporation (collectively, the Organization) as of and for the years ended June 30, 2016 and 2015, appears on page 3. The objective of that review was to perform procedures to obtain limited assurance as a basis for reporting whether we were aware of any material modifications that should be made to the combined financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. The supplementary information on pages 21 to 24 is presented for purposes of additional analysis and is not a required part of the combined basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

BDO USA, LLP

November 1, 2016

Combining Summary of Financial Position Information - United States and Canada in United States Dollars, and Canada in Canadian Dollars

		Ur	nited States \$		 Canadian \$
June 30, 2016	Combined		United States	Canada	Canada
Julie 30, 2016	Combined		States	Canada	Callaua
Assets					
Cash and cash equivalents	\$ 6,048,438	\$	4,454,499	\$ 1,593,939	\$ 2,058,821
Investments	19,729,124		16,942	19,712,182	25,461,356
Accrued interest receivable	61,061		217	60,844	78,589
Due from other denominational corporations	593,803		895,240	(301,437)	(389, 353)
Accounts receivable	832,984		739,249	93,735	121,074
Inventory	1,305,138		1,305,138	-	-
Prepaid expenses	144,660		113,596	31,064	40,124
Notes receivable	5,179		5,179	-	-
Property, plant and equipment	18,172,843		16,681,044	1,491,799	1,926,891
Less accumulated depreciation	(11,255,931)		(10,216,775)	(1,039,156)	(1,342,232)
Total Assets	\$ 35,637,299	\$	13,994,329	\$ 21,642,970	\$ 27,955,270
Liabilities and Net Assets					
Liabilities					
Accounts payable	\$ 722,882	\$	497,500	\$ 225,382	\$ 291,116
Accrued liabilities	1,485,815		1,234,322	251,493	324,842
Due to other denominational corporations	5,229,145		3,097,958	2,131,187	2,752,761
Deferred revenue	41,506		32,497	9,009	11,636
Note payable to bank	17,807,275		-	17,807,275	23,000,873
Total Liabilities	25,286,623		4,862,277	20,424,346	26,381,228
Net Assets	10,350,676		9,132,052	1,218,624	1,574,042
Total Liabilities and Net Assets	\$ 35,637,299	\$	13,994,329	\$ 21,642,970	\$ 27,955,270

Combining Summary of Financial Position Information - United States and Canada in United States Dollars, and Canada in Canadian Dollars

	_	United States \$						Canadian \$	
June 30, 2015		Combined		United States		Canada		Canada	
				- Grates		Janaua		Janaa	
Assets									
Cash and cash equivalents	\$	4,771,666	\$	2,952,481	\$	1,819,185	\$	2,272,277	
Investments		21,026,287		16,757		21,009,530		26,242,230	
Accrued interest receivable		90,574		131		90,443		112,969	
Due from other denominational corporations		592,765		774,602		(181,837)		(227,125)	
Accounts receivable		429,931		322,820		107,111		133,789	
Inventory		1,292,371		1,292,371		-		-	
Prepaid expenses		169,062		163,530		5,532		6,910	
Notes receivable		13,382		13,382		-		-	
Property, plant and equipment		18,058,200		16,578,957		1,479,243		1,847,668	
Less accumulated depreciation		(10,628,321)		(9,598,851)		(1,029,470)		(1,285,873)	
Total Assets	\$	35,815,917	\$	12,516,180	\$	23,299,737	\$	29,102,845	
Liabilities and Net Assets									
Liabilities									
Accounts payable	\$	884,709	\$	643,700	\$	241,009	\$	301,035	
Accrued liabilities		1,116,936		842,794		274,142		342,421	
Due to other denominational corporations		5,366,884		3,078,994		2,287,890		2,857,719	
Deferred revenue		42,843		33,259		9,584		11,972	
Note payable to bank		18,885,320		-		18,885,320		23,588,959	
Total Liabilities		26,296,692		4,598,747		21,697,945		27,102,106	
Net Assets		9,519,225		7,917,433		1,601,792		2,000,739	
Total Liabilities and Net Assets	\$	35,815,917	\$	12,516,180	\$	23,299,737	\$	29,102,845	

Combining Summary of Activities Information - United States and Canada in United States Dollars, and Canada in Canadian Dollars

		Canadian \$		
		United		
Year ended June 30, 2016	Combined	States	Canada	Canada
Revenues and Other Support				
Product and services sales	\$ 3,884,887	\$ 3,768,186	\$ 116,701	\$ 154,838
Denominational ministry shares	7,770,084	5,542,241	2,227,843	2,955,876
Coordinated equipment usage, materials				
and service revenue	4,538,336	3,467,055	1,071,281	1,421,362
RBA premium income	1,213,931	1,213,931	-	-
Investment income	557,676	1,500	556,176	737,928
Contributions from churches, agencies				
and individuals	1,409,982	1,056,085	353,897	469,547
Lilly Connections grant	999,817	999,817	-	-
Youth ministries	178,514	-	178,514	236,851
Other	299,034	1,653	297,381	394,560
Total Revenues and Other Support	20,852,261	16,050,468	4,801,793	6,370,962
Expenses				
Program services:				
Coordinated support services	4,109,098	3,366,900	742,198	984,739
Synod assembly, trustee, deputies and	1,107,070	0,000,700	, 12,1,70	701,707
committee expense, assistance and grants	2,215,069	1,146,307	1,068,762	1,418,020
Specialized ministries	4,129,573	2,829,570	1,300,003	1,724,828
Ministry support services	4,700,625	4,310,021	390,604	518,248
Ministries in Canada	1,071,292	627,754	443,538	588,481
Total program services	16,225,657	12,280,552	3,945,105	5,234,316
Support services:				
Management and general	3,622,933	2,480,581	1,142,352	1,515,659
Fundraising	108,001	72,062	35,939	47,684
T drid distrig	100,001	72,002	00,707	17,001
Total support services	3,730,934	2,552,643	1,178,291	1,563,343
Total Expenses	19,956,591	14,833,195	5,123,396	6,797,659
Revenues and Other Support				
Over (Under) Expenses	\$ 895,670	\$ 1,217,273	\$ (321,603)	\$ (426,697)

Combining Summary of Activities Information - United States and Canada in United States Dollars, and Canada in Canadian Dollars

		Canadian \$		
		United		
Year ended June 30, 2015	Combined	States	Canada	Canada
Revenues and Other Support				
Product and services sales	\$ 4,023,798	\$ 3,909,718	\$ 114,080	\$ 133,552
Denominational ministry shares	8,076,964	5,606,149	2,470,815	2,892,549
Coordinated equipment usage, materials				
and service revenue	4,365,849	3,303,849	1,062,000	1,243,269
RBA premium income	3,370,350	3,370,350	· · · · · -	-
Investment income (loss)	838,376	(2,529)	840,905	984,436
Contributions from churches, agencies	,			, , , , , , , , ,
and individuals	698,016	314,047	383,969	449,507
Sea to Sea bicycle tour	827	224	603	706
Youth ministries	194,938	_	194,938	228,211
Other	24,415	-	24,415	28,582
Total Revenues and Other Support	21,593,533	16,501,808	5,091,725	5,960,812
Expenses				
Programservices:				
Coordinated support services	4,231,339	3,338,833	892,506	1,044,845
Synod assembly, trustee, deputies and				
committee expense, assistance and grants	2,098,444	827,260	1,271,184	1,488,158
Specialized ministries	3,953,440	2,624,798	1,328,642	1,555,423
Ministry support services	5,050,451	4,508,694	541,757	634,227
Sea to Sea bicycle tour	13,814	11,661	2,153	2,521
Ministries in Canada	1,038,644	658,275	380,369	445,292
Total program services	16,386,132	11,969,521	4,416,611	5,170,466
Support services:				
Management and general	3,683,843	2,455,002	1,228,841	1,438,587
Fundraising	50,565	24,903	25,662	30,042
i uliul alsilig	50,505	24,703	25,002	30,042
Total support services	3,734,408	2,479,905	1,254,503	1,468,629
Total Expenses	20,120,540	14,449,426	5,671,114	6,639,095
Revenues and Other Support				
Over (Under) Expenses	\$ 1,472,993	\$ 2,052,382	\$ (579,389)	\$ (678,283)